

# FINANCIAL TIMES

World Business Newspaper <http://www.ft.com>

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## WORLD NEWS

### Nato on heightened alert as tensions grow over Kosovo

Western governments yesterday ordered Nato warships closer to Yugoslavia and told William Walker, US head of the International Kosovo monitoring mission, to ignore Belgrade's expulsion order. The alliance was told to be ready to carry out air strikes at 48 hours' notice. Page 12

Lafontaine unveils 'budget for jobs' German finance minister Oskar Lafontaine unveiled a 1999 federal budget "for new jobs and financial stability". He signalled he would continue the previous government's privatisation programme. Europe, Page 3

Keen contest to head WTO The race to head the World Trade Organisation gained pace with a new set of rankings of the four candidates and indications that Washington may back Mike Moore, former New Zealand premier. Trade, Page 6

Anglo-German talks on N-fuel Britain and Germany will set up a working party to discuss ways of returning spent nuclear fuel to Germany if it goes ahead with plans to end nuclear processing contracts. Europe, Page 2; Editorial comment, Page 11

UK party leader to stand down Paddy Ashdown, leader of Britain's minority Liberal Democrats, is to quit as party head after European elections in June and step down as a legislator after the next general election. Britain, Page 8

Irish PM warns of problems Irish prime minister Bertie Ahern warned that "all hell would break loose" if the pro-British Ulster Unionists tried to form a Northern Ireland government without Sinn Féin, political wing of the IRA. Britain, Page 8

Hussein still pondering succession King Hussein of Jordan fuelled speculation about the succession, saying he had "thoughts and ideas" about replacing Crown Prince Hassan as his heir. International, Page 3

Russia silent on Ocalan Russia's foreign ministry refused to comment on reports that Kurdish rebel leader Abdullah Ocalan is in hiding in the country. In an interview he gave while in Italy, Ocalan said he would seek political asylum in Russia.

Hong Kong government blocks bills Hong Kong's government used provisions in the Basic Law mini-constitution to block two private members' bills. The move marks a further erosion of the legislature's powers. Asia, Page 6

Four held over anti-US bomb plot Indian police arrested four people for an alleged bombing plot against US diplomatic missions. Six others being hunted are believed to be associated with wealthy Saudi dissident Osama Bin Laden, the target of US attacks on Islamic militant camps in Afghanistan last year.

Miners halt march on Bucharest Striking Romanian coalminers halted their march towards Bucharest after prime minister Radu Vasile offered to meet their leaders. Europe, Page 3

## BUSINESS NEWS

### GM turns in record fourth quarter profits and boosts reserves

General Motors, US vehicle builder, reported record fourth quarter profits of \$1.8bn. The group also said its cash resources, run down during last summer's strikes, had been rebuilt to more than \$13bn. Companies and markets, Page 13; Japanese carmakers report fall, Page 6

DaimlerChrysler is to take full control of locomotives and railway carriages maker Adtranz by paying \$472m to buy out its joint venture partner, Swiss-Swedish engineering group ABB. Companies and markets, Page 13

Volkswagen, German carmaker, is to expand its production capacity in Bratislava, the Slovak capital, with an investment of around DM450m (£230m, \$267m). International companies, Page 17

Lycos is seeking a strategic investor willing to take a stake of up to 20 per cent, a senior executive of the US internet search engine company said. Companies and markets, Page 13

General Electric is on track to become the first US company to earn \$10bn in annual after-tax profits unless Exxon, through the purchase of Mobil, gets there first. US companies, Page 16

Telia, Swedish state-run telephone company, plans to merge with Norwegian rival Telenor to form one of Europe's largest telecommunication groups. European companies, Page 15

Vest-Alpine Technologie, Austrian engineering group, is in talks with Kvaerner about the acquisition of the Anglo-Norwegian group's metals division. European companies, Page 15

Baan shares fell 8 per cent after the ailing Dutch business software group said it expected a fourth-quarter loss of \$250m. European companies, Page 15

Sanwa Bank and Toyo Trust, two of Japan's largest banks, plan to combine part of their asset-management and banking businesses. Asia-Pacific companies, Page 14

Acer Semiconductor Manufacturing, a unit of Taiwanese computer group Acer, said it expected to end a string of losses with a profit of T\$1bn (US\$31m) this year. Analysts said the forecast could prove optimistic. Asia-Pacific companies, Page 14

Check Point Software Technologies, Israeli manufacturer of network security software, said net income soared 77 per cent during 1998 to \$68.8m. International companies, Page 17

Daiichi founder Isao Nakauchi announced his resignation as president after 40 years at the helm of Japan's largest supermarket operator. Asia-Pacific companies, Page 14

## World Equity Markets

The latest trends and data from more than 50 national markets at a glance  
Page 33

## FED CHAIRMAN WARNS AGAINST POLITICAL INTERFERENCE AND PROSPECT OF SLOWDOWN IN MARKET



Alan Greenspan yesterday fears government-directed investment in equities would reduce productivity growth and hurt living standards. AP

## Greenspan attacks Clinton's plan to invest welfare funds

By Stephen Fidler and Deborah McGregor in Washington

Alan Greenspan, chairman of the US Federal Reserve, yesterday attacked President Bill Clinton's plan to invest Social Security funds in the stock market, saying he feared investments would fall victim to political manipulation. Speaking to the Ways and Means Committee of the House of Representatives, Mr Greenspan said he feared government-directed investment in equities would lower the efficiency of capital allocation in the US, reduce productivity growth and hurt living standards. Mr Greenspan also sounded a warning note about the stock market. The high level of US share prices "would appear to envision substantially greater growth of profits than has been experienced of late". He also warned that the US economy's combination of low inflation and high growth could not continue indefinitely. A small slowdown might be required to sustain the expansion, he said. In his State of the Union address on Tuesday night, Mr Clinton proposed setting aside

\$2,800bn of the projected federal surplus over the next 15 years to restore the Social Security retirement programme. About \$700bn would be invested in the stock market in the hopes of getting a higher return. At present, Social Security reserves are required by law to be invested in Treasury securities, a safe but traditionally low-yield investment. Mr Clinton wants to establish an independent board that would select stocks. He suggested the board's options would be limited to fairly neutral investments, such as stock index funds. He also said the board would operate free of political pressures, but Mr Greenspan made it clear he did not believe this was realistic. "I do not believe that it is politically feasible to insulate such huge funds from government direction," he said. "I am fearful that we would use those assets in a way that would create a lower rate of return for Social Security recipients." Mr Greenspan cited studies showing that returns on state and local pension funds have been usually 2-3 percentage

points lower on average than comparable private pension funds. Other studies suggested that the greater the proportion of political appointees who are trustees of a fund, the lower the rate of return. Mr Greenspan has criticised proposals that Social Security funds be invested by government in the stock market before, notably in July in testimony before the Senate Banking Committee. Mr Greenspan's intervention yesterday is likely to deflate a White House plan that many believe will encounter political opposition in any case. Congressional Republicans do not support investing Social Security funds in the stock market. While acknowledging the programme is in financial straits, they favour encouraging Americans to open private investment accounts to manage on their own. Reports and analysis, Page 4  
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## GERMAN CHANCELLOR INVITES SUPPORT FROM OTHER MEMBERS OF G7 AS HE SIGNALS CHANGE IN POLICY

## Schröder plans more debt aid for poor nations

By Ralph Atkins in Bonn

Gerhard Schröder, the German chancellor, has signalled a significant change in his country's policy towards developing countries, with an international initiative to speed up and extend debt relief for the poorest nations. Writing in today's Financial Times, Mr Schröder invites support from other members of the Group of Seven leading industrialised nations at their summit in Cologne in June. The aim of the "Cologne debt initiative", he writes, is "to enable as many countries as possible

to make the necessary adjustments and receive debt relief quickly and comprehensively". Aid agencies are likely to welcome Mr Schröder's proposals, which fulfil a commitment made in the programme of his Social Democratic-led government. They regarded the previous German government, headed by Helmut Kohl, as one of the main obstacles to progress on debt relief. In the past few years, efforts to accelerate debt relief have been stepped up under the Heavily Indebted Poor Countries (HIPC)

initiative, supported by the World Bank and International Monetary Fund. However, HIPC has not assuaged widespread concerns that too few debts are being forgiven and that progress is too slow. Mr Schröder proposes that the existing framework for deciding the extent of debt relief should be used to the full. "For some countries with particularly difficult problems, however, this might not be enough. In exceptional cases, therefore, the Paris Club should consider total cancellation of commercial

credits and loans." The German initiative would be in line with aid agencies' proposals that the countries to benefit from debt relief should channel the funds released by such initiatives into projects combating poverty. Mr Schröder says the initiative should be flanked by a "comprehensive conflict-prevention strategy" for the world's poorest regions. This would also be discussed at the G7 summit. Heidemarie Wiecek-Zeul, German development aid minister, is pushing for a three-year period in which benefiting countries have to fulfil prescribed con-

ditions, rather than the normal six years. The chancellor does not mention specifically the possibility of Germany authorising the sale of gold by the IMF, widely seen as an important way to fund debt relief. But he does say Germany would "make available funds" for the IMF's enhanced structural adjustment programme, through which the fund helps its poorest members on concessionary terms. 'Budget for Jobs', Page 3  
Personal view, Page 10

## Coca-Cola to launch a range of clothing

By John Willman in London

Coca-Cola, the world's biggest soft drinks company, is to launch a range of fashion and sports clothing in the first significant extension of the Coke brand. The Atlanta-based company, which has almost half the global soft drinks market, is signing up partners and franchisees worldwide to manufacture and market the Coca-Cola Wear label. The UK will be the first European market for the new line, which will also be rolled out in the US and other important Coke markets worldwide. The range will include jeans, sports clothing and other casual items, will be sold through concessions in department stores and fashion outlets. There are expected to be variations in the clothes according to national tastes. "The range will be designed to connect back with the brand," the company said yesterday. "The clothes will reflect Coca-Cola's values of authenticity, genuineness and part of people's lives - they will be the kind of thing you'd wear when enjoying our drinks." Coke already licenses the use of its logo, can design and other symbols for more than 10,000 products, including clothing, in

40 countries. It has four dedicated shops for such merchandise, in New York, Las Vegas and two in Atlanta. The Wear range will include some products giving prominence to the logo, but it will also include "low branded" articles of clothing which it hopes consumers will buy because they associate the name on the label with the company's values. This will be the first time the company has used its brand name to give credibility to products which are not primarily designed to display its logo. Brand extension is common in some sectors such as films, with companies like Walt Disney and Universal opening shops and theme parks. Philip Morris has extended its Marlboro cigarette brand to a range of clothing, while Caterpillar, the earth-moving equipment manufacturer, licenses a range of fashion goods. In the UK, Richard Branson's Virgin Group has applied the Virgin brand, best known for its music recording business and airline, to a wide variety of products including a cola, clothing, and a train operating company. Coca-Cola recently reported the first fall in global sales in recent memory due to the economic upheavals in Asia, Russia and Latin America.

STOCK MARKET INDICES	
New York: S&P 500	9,428.38 (+83.18)
Dow Jones Ind. Av.	6,428.38 (+84.02)
NASDAQ Composite	2,482.19
Europe and Far East	
CAC40	4,100.01 (+74.02)
DAX	4,163.08 (+69.91)
FTSE 100	4,105.8 (+78.0)
FTSE Europe 300	1,229.82 (+18.57)
Nikkei	14,029.05 (+27.91)
US LUNDSHIRE RATES	
Federal Funds	4.825%
3-mth Treas. Bill	4.42%
Long Bond	100%
Yield	5.20%
OTHER RATES	
UK 3-mth Interbank	5.1%
UK 10 yr Govt	137.07
BBA Euro/Bor	3.4
Overseas 10 yr Bond	106.41
Japan: 10 yr JGB	100.183
NORTH SEA OIL (Argus)	
Brent	\$10.845
West	(11.22)

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Euro-zone target price €2.15. Prices in local currency as shown	
Australia	0.6175
Bahrain	0.01200
Brazil	0.00223
Canada	0.6540
China	0.01800
Denmark	0.01600
Finland	0.03400
France	0.01300
Germany	0.01400
Italy	0.01200
Japan	0.01200
Norway	0.01200
Spain	0.01200
Sweden	0.01200
Switzerland	0.01200
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WORLD NEWS EUROPE

NUCLEAR PROCESSING BRITAIN SAYS £1.2BN CONTRACTS ARE BINDING WHILE BONN CONSIDERS AN 'ACT OF GOD' DEFENCE

UK, Germany fail to close fuels gap

By Andrew Taylor in London and Frederick Stüdemann in Bonn

Britain and Germany are to establish a working party to discuss ways of returning spent nuclear fuel to Germany...

Mr Byers said after the meeting in London: "It would be wrong for the company to suffer financially from a change in German policy."

owe about £300m under contract terms that require BNFL to be paid whether or not fuel is reprocessed.



Despite their smiles Jürgen Trittin, German environment minister, (right) and Stephen Byers, UK trade and industry secretary, made little progress during talks in London yesterday

Germany is thought to have about £300m under contract terms that require BNFL to be paid whether or not fuel is reprocessed.

The German nuclear industry claims that penalties for breach of contract could cost DM5bn to DM7bn,

which it would pass on to the government. Government officials put the figure lower at around DM1.2bn while arguing that reprocessing can be stopped without any compensation payments at all.

Angry unions give French Greens a pelting

By Robert Graham in Paris

It was like a red rag to a bull. In the wake of the German government's Green-inspired decision to phase out nuclear energy...

German 1998 student rebel turned leading Green candidate for the June European parliamentary elections.

accused Mr Cohen-Bendit of provocation. Daniel Vaillant, minister in charge of parliamentary relations, gave the man once called "Danny the Red", for his distinctive red hair and anarchist views...

of Gerhard Schröder. Nuclear policy has become especially sensitive, with the French Greens emboldened in their anti-nuclear crusade by the recent German decision to phase out nuclear power and end nuclear fuel reprocessing contracts with Cogema...

day. "The government is showing a strange weakness in this affair." Although the Jospin government agreed to close the costly Superphénix nuclear reactor programme on taking office in 1997...

sought to placate his own Green partners by postponing a decision on how to stock radioactive spent nuclear fuel in France.

EU ECONOMY PROJECTION OF 2.4 PER CENT LIKELY TO BE REVISED DOWN

World crises hit growth forecast

By Peter Norman in Brussels

The European Commission yesterday warned it would probably revise down expected growth in the European Union this year from the 2.4 per cent it forecast last autumn because of crises elsewhere in the world economy.

Commission's annual economic report for 1999, Mr de Silguy said recent evidence suggested business confidence had weakened and investment and industrial output would be lower than previously expected.

On the other hand, economic fundamentals in Europe were strong, with consumer confidence robust.

to bring their budgets into line with the stability and growth pact agreed by EU countries to ensure deficits do not undermine the single currency launched at the start of 1999.

central government expenditure" during 1999 and expressed reservations about the effects of the 26 hour week on the economy.

Tietmeyer warns against 'casino capitalism'

By Tony Barber in Frankfurt

Hans Tietmeyer, the Bundesbank president, issued a thinly disguised warning yesterday against an early cut in euro-zone interest rates, saying this would trigger an outbreak of "casino capitalism" on financial markets.

NEWS DIGEST

RUSSIA AND IMF

Moscow refuses to make changes to budget

Yuri Maslyukov, Russia's first deputy prime minister in charge of the economy, said the government would make no "cardinal changes" to the budget in spite of the International Monetary Fund's charges that it was unrealistic.

RUSSIAN ATOMIC ENERGY

Sales to Iran 'discussed'

Russian atomic energy official said yesterday that a leading Moscow science institute had held talks on selling Iran a nuclear research reactor, but that no contract resulted from the negotiations.

POLISH REFORMS

Solidarity seeks to end dispute

Poland's Solidarity bloc yesterday sought to end a bitter dispute with its governing partner, the Freedom Union (UW), by agreeing to rethink populist policies and sack a minister blamed for faltering reforms.

EUROPEAN DEFENCE

Aerospace integration talks

Six European governments will meet today in Madrid for talks aimed at advancing the integration of their aerospace industries to help them compete against the US industry, diplomatic sources said yesterday.

SWEDISH ECONOMY

Persson urges tax cuts

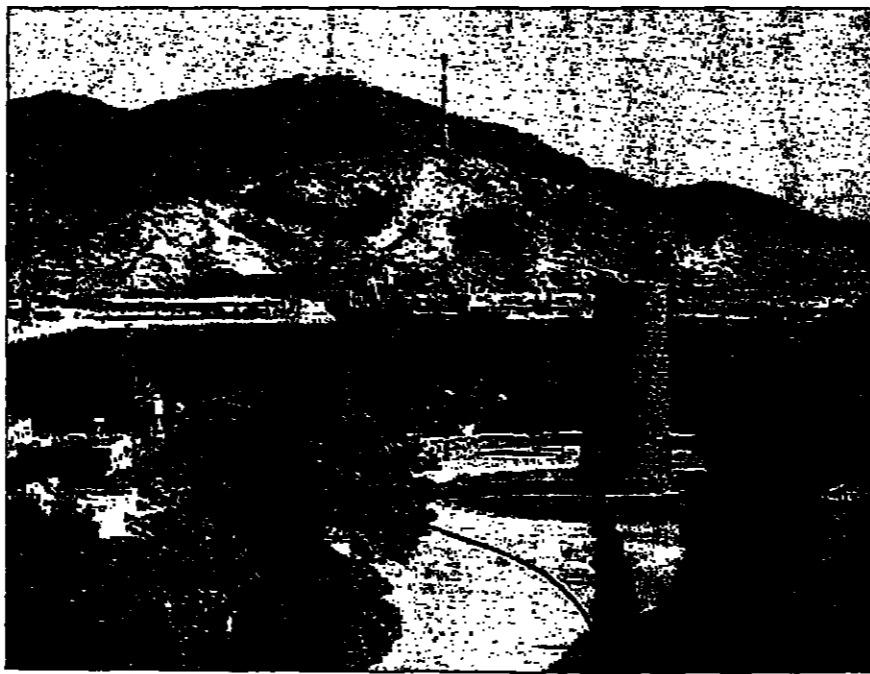
Goran Persson, prime minister, yesterday called for substantial income tax cuts while the Left party urged the government to be more flexible on spending ceilings.

HUNGARY AND EU

Exemption sought over land

Hungary has sought a derogation - or temporary exemption - on European Union laws on the free sale of agricultural land in its EU accession negotiations, Janos Martonyi, foreign minister, said yesterday.

Large advertisement for Montaigne featuring a portrait of a man and text including 'Montaigne', 'use in Romania', 'le of SAA', 'take to go head soon', and 'Mbowoni job central bank'.



GE plant has sparked an industrial revival in the Spanish port of Cartagena

GE acts as midwife at a Spanish industrial rebirth

The importance of its new plant is the confidence it has created throughout the entire region. Tom Burns reports

Jack Welch, chairman of General Electric, will today open a Pta82bn (£1.93bn, \$572m) manufacturing base for the conglomerate's plastics division in Cartagena - a project which has acted as midwife to an extraordinary industrial rebirth in this south-eastern Spanish port town.

lature at the time, remembers it vividly. "Things came to a head at the end of 1993 when the number of jobs lost rose to more than 9,000," she recalls.

Today, Cartagena is booming, and according to the mayor, GE has played a pivotal role in the area's regeneration.

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gas importer, which will have GE Plastics as its biggest industrial client, is investing Pta23bn in the area. Other multinationals that have followed the US manufacturer to Cartagena include Air Liquide of France.

The growing chemical and energy complex that this investment decision created is being built over land occupied by obsolete plants that once concentrated much of Spain's fertilizer sector.

However, local authorities believe the area will be in a good position to attract companies using Lexan in their manufacturing processes.

Handwritten note: 150 من المال

EUROPE

# Lafontaine announces 'budget for jobs'

By Ralph Atkins in Bonn

Oskar Lafontaine, Germany's finance minister, yesterday unveiled a 1999 federal budget "for new jobs and financial stability", in which he signalled he would push ahead with the privatisation programme inherited from the previous government.

Speaking after the new cabinet approved its first budget since September's election, Mr Lafontaine outlined a programme that would increase spending by about 7 per cent but cut new borrowing slightly.

He said sales of further stakes in Deutsche Telekom, the telecoms giant, and Deutsche Post, the mail service, would depend on market developments.

The federal government still owns 49.5 per cent of Deutsche Telekom, although a further 22.5 per cent is "parked" with the publicly owned Kreditanstalt für Wiederaufbau, the development bank. Mr Lafontaine said he was "keeping an eye" on Deutsche Telekom's share price. But the sale of further government shares is not allowed by law before the end of this year.

Meanwhile, Deutsche Post, 100 per cent owned by the state, has indicated it expects to be partially privatised in mid-2000.

Mr Lafontaine was helped in his 1999 budget by holding over privatisation proceeds originally expected in 1998. The opposition Christian Democratic Union calculated some DM10bn (\$6bn) had been deferred to the 1999 budget, allowing new borrowing to be held at DM56.2bn compared with DM56.4bn in 1998. The CDU also accused him of "accounting tricks" in incorporating into the federal

budget special funds, including covering debts inherited from the former Communist eastern German states.

Mr Lafontaine, who has made reducing Germany's 4m unemployed a top priority, said his budget would "create the financial policy framework for more investment and jobs". Supply-side conditions would improve while "overall economic demand would be strengthened over the longer term".

The finance minister will be constrained, however, by deteriorating economic conditions and by his pledges to maintain fiscal discipline.

Although federal spending would increase by 6.9 per cent to DM468bn this year, much of the rise is accounted for by special factors which have been counted as financed. For example, an additional DM9.1bn pumped into the state pension scheme will be funded through higher energy taxes. Adjusted for these factors, spending was up 1.7 per cent.

Mr Lafontaine added DM10bn to the budget of the labour and social affairs ministry compared with plans drawn up by Theo Waigel, his predecessor as

finance minister.

Of the ministry's overall DM173.3bn budget - by far the largest - some DM119.6bn is accounted for by the social security system. An additional DM2bn has been included for combating youth unemployment.

Mr Lafontaine's longer term budget plans remain in confusion following a constitutional court ruling this week insisting that child allowances for married couples should be improved. Mr Lafontaine played down the prospect of fresh tax rises to fund the estimated DM20bn annual cost.



Oskar Lafontaine: accused of 'accounting tricks'

# D'Alema is kept on tenterhooks

By David Lane in Rome

Massimo D'Alema, the Italian prime minister, was kept on tenterhooks yesterday while the former Christian Democrat UDR, a party in his centre-left coalition, met to decide whether to withdraw its three ministers from the government.

The threat to Mr D'Alema's administration posed by the UDR has again underlined the need for change in the country's electoral system. His government is Italy's 56th since 1945. It would be only the last of

many to be brought low by a minor coalition partner.

On the right wing of the government, the UDR has only 27 deputies and is one of many political fragments scattered around the Italian parliament. The UDR is led by Francesco Cossiga, a former Italian president who has earned the nickname of *piconatore* (axe-man).

In October, the centre-left administration headed by Romano Prodi, Mr D'Alema's predecessor, was brought down when the Reconstructed Communists, of the government's left wing,

withdrew their support. RC had 34 deputies after the 1996 elections and split after the fall of Mr Prodi's administration.

A decision by the constitutional court on Tuesday to allow a referendum this spring will, however, offer Italians the opportunity to limit the risk of coalitions being held to ransom by fringe parties.

The referendum was sought by a reform alliance that wants to abolish the allocation of 155 seats in the 630-strong chamber of deputies by proportional representation. The referendum

will be held between April 15 and June 15 and opinion polls suggest that a large majority of Italians favour the change.

Politicians from Italy's main political parties yesterday indicated support for the referendum. Walter Veltroni, who heads the left wing DS, said the referendum opens the way for a two-party system and for guaranteeing government stability.

Both Forza Italia and Alleanza Nazionale, the main rightwing parties, also welcomed the referendum. But Italy's greens and the small leftwing parties have

said that they will campaign for a "No" vote.

The referendum will be avoided if parliament moves quickly to enact legislation having the same effect. This, however, would require co-operation between Mr D'Alema's administration and the opposition - something likely to run into objections from the government's minor parties.

Dissolution of parliament would cause the referendum to be postponed for a year. Last night it seemed unlikely Mr Cossiga's manoeuvrings would lead to this.



# Pause in Romanian march

Romania's striking coalminers yesterday evening paused in their march towards Bucharest just 3km short of road blocks manned by some 3,500 riot police after Radu Vasile, the prime minister, offered to hold talks, writes Joe Cook in Bucharest.

Mr Vasile's offer came as the interior ministry issued nationwide orders to local authorities and police forces to "prevent unrest" and as the defence minister, Victor Babciu, repeated his warning that the army would, if necessary, be called in to stop the band of up to 10,000 miners from

reaching the capital. President Emil Constantinescu will later this week hold an extraordinary session of parliament to discuss the crisis.

The miners, who are striking in support of a 35 per cent wage rise and protesting against the planned closure of 140 pits, last night camped in the village of Costesti some 200km from Bucharest. After regrouping in the coal town of Tirgu Jiu, where they had spent the night after two days marching by foot, the miners embarked for Bucharest yesterday morning in 70

buses, 220 cars, 16 vans and four trucks.

Despite the apparent stand off between the miners and the authorities, industrial unrest appeared to be spreading elsewhere in the country. Local news agencies reported that 8,000 workers at the state owned Roman truck factory in Brasov, 180km north of Bucharest, held demonstrations in the town square against a planned restructuring of the company. In the Black Sea port of Constanta, leaders of the dockworkers trade union called for an indefinite strike at Romanian ports.

# Brussels presses Elf-Aquitaine on aid

By Emma Tucker in Brussels

The European Commission is putting pressure on Elf-Aquitaine, the French petroleum company, to provide more information on subsidies granted by the German authorities to help private and clean up the large Leuna chemical site in the former East German state of Saxony-Anhalt.

Senior Commission sources said unless Brussels received the details, it would demand repayment of part of DM1.4bn (€715m - \$385m) in aid. Elf has received DM1bu of the aid, and is waiting for

the final DM400m. The last tranche has been blocked as a result of a Commission investigation.

A consultants' report for the Commission suggests that the subsidies granted to Mider, a subsidiary of Elf, and cleared by the European Commission in 1993 were based on building cost estimates that far exceeded the actual costs of construction.

A move by Brussels to force repayment of the aid would stir political tensions in Germany, where the Leuna project represents a landmark industrial regeneration project in Germany's

former Communist east. However, the Commission - which has to uphold fair competition in the European market - started an investigation into the subsidies in 1997 following reports that the building costs amounted to DM2.4bn rather than the estimated DM3.3bn, on the basis of which the state subsidies were permitted.

Karel Van Miert, EU competition commissioner, has repeatedly clashed with Germany over a state aid policy that has frequently gone beyond what is permissible under the EU treaty.

Elf said neither it nor the

German government had seen the Commission's report. It "formally contested" the idea that the refinery's total cost exceeded the real cost of construction.

The European Commission is threatening to put a stop to a system of subsidies supplied by the Dutch government to 624 petrol stations situated along the Dutch-German border, unless the Dutch government provides it with more information. The subsidies are intended to compensate the garage owners for an alleged drop in receipts resulting from a rise in

Dutch excise duties on light oil, charged since July 1997. The aid decreases in proportion to the distance of the petrol station from the German border. The Commission says it had not received the information it needs to be able to judge whether the aid exceeds permissible state aid thresholds. According to the Dutch government, total subsidies amount to €87.2m (\$98m) depending on the turnover recorded. The Commission will rule against the system in two weeks unless the Dutch government supplies it with the necessary information.

INTERNATIONAL

# Sale of SAA stake to go ahead soon

By Victor Mallet in Johannesburg

As many as five groups of international airlines may bid for a minority stake in state-owned South African Airways following government announcements that the long-delayed privatisation will proceed in the next few weeks.

The South African government wants to keep majority control of the airline, but will sell about 25 per cent to a foreign partner, with a further stake being offered to black South African investors.

Merrill Lynch, the US investment bank advising the government, will make formal recommendations soon on how to handle the sale, government officials said yesterday. "The discussions with the interested suitors will be starting shortly," SAA said.

Executives from Lufthansa, the German airline which plans to make a joint offer with Singapore Airlines, are in Johannesburg this week to press their case. "Our co-operation with SAA dates back to 1996," said Rolf Kaptur, special adviser to the Lufthansa board. "This is something we think could be very much in our favour."

Mr Kaptur added: "We see a big potential in this market. There is a lot of tourism coming down here, and on the corporate side there's a lot of investment from Germany."

Virgin, which competes with SAA on the busy London-Johannesburg route, confirmed it was interested yesterday. British Airways refused to comment, but industry observers believe it is unlikely to bid. Other possible bidders include American Airlines, KLM of the Netherlands together with Northwest of the US, and Swissair.

The privatisation, first mooted in 1995, has been plagued by repeated delays. One problem was SAA's pen-

# Mboweni joins central bank

Tito Mboweni, until recently a government minister and senior member of the ruling African National Congress, will take on a management role at the South African Reserve Bank, the country's central bank, four months earlier than expected, the bank announced yesterday, Victor Mallet reports.

The rand fell to what was then a record low of R6.75 against the dollar in July last year after Mr Mboweni was named to succeed Chris Stals as Reserve Bank governor from this August. Mr Mboweni will take responsibility for the internal management of the bank in April, although Mr Stals will continue to run monetary policy until his term expires. Mr Mboweni has spent the last six months working as Mr Stals's special assistant.

tion fund liabilities of R4bn (€395m) but it has been agreed that R4bn of these will stay with Transnet, the state transport group, leaving only R1bn on SAA's books.

SAA, which made a net operating loss of R907m in the six months to September, has also begun to manage itself as a commercial enterprise. Loss-making routes, such as those to Dubai and Copenhagen, have been dropped, and further rationalisation is on the cards.

The value of the airline has yet to be established, but Coleman Andrews, the US chief executive, told parliament last year that the government could raise more than R1bn from the sale of a minority stake.

South African government officials were divided yesterday on how long it would be before the deal was done, but one said it could be completed by July.



Now the hard bit. Nazarbayev takes the oath yesterday after a dubious poll victory. Reviving the economy is a harder challenge

# Kazakhstan's strongman faces doughty foe in the economy

By Carlotta Gall in Almaty

Celebrating his inauguration yesterday for a second seven-year term as president of Kazakhstan, Nursultan Nazarbayev might have been tempted to relax. Yet he faces a much harder task than that of winning the election.

By his own prediction Kazakhstan is facing at least two years of severe economic difficulties. 1999, he says, will be a "crisis year". Western economists agree. "They have had a couple of shocks recently with a decrease in demand from Asia for their commodities in terms of volumes and unit prices," says one. "Also they have had a shock from the Asian and Russian crises making portfolio investors wary of Kazakhstan."

All its rich resources of oil and minerals, and attendant foreign investment, Kazakhstan is struggling to make ends meet. Low oil and commodity prices have cut revenues by a third in the last year and the economic crisis in Russia has robbed the country of its main trading partner.

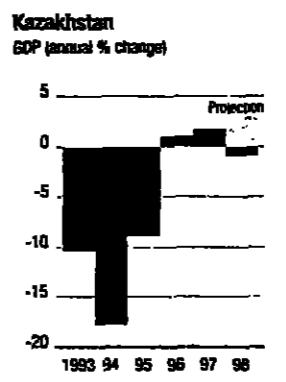
There is a widespread belief among the 16m weary

citizens of this vast central Asian republic, that with the elections over, prices will rise, the currency, the tenge, will fall and wage arrears and power cuts will once more be a feature of life.

Countries across central Asia are feeling the fallout from Russia, in particular pressure on their currencies and a fall in foreign investment as confidence wanes. In Kazakhstan the crunch is already happening. The government had hoped for 3 per cent growth in 1998 as the country began to climb out of a decade of economic collapse since the break-up of the Soviet Union.

But largely because of low oil prices, the economy instead contracted. The government has been forced to withdraw the 1999 budget, already passed by parliament, to revise it and recalculate the effect of lower commodity prices on GDP.

It had been aiming for a budget deficit of 3 per cent of GDP but that is now in doubt, unless there are heavy cuts in government expenditure. Exports are down substantially as Russian customers cannot pay and foreign investment in the oil industry has fallen.



Revenues from privatisation and tax collection are likely to head downwards too. Plans to sell off four blue-chip companies last year never materialised and in the current climate is not expected to generate much cash. Tax revenue represents just 11.5 per cent of GDP.

The government is apparently prepared to practise some belt-tightening. It already has a plan to cut expenditure on the new capital Astana, slashing the budget from \$100m to \$25m. The plan to transform the dingy Soviet-era Astana into a sparkling new capital with lavish public buildings has

been a personal project of the president. Such a sharp cut in the budget is therefore seen as a sign of real economic pressure.

Opposition politicians are forecasting broad economic collapse and even a premature end to Nazarbayev's rule. But the business community in Almaty is more optimistic and has so far commended the government's performance.

The government acted fast and decisively after the Russian crisis broke last August, and brought in western bankers for consultations within 48 hours.

The International Monetary Fund has also expressed satisfaction with the government's handling of the international crisis and in December released \$217m, the first tranche of an extended fund facility to replenish the country's reserves.

Nevertheless accusations by the Organisation for Security and Co-operation in Europe of numerous irregularities in the presidential election have raised doubts about Mr Nazarbayev. The international community, however, appears to believe that only he can guarantee continuity and stability.

# King Hussein 'still to decide' about ousting Crown Prince as chosen heir

By Judy Dempsey in Jerusalem

King Hussein of Jordan yesterday continued to fuel speculation about the succession, saying he had "thoughts and ideas" about replacing Crown Prince Hassan as the designated heir.

In an interview given to CNN television, a day after the king returned to Jordan from the US where he had undergone cancer treatment for over six months, he said he had still to make up his mind about who would succeed him.

If so, it can no longer be assumed that Crown Prince

Hassan, 51, will automatically gain the title of monarch even though a constitutional amendment in 1985 allowed the king to appoint his younger brother heir.

King Hussein said he did not want to be committed "to anything whatsoever". He added he had always had to take the final decisions, "and although this has been contested at times, it is my responsibility and I will come to it in the appropriate time".

His remarks, said diplomats, had increased rumours, already in circulation for several

months in Amman, of a power struggle between the generations in the royal household.

They said Queen Noor, the king's fourth wife, wanted her eldest son, Prince Hamza, 18, to be monarch. Prince Hamza, 18, was singled out in one of the king's homecoming speeches on Monday, in which he thanked his son for remaining at his hospital bedside at the Mayo Clinic, Minnesota.

The prince is attending a military college in the US. However, diplomats said Toni Gardiner, the king's British-born divorced second

wife, wanted her son Abdullah to be considered for the title.

Aged 26, he is a lieutenant-general in the Jordanian army, where, according to diplomats, he is popular among his men and has built up a formidable power base in the Beirut-dominated military.

Whatever the outcome, diplomats said Crown Prince Hassan had done a reasonable job, especially over the past six months. "It has not been easy for him," said one diplomat. "He has always lived in the shadow of the king who for nearly five decades is the only

leader many Jordanians have ever known."

Like the king, Crown Prince Hassan supports a gradual process of democratisation. But he often seems more at ease in academic circles and has still to establish a rapport with ordinary Jordanians who regard King Hussein as a kind of father figure.

"Frankly, given his stature among Jordanians, and since he has been so open to them about his health, maybe the king should be open about the succession and provide clarity and a sense of direction," said a veteran diplomat.



Hussein: television interview has fuelled speculation

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THE AMERICAS

STATE OF THE UNION ADDRESS

Clinton goes for tobacco's jugular

By Mark Suzman in Washington and Richard Tomkins in New York

Tobacco companies were shaken yesterday by the surprise announcement in President Bill Clinton's State of the Union address that the US Justice Department would file a lawsuit to recover the federal government's costs of treating smoking-related diseases.

ever, shares in RJR Nabisco, which has recently seen buying by Carl Icahn, corporate raider, was up 3% at \$38.

try last year reached a \$206bn settlement with 46 states over similar lawsuits. Mr Clinton also reiterated his desire to pass a new law to authorise tougher tobacco regulation by the Food and Drug Administration.

disappointing because the companies had made a genuine effort to co-operate with the White House in the past. Industry analysts were also sceptical about the prospects for the new suit, which would require the Justice Department to prove that people had not been adequately warned about the dangers of smoking.

didn't know," Mr Feldman said. "Since then it has legislated for the industry, regulated it through various agencies and taxed it, so in essence it became the industry's partner."

settlement with the states, which encompasses some federal spending through the Medicaid health insurance programme for the poor. However, it estimated that other tobacco-related government health spending on armed services personnel to the Medicare system for the elderly, was "even larger".

Fed unlikely to act on share prices

By Stephen Fidler in Washington

Alan Greenspan, chairman of the Federal Reserve, yesterday delivered a two-edged message to investors in the US stock market.

levels it attained last July, and the Dow Jones Industrial Average has gained some 2,000 points since September. Yesterday, the market shrugged off Mr Greenspan's comments after weakening initially.

The message was that the Fed would not intervene just to spoil the party on Wall Street. But if stock prices fell - and he was cautious about current levels - the Fed would not act just to arrest their decline.

He said some moderation in economic growth, however, might be required to sustain the current unprecedented US expansion. "Through the end of 1998, the economy continued to grow more rapidly than can be currently accommodated on an ongoing basis, even with higher, technology-driven productivity growth."

While asset values are very important to the economy and so must be carefully monitored and assessed by the Federal Reserve, they are not themselves a target of monetary policy. We need to react to changes in financial markets, as we did this fall, but our objective is the maximum sustainable growth of the US economy, not particular levels of asset prices," he said.

Mr Greenspan linked high US asset prices with the allocation of capital in the US, apparently more efficient than in other countries. He concluded his prepared remarks with a warning that protectionist policies could quickly upset this picture.

Education proposals open political gap

By Richard Wolfe in Washington

President Bill Clinton made wide-ranging proposals in his State of the Union speech to improve education standards, but his comments opened a fault line between Democrats and Republicans on the federal government's role in the school system.

information about the choice of local schools. The Republican response to the president's proposals highlights how even moderate education policies have become engulfed in the highly partisan debate over the size and scope of the federal government.

"I am sure these proposals have been carefully focused group tested, because they are all very populist," she said. "But the biggest problem is that the federal government and Department of Education have no capacity to monitor any of this."

The president called for an end to "social promotion", where students graduate from high school regardless of their standard, at the same time as proposing more funds for up to 1m children in after-school and summer school teaching.

Steve Largent, an Oklahoma Republican, said: "For far too long we've allowed Washington to dictate how our children are taught. One of our priorities is to give control of our schools to local communities."

The National Association of State Boards of Education said they would support any measures to introduce sanctions against under-performing schools, as long as they were also given support to improve their teaching. The American Federation of Teachers said it backed the White House's "commonsense initiatives".

IN GOD... The President's proposals... 1. Transfer 62 per cent of federal's expected budget surplus over the next 15 years (\$2,700bn) to the Social Security account to meet the programme's needs until 2025.

World welcomes call for new trade liberalisation talks

By Guy de Jongh in London and Frances Williams in Geneva

President Bill Clinton's call for a new round of negotiations to liberalise world trade was welcomed yesterday in Brussels, Geneva and other world capitals.

very heartening to find our efforts meeting success in such a crucial quarter." However, Sir Leon warned that the US still needed to show clearly its commitment to WTO rules by drawing back from recent threats to impose unilateral sanctions in trade disputes with the EU, Canada and Japan.

power and host to the WTO ministerial conference at the end of this year, committed to a round. Mr Ruggiero said support was growing among WTO members for expanding its agenda to include negotiations on lowering tariffs.

US to spend extra \$6.6bn on boosting missile defence

The US plans to spend an extra \$6.6bn on a national missile defence programme, to counter a growing threat from rogue states, it said yesterday.

Defence (NMD) system would require amendment of the Anti-Ballistic Missile (ABM) Treaty negotiated with Russia.

While our NMD development programme is being conducted consistent with the terms of the ABM treaty, our deployment may require modifications to the treaty."

It has to be said, this guy would win another election if they'd allow him to stand

Christopher Parkes watched the president on a bar TV and found he had not lost the ability to charm just about anyone

His got Rosa Parks in the audience? Servers from the restaurant at the Brentwood Inn deserted their tables for two minutes, clustering by the bar TV. Diners munching shrimp looked up. Smokers, exiled to the street outside by Californian law, dashed in to see the mother of the civil rights movement, who in 1955 refused to vacate a whites-only bus seat, take her bow.

Governor George W. Bush might be a fit match for Al Gore in 2000, hushed Laurie with a stare. He had by-passed his usual bar in Westwood precisely because it refused to show anything but the sports channel on this night of nights.

Other youngsters, airing their views on local news broadcasts, were similarly unimpressed. One recently scalped young man was disappointed that the murmurs about the president coming up with "something to blow me away" had not materialised.

Not many could deliver it that well, offered the barman as he appeared to grasp the meaning

could win another election if they'd let him stand." Terence, a middle-of-the-roader of the type who elected Democrat Gray Davis as governor of California last November, was not arguing. "Amen to that," he said as the president cheered the falling cost of medical care and bemoaned its falling quality.

A voice from across the room declared him "the smartest president we ever had", as Mr Clinton pressed on with his reformist agenda for more funds for welfare-to-work.

"He's doing good," said Laurie. "You're doing good," he told the television set. "If he'd let me smoke in here I'd even vote for him."

President never broke the law, says defence

By Mark Suzman in Washington

White House lawyers yesterday vigorously contested the details of the impeachment charges against President Bill Clinton over the Monica Lewinsky affair, insisting the president had never broken the law.

In a forceful presentation, Mr Craig focused attention on Mr Clinton's grand jury testimony. He said that while the president had been forced to make "painful, difficult admissions" about "wrongful" behaviour, he had not lied under oath.

constitutionally, the prosecution could not make a viable case that the president committed perjury. But the White House seemed increasingly resigned to the Republican majority in the Senate deciding to extend the trial by calling some witnesses, including Ms Lewinsky.

David Kendall, Mr Clinton's personal lawyer, followed by a presentation by Dale Bumbers, a former Democratic senator from Arkansas, close ally of the president and powerful public speaker.

Senators will then be given time to ask questions of both sides before moving next week to votes on whether to dismiss the trial or proceed with witnesses.

Senators will then be given time to ask questions of both sides before moving next week to votes on whether to dismiss the trial or proceed with witnesses.

US housing starts hit 10-year high

US construction starts on new homes and apartments soared in December to cap the strongest year for new-home building in more than a decade, the Commerce Department said yesterday.

recorded in March 1987. For 1998 as a whole, starts totalled 1.616m - the highest annual total since 1.621m homes were built in 1987.

Brazil decides against debt restructuring

By Geoff Dyer in São Paulo

The Brazilian government will not need to restructure its large domestic debt after last week's devaluation of the Real, Pedro Malan, finance minister, said in New York yesterday.

but said it would become a possibility if the government did not sharply reduce interest rates over the next few months. More than R\$200bn of domestic debt is linked to the overnight rate, increased to 32 per cent on Tuesday to help stabilise the currency.

accuses its critics

The Real had weakened slightly from R\$1.57 to R\$1.59 to the dollar by mid-afternoon, a 24 per cent devaluation over the last week, while shares were 2.17 per cent higher. Government whips said they were confident the pensions measure would be approved last night.

Race hots No lead won made body... plan to challenge... dumping law at... group wins UN... stadium for Dublin... soccer... standards... accuses its critics

# Race hots up to lead world trade body

By Frances Williams in Geneva

The race for the leadership of the World Trade Organisation hotted up yesterday with a new set of rankings of the four candidates and indications that Washington may be preparing to announce its support for Mike Moore, former New Zealand premier.

The 133-member organisation is hoping to reach a decision on its next director-general by the end of January, but the process has been delayed partly because Washington and Brussels have not declared their hands. Renato Ruggiero, the current WTO chief, is to leave at the end of April when his term expires.

US trade officials said yesterday that a US announcement was imminent. There is strong speculation that Washington has decided to put its weight behind Mr Moore, with Roy MacLaren of Canada as second choice. A US endorsement will significantly enhance Mr

Moore's chances, but will disappoint developing countries and members of the European Union. Though the EU has so far been unable to reach agreement on a single candidate, there is a strong feeling that the WTO job should go to a developing country and EU members are broadly split between Mr Supachai Panitchpakdi, Thailand's deputy prime minister, and Mr Hassan Abu-youb, a former Moroccan trade minister.

According to the latest straw poll based on consultations with over 100 WTO members, Mr Supachai is well ahead in the "first choice" rankings with 40, followed by Mr Abu-youb (23), Canada's Roy MacLaren is third (15) and Mr Moore last (13).

But in the "second choice" rankings Mr Moore leads, with 26, followed by Mr Supachai (19), with Mr Abu-youb (9) and Mr MacLaren (5) trailing in third and fourth places. Second choices are important because the decision is taken



Mike Moore, left, may have US backing while Supachai Panitchpakdi, right, is out of favour in Washington

by consensus voting. Trade officials said there would be strong pressure on the lagging candidates to reconsider their position before WTO members meet again next Tuesday.

In addition, William Roessler, Switzerland's WTO ambassador, who is conducting the consultations, said yesterday that a "not negligible" number of countries had indicated they might not be able to join a consensus around certain candidates.

Though US officials continue to stress in public that all four are excellent candidates, Washington appears

to have reservations about Mr Supachai who could be expected to oppose any US push to link labour and environmental concerns to trade.

● The March 1 date for entry into force of the WTO's financial services liberalisation accord has been postponed because not all 70 signatory governments will have ratified by the January 29 deadline. The WTO financial services committee will meet in mid-February to consider extending the deadline. Trade officials still expect the accord to come into force this spring.

# Jospin's decision to free up use of internet is welcomed

By Samer Iskander and David Owen in Paris

By announcing a series of measures liberalising the use of the internet, the French government has put its money - some FF3.7bn (€564m, \$554.8m) in the past year - where its promise was.

Telecommunications operators, software and hardware makers, computer users and a wide array of retailers welcomed the decision by Lionel Jospin, the prime minister, to lift restrictions on the use of encryption technology. Liberalisation of encryption had been one of Mr Jospin's first pledges when he formed his government in May 1997.

The move, combined with a call by Mr Jospin for lower internet access costs, paves the way for electronic commerce to take off in France, which has been lagging behind its international trade partners, such as the US, the UK and Italy.

It also comes less than three weeks after the successful launch of the European single currency - the euro - in 11 European Union member states. By removing

foreign exchange risk and facilitating price comparisons, the euro is expected to lead to an increase in cross-border trade, including electronic commerce.

Investors welcomed the decision, driving shares in France Telecom, the partly-privatised telecoms operator, up 8.5 per cent to €22.5 on the Paris bourse. Internet-linked revenues are seen as France Telecom's most promising source of future earnings growth.

The previous regulatory framework was widely blamed for consumers' distrust of electronic commerce. With the move to ease regulation, experts are confident that "total safety" can be guaranteed for the electronic transmission of sensitive information, such as credit card numbers.

One expert familiar with the government's plan said the previous limit of 48-bit encryption could be circumvented with a personal computer equipped with a Pentium 300 megaHertz chip. Such computers are widely available for around \$1,500.

Experts believe the technology necessary to beat 128-bit encryption - the new

authorised limit - will not be available in the foreseeable future. "The 128-bit threshold amounts to total safety by today's standards," he said.

Analysts said Mr Jospin's decision had been forced on him by the fast pace of technological advance and market conditions. France stood out as the only industrialised country regulating cryptology.

Until March last year, it was illegal to use any form of encryption and, before this week's decision, only the use of software with capacity below 40 bits was unrestricted.

Users of more powerful encryption software had to disclose a decrypting code with a "trusted third party", an entity approved by the government and obliged to supply the codes to the authorities when officials suspected encryption was being used illegally.

Meanwhile, encryption software was widely available, sometimes free of charge, on the internet. The restrictions only affected "legal" users of encryption, such as the computer industry and companies involved

in electronic commerce," said a lawyer in Paris. "Terrorists and money launderers, at whom the law was aimed, were never going to give their decryption keys to the authorities."

A series of tests was introduced in March "to determine whether a given piece of software was legal, but they were so complicated that they proved impossible to apply. The last thing a legislator wants is a law that cannot be applied."

He predicted the lifting of regulations would bolster electronic commerce. "The 40-bit technology allowed us to protect a safety code, such as a credit card PIN number. Encryption at 128 bits makes it possible to protect a whole document. It takes data protection into a whole new dimension."

Mr Jospin's decision had to overcome strong opposition from French police and the army, which required the move to be made in consultation with President Jacques Chirac.

Mr Jospin also put his weight behind earlier calls from senior French politicians for a reduction in the cost of internet access.

## NEWS DIGEST

### STEEL TRADE CONFLICT DEEPENS

#### 'Japan to challenge US anti-dumping law at WTO'

The Japanese government plans to take a US anti-dumping law dating from 1916 to a World Trade Organisation panel, according to reports in Tokyo. The US law aims to prevent the import and sale of goods on the US market at prices below those in the country of production, and allows companies to bring damage suits to federal courts. Japan says this may breach WTO rules.

Jiji, the Japanese press agency, said the move is a response to US companies' complaints filed with the federal court against US subsidiaries of Japanese trading houses. The US industry charged that Japanese hot-rolled steel products were sold at unfairly low prices.

Washington wants imports of Japanese steel to fall back to 1997 levels, before crisis hit the Asian region and Japan's economy. Japanese steel exports to the US stood at 2.7m tonnes in 1997, while figures for 1998 are expected to climb to around 7m tonnes. AFX, Tokyo

### IRAQ OIL-FOR-FOOD INSPECTIONS

#### Swiss group wins UN contract

Cotecna, a Geneva-based group providing pre-shipment inspection services, has won the United Nations contract to inspect all goods imported into Iraq under its "oil-for-food" programme. It replaces Britain's Loyds Register whose ability to continue effectively monitoring Iraqi imports has been thrown into question following the UK-US bombing of Iraq. The UN said that Loyds Register's contract had run its course and it put it out to tender.

Since the UN programme started in December 1996, Iraq has imported 8.4m tonnes of food worth \$2.4bn, \$500m of medicines, and \$400m of other urgent supplies. The new contract, which begins on February 1, is a boost for Cotecna, a little known company at the centre of a moneylaundering row between the Pakistan government and the family of Benazir Bhutto, the former prime minister. Cotecna, whose contract to inspect Pakistan imports was abruptly terminated in 1997 after a change of government, believes it has been the victim of Pakistan's internal political rivalries. Cotecna, which has 1,000 staff and 52 offices, has also just won a two year import inspection contract from the government of Tanzania which begins on March 1. It will replace Soci t  G n rale de Surveillance, the world's biggest inspection and testing company, which sold Cotecna back to its founders after the Pakistan money laundering row erupted in 1997.

### IRISH SOCCER

#### €265m stadium for Dublin

Irish soccer, long considered a "foreign" sport by the rival Gaelic Athletic Association which sponsors the home-grown hurling and gaelic football, is to have its own national stadium in a project worth €265m (€22.5m, \$35.7m). The Irish Football Association yesterday announced plans for a 45,000 seat multi-use stadium which will have a retractable roof and removable pitch. A consortium has been set up including Deutsche Bank, IMG, the company of sports promoter Mark McCormack and Deloitte Touche.

The ground will be used for all home soccer internationals, which until now have been played at Lansdowne Road, the home of Irish rugby. Croke Park, the GAA's national headquarters which received €20m in the last budget, has repeatedly refused to loan its much larger facilities. The planned stadium is to be built by October 2001 on the western outskirts of Dublin.

### LABOUR STANDARDS

#### Nike accuses its critics

A senior executive of sports shoe manufacturer Nike has accused critics of the company's labour practices in Vietnam of indirectly seeking to overthrow Vietnam's communist government. In a letter to the head of the state-owned Vietnamese Trades Union Confederation, Nike vice-president, Mr Joseph Ha, said Nike's activities in Vietnam had attracted the attention of overseas Vietnamese groups and others whose "political objective is to create a so-called democratic society" in Vietnam. "Their ultimate objective is politics rather than economics," said Mr Ha. "They target Nike because it creates many jobs in Vietnam."

Mr Ha's remarks are an apparent reference to the role in the anti-Nike campaign of the New York-based group, Vietnam Labour Watch, which is headed by an American Vietnamese, Thuyen Nguyen. The group was only one of a number of labour organisations involved in the campaign. In May last year Nike's chief executive, Phil Knight, announced steps to improve environmental standards and other conditions at its sub-contractors.

Jonathan Birchall, Hanoi

A timely reminder to those trading equities in the new European market. A source of information isn't necessarily the same thing as an informed source.

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ASIA-PACIFIC

Territory 'harmed by high cost of property'

By Rahul Jacob in Hong Kong

The competitiveness of Hong Kong is being eroded by the high costs of doing business in the city...

The first meeting of a heavyweight advisory council that includes News Corporation chairman Rupert Murdoch and American International Group's chief executive Maurice Greenberg...

"The perception is that Hong Kong is an expensive place. Rents have fallen, but whether they have fallen enough is an open question..."

Hong Kong's government set up the council to help devise fresh approaches to managing its economy in response to a recession that saw GDP shrink by an estimated 5 per cent last year...

Property prices in Hong Kong have roughly halved since their peak in 1997 but they remain among the highest in the world. Attempts to cut wages late last year by one of the territory's biggest employers, Hongkong Telecom...

The members of the council, which will meet once a year, reiterated proposals already made by the government, such as its plans to increase spending on education and to focus on value-added manufacturing and services in areas such as telecommunications and financial services...

Mr Tung said the government would spend HK\$35bn (US\$3.7bn) on education, directed especially at primary education and improving the standard of English.

BASIC LAW CONSTITUTIONAL DISPUTE AS EXECUTIVE BLOCKS PRIVATE MEMBERS' BILLS BECAUSE IT CLAIMS THAT THEY WOULD AFFECT PUBLIC EXPENDITURE

Hong Kong legislators see powers slip away

By Louise Lucas in Hong Kong

Hong Kong's legislature faces a further dilution of its powers after the government used provisions in the Basic Law...

Lee Cheuk-yan, who proposed the bills, is now seeking legal advice before a final ruling on the government's move. He said the government's reading breached the common law principle of generous and

purposeful interpretations of the constitution.

The government's interpretation of the provisions, which have not been tested since the Basic Law came into effect after Hong Kong reverted to Chinese sovereignty in July 1997...

However, Peter Wesley-Smith, professor of constitutional law at Hong Kong University, said that by using a wide definition of the areas beyond the scope of private members' bills...

"If you take a broad view of what the government does, in theory there could be no right for any legislator to introduce a private bill."

and hence its blocking of the two labour bills - indicated a more narrow definition of government to include only the executive.

But given Ms Fan's conservative, pro-Beijing credentials, and strong backing from Tung Chee-hwa, Hong Kong's chief executive...

Rita Fan, president of LegCo, who must rule whether or not to allow the government's definition -

and hence its blocking of the two labour bills - indicated a more narrow definition of government to include only the executive.

But given Ms Fan's conservative, pro-Beijing credentials, and strong backing from Tung Chee-hwa, Hong Kong's chief executive...

Rita Fan, president of LegCo, who must rule whether or not to allow the government's definition -

Private members' bills have in any case become a rare breed. In the 1996-97 session, 40 were introduced...

None were introduced during the reign of the provisional legislature installed by China immediately after the handover...

LegCo's democratic evolution went into reverse after the handover of sovereignty, when the 60-strong body was ousted in favour of a

more conservative grouping hand-picked by a small pro-China selection committee.

Even after the elections in May, which returned a strong contingent of pro-democracy politicians, LegCo was enfeebled by regulations which require amendments and bills to secure two majorities...

These mostly conservative legislators are selected by small professional and business groupings.

Sharif must flex political will to make reform work

IMF has resumed lending but Pakistan must deliver its side of the bargain.

Farhan Bokhari and Peter Montagnon report

For Nawaz Sharif, Pakistan's prime minister, last week's decision by the International Monetary Fund to resume lending marks a milestone in his country's painful journey to economic rehabilitation.

For more cynical economists, the new deal - part of a \$5.5bn package that will also include a wide-ranging debt rescheduling exercise - is the country's last chance to pull itself back from the abyss of default towards which it has seemed drawn.

Announcement of the deal last Thursday night met only a muted response in Pakistan, partly because the country was already deep into the holiday period marking the end of the holy month of Ramadan.

But there is also a weary recognition that so many IMF programmes for Pakistan have foundered before, so this one may not be all that different.

In theory Mr Sharif ought to be in a strong position to deliver the kind of reforms for which the IMF is now asking. With three years to go before the next election, he faces little institutional opposition either in parliament or from the military.

But questions remain about his skill in economic policy-making and his ability to get round vested interests that have defied reform in the past.

"To make reforms work, you've got to have a commitment to attack influential lobbies," says Salman Shah, former chairman of the privatisation commission.

Pakistan: IMF lift needed



Fiscal balance % GDP

"Unless a qualitative change comes about, the objectives of a rescue package would remain unfulfilled."

As the government-controlled domestic fuel price has not fallen, the lower international price of oil has boosted revenues by some PR\$50bn (\$1bn) compared with the average in recent years.

The debt rescheduling should also finally help stabilise Pakistan's notoriously volatile external finances. According to the IMF programme, reserves should have recovered to \$1.6bn by the end of the fiscal year...

The rescheduling will also depend crucially on Pakistan keeping up with its IMF programme. Here doubts centre on whether the IMF has been too optimistic in its expectations of growth being maintained at 3 to 4 per cent and rising to 5 to 6 per cent in the medium term.

Private-sector forecasters are decidedly less optimistic, with expectations of growth for the current year of only 0.5 per cent, according to Consensus Economics. Weak

growth could blow the fiscal revenues off target, upsetting the whole programme.

In recent months, Pakistan's international trade performance has given few reasons for optimism. The trade deficit fell to \$612m during the first half of the July-June financial year, from \$1.17bn during the same period a year ago.

This reflected a sharp fall in both exports and imports, underlining depressed activity levels in industry.

Not is the outlook encouraging in the farm sector, where the wheat harvest has been hit by drought. While Pakistan's latest rice crop has been the best in the past three to four years, the cotton output is expected to fall below the government's initial estimates.

The three crops together account for more than three quarters of the agricultural output. In turn agriculture accounts for about a quarter of total gross domestic product.

"We need to have at least a five-year perspective on how to reform the economy," says Barry Field of ANZ Bank in London.

Mr Zakir Mahmood, Pakistan head of Credit Agricole Indosuez, says the IMF loan provides breathing space for making structural reforms work, but even under the best of circumstances Pakistan will need a long time to turn its economy round.

"We need to have at least a five-year perspective on how to reform the economy and to decide clearly where we go from here."

Japan's carmakers report falls

By Julie Hess in Tokyo

The big five Japanese carmakers yesterday all reported falls in domestic sales and production in 1998, highlighting the degree to which the industry has been hurt by the worst recession since the second world war.

The fall affected even the financially sound and profitable Toyota and Honda, which admitted that a steep fall in domestic demand had not been offset by exports.

As for domestic sales, almost all companies reported sales declines of between 12 and 15 per cent. The only exception was Mazda, which reported a

sales drop of 6 per cent. Thanks to popular models such as the Demio, Mazda lifted its market share for registered vehicles from 5.7 per cent to 6.5 per cent.

Mazda also proved to be the most successful exporter in 1998, recording an increase of 2.7 per cent. Nissan reported a 2 per cent rise, mainly because of higher sales in Europe.

Toyota and Honda both reported a slight fall in exports partly because of solid growth in overseas production. Both companies expanded their production capacity last year, primarily in North America, in a move which may help to avoid

friction over imports. Mitsubishi reported a notably bad year, partly because of its high exposure to south-east Asia, with exports down 5.3 per cent and overseas production dropping 27.3 per cent.

The big five car producers are not expecting a repetition of their disastrous performance in 1998. Their domestic sales projections show an average increase of 6.5 per cent after double digit declines a year earlier.

But analysts were sceptical. Koji Endo, automotive analyst at Schroders, said: "The domestic sales targets are as usual too optimistic. The recession will continue and with more people being

laid off, car sales are not likely to increase." Mr Endo forecast a flat domestic performance with no big differences among the big five.

Peter Boardman, analyst at Warburg Dillon Read, agreed: "There is a high correlation between real disposable income, which we think will decline in 1999, and car sales."

Meanwhile, analysts said carmakers' cautious projections of an average minus 3.4 per cent could be achieved. Stephen Usher, analyst at Jardine Fleming, said: "The export forecast is fairly realistic. The overseas demand will slow down, but not collapse."

Japanese car makers feeling the recession

Table with columns: Sales 1998, Domestic sales, % change, Exports, % change. Rows include Toyota, Nissan, Honda, Mitsubishi, Mazda, and Total.

Table with columns: Sales targets 1999, Domestic sales, % change, Exports, % change. Rows include Toyota, Nissan, Honda, Mitsubishi, Mazda, and Total.

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MOBARAKEH STEEL COMPANY

Manila considers stance on Spratlys

By Tony Tassell in Manila

The Philippines' National Security Council will convene today to discuss mounting tensions between Manila and Beijing over the disputed Spratly Islands in the South China Sea.

The meeting of the presidential advisory body, the first since the Estrada administration came to power in July, is a sign of the Philippines' concern over an issue that has long been considered a diplomatic flashpoint.

Antagonism has been steadily mounting since China last year expanded several structures on a contested area of the islands called Mischief Reef.

China claims the structures are merely shelters for fishing crews, but Manila has criticised them as an intrusion on its exclusive economic zone that could be used for military purposes.

This week a Philippine military report alleged further construction at the site supported by two-armed Chinese frigates in the area.

"The convening of the NSC indicates that the territorial dispute with China over islets claimed by the Philippines can no longer be shovelled to the background," said Amanda Dornilla, a leading political columnist.

"It has become the foremost national security problem of the country."

The Spratlys, which are believed to have significant oil and natural gas reserves, are claimed in part or whole by China, Vietnam, the Philippines, Malaysia, Taiwan and Brunei.

Joseph Estrada, the Philippine president, this week instructed his Department of Foreign Affairs to start bilateral talks with Chinese counterparts over proposed joint use of the Mischief Reef facilities. The move follows opposition to other recent diplomatic initiatives.

NEWS DIGEST

TEST BAN TREATY PLEDGE

India 'not to conduct further nuclear tests'

India has told Britain it would conduct no further nuclear tests until it signed the 1998 Comprehensive Test Ban Treaty later this year, in a move that will do much to repair the political damage done by India's surprise atomic detonations last May.

Derek Fatchett, UK Foreign Office minister, said Rajesh Mishra, national security adviser to the Delhi government, had, in talks in London, "repeated India's commitment to sign the CTBT and said the moratorium on testing would continue up to the signing."

In a separate press conference, Mr Mishra acknowledged "we are moving forward towards resolution of the CTBT issue", but he said the Indian government wanted to get more of "a national consensus" behind it before publicly renouncing any further testing.

Signatures of the CTBT treaty is one of several non-proliferation moves which the US, led by Strobe Talbot, US secretary of state, has been pressing India to take. David Buchan, London

INDONESIAN CLASHES

Christian-Moslem fighting

At least nine people have been killed in clashes between Christians and Moslems in the eastern Indonesian town of Ambon and more troops have been sent to the area to restore order, according to church sources yesterday.

"I've received reports the death toll has risen to nine. But it may rise again... it can be more than 10. The town is deserted because nobody dares to leave their homes," the Rev Frans Lutherus said in Ambon, around 2,300 km north-east of Jakarta.

"Tension slightly eased this afternoon and troops from the Kostrad [strategic reserve] have arrived in Ambon from Ujung Pandang to help restore order," said Rev Lutherus referring to the provincial capital of South Sulawesi.

The official Antara news agency reported more than 10 people died in two days of unrest involving Moslems and Protestants in Ambon. It said more than 100 people were hurt and more than 30 houses burned during the violence which started on Tuesday, the first day of the Moslem Eid ul-Fitr celebration marking the end of the fasting month of Ramadan. Reuters, Jakarta

KOREAN STOCK EXCHANGE

Soros stake sparks probe

The Korea Stock Exchange yesterday said it was investigating whether Seoul Securities engaged in insider trading on its shares before the recent purchase of a controlling stake in the brokerage by George Soros, the international financier. Seoul Securities denied any wrongdoing.

Shares in Seoul Securities rose sharply from the beginning of January when the brokerage first suggested that Mr Soros might invest, and hit a new-year high of Won17,700 last Friday, when the deal was announced. John Burton, Seoul

CHINESE SENTENCE

Internet dissident jailed

China yesterday handed down its first sentence for dissident activities by e-mail, raising fresh doubts over Beijing's attitude toward the Internet just as hopes for the commercialisation of Chinese-language internet services were gaining ground.



Lin Hai, (left) a computer engineer in Shanghai, was imprisoned for two years for supplying about 30,000 e-mail addresses to VIP Reference, a "hostile foreign organisation" based in the US which had been sending essays on Chinese politics to internet users.

Mr Lin was sentenced for trying to undermine state power. VIP Reference is one of many groups in the US that sends dissident material into China. One Chinese e-mail user said he had not applied to receive material from VIP and other organisations, but they had been sent to him anyway.

Mr Lin's sentence sets a benchmark for what China, which employs a squads of cyberpolice to block undesirable and "subversive" sites, may not be prepared to tolerate. But industry analysts said the internet threatens to be a long-running problem for the machinery of Chinese state control. James Kynge, Beijing

SINGAPORE TRADE

Doubts over competitiveness

Singapore's non-oil domestic exports rose just 0.9 per cent to S\$92.4bn (US\$55bn) last year compared with 1997 as the city-state's competitiveness slipped in the wake of steep depreciations recorded by neighbouring currencies.

The Trade Development Board said yesterday the government's recent introduction of S\$10.5bn in nationwide corporate cost cuts "would boost export competitiveness". But it added that the outlook for this year was uncertain. The board tentatively predicted that Singapore's trade would drop 5 per cent to 7 per cent this year. It blamed the crisis-ridden economies which account for 39.4 per cent of total trade, as well as limited worldwide demand for electronics. Sheila McNulty, Kuala Lumpur

Handwritten Arabic text at the bottom of the page.

السوق المالية

... slip away

*Risk is our business.*

NEWS IN BRIEF  
IRAN TREATY PLEDGE  
Irania 'not to conduct  
further nuclear tests'



CHRISTIAN CLASHES  
Christian-Moslem fighting



MIAN TALK & EXCHANGE  
Pros stake sparks probe

INTERNET  
Internet dissident jailed



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CINEMA

# A family out of tune with reality

Nigel Andrews on another musician maimed by a movie

Imagine a world where concertgoers only attended performances by the physically, mentally or emotionally disabled. That is what happens, essentially, in movies about music.

Two years ago we had *Shine*, the story of an adorable mental case who could play the piano, though follow-up concert performances by the real David Helfgott left music critics more doubtful. Before *Shine* we had Ken Russell going around classical music like a combination of Florence Nightingale and Oliver Sacks. "Ah! There's a bag-ridden homosexual" (Tchaikovsky?). "Ah! There's a wife-tormented paranoid maniac from Austria (Mahler)".

Before even Russell directors homed in on the deaf (Beethoven), the racist

before their thoughts can start wandering to the popcorn stand. It helps to have a mad father like Charles Dance, who says to Hilary's boyfriend before she and he visit a Soho cinema, "You do realise there are white slavers working in that area?"

Dance, like Pa Helfgott in *Shine*, is probably concussed by all those montage sequences of multiplying music trophies. Jackie, who as played by the large-browed intense-eyed Emily Watson looks Expressionistic even before she has started playing, is soon auditioning priceless cellos ("The magic is in the varnish" a Davidov supplier tells her) and rehearsing for her spoiled-child persona by sending laundry home to Ma from Russia.

Sister and author-to-be Hills (Rachel Griffiths) suffers nobly. Initial bitterness over her own crash-and-burn career - she could have been a great flautist but for domesticity and that awful "Just play the note" teacher (Vernon Dobtcheff) - gives way to compassion and husband-sacrifice. She is there for Jackie when the poor girl falls out with Danny (Baronboim), falls in with Kiffer and finally goes mad - who wouldn't? - to the point of endless repeat strains from the Elgar Cello Concerto.

There are intelligent people who admire this film. They like its dual-perspective structure, whereby we get one sister's view of the story followed by a rewind to the other's. (I thought they had muddled the reels.) And during cello-playing sequences they like all those raving camera-dolly movements and low-angled views of oompah-oompah arm movements.

I kept thinking by now this has any serious connection with the experience of listening to du Pré at home on your hi fi. That is a world free of bombast and charged with honesty, beauty, revelation and a rich, huge, unretorical passion. Why can't the cinema capture this? Why must we be forever beating the bushes for the maimed, the mad and the grandstanding?

I assure you I have not taken Scrooge tablets, but why did American critics so praise *Bulworth*, the weak's other movie preceded by its reputation? I like Warren Beatty. The actor-director-producer who in one or more guises gave us *Bonnie and Clyde*, *McCabe and Mrs Miller*, *Shampoo*, *Reds* and *Bugsy* does not need a sibling biography - that should be written by Shirley MacLaine, what a thought - to persuade us he is a gifted egomaniac.

*Bulworth*, though, is a doodle of a comedy pretending to be a doozy. (You get the idea and can get all the best lines in the trailer.) Political candidate Beatty is a man with an oft-telvised mantra - "I'm Jay Bulworth. We're standing at the doorstep of a new millennium" - until the day that he goes off-message. A moment of tearful personal despair (something Beatty could not carry off in a month of Actors' Studio classes) rips open his honesty



All low-angled views of oompah-oompah elbow movements to Elgar: Emily Watson as Jacqueline du Pré in 'Hilary and Jackie'

and he is soon giving the public the Truth. The funny Truth. More alarmingly, the Truth in rap form.

The premise of a spin-doctoring Jekyll turning into the Hyde of a death-wishing oppressed-minority motor-mouth, complete with street-negro threads (ski cap, shades, baggy Bermudas), five patter and a contract put out for his own death, could have been - to embrace the lingo - a blast. But it's more like an early frost. The verbal gusts are lovely while fresh: "My guys are not stupid," he tells a convention of rich bigwigs, "they always put the big Jews on my schedule." The Jews gasp; we gasp. But how long can gasping go on? The joke wears out its welcome. So does the attraction of a fictive Washington tragicomedy less compelling than the real one being docuscoped right now from the Capitol.

The French film *Class Trip*, which begins wonderfully and teases us prom-

isingly for an hour, is an enigma wrapped and finally suffocated in a mystery. We are fascinated by the runic mental processes of young Nicolas (Clément Van Den Berg), who has nightmares after being delivered to the school skiing camp by his over-protective father (François Roy). But director and co-writer Claude Miller, who deftly blended thriller and psycho-study in earlier films (notably *Such Sweet Sorrow*), here tirades ever more grand guignol into the mixture. We end up with paedophilia, organ bandits and a main character crudely demonised to provide the answer to "Whodunnit?"

The Gallic complexities of *The Polygraph* are more ambitious, though no more satisfying. Canadian avant-gardist Robert LePage does this thinking person's *poitrier* about crime, truth and identity, dyeing it fashionably dark and added *appliqué* guest actors. Peter Stormare, of Bergman's *Hamlet* and

Spielberg's *The Lost World*, stands out, though it might be better if he hadn't. Stormare confirms how much more show we would have liked - more thrust, wit and point - and how much less gnomie pseudo-substance.

Nicole Kidman and Sandra Bullock romp around a gingerbread Gothic manse in *Practical Magic* as two witchcraft-skilled sisters trying to give up the family habit. But the real witches here are the casting agent, make-up person and director. How could the children chosen to play the young Kidman and Bullock in early scenes look so like them? How did Stockard Channing as their aunt come to look so like Elizabeth Taylor? And how - creepiest of all - did director Griffin Dunne make the film resemble a genuinely promising comedy, for 40-odd minutes, until archness and contrivance caused it to explode like a helium-filled Halloween pumpkin?

but not quite; we only begin to feel the island's power towards the end. One problem is the shipwrecked courtiers. Their scenes are wooden, and slow down the production: I found it hard to believe that either Ferdinand (Evroy Deer) or his father (Colin George) was remotely grief-stricken, which undercuts the end of the play.

Other difficult characters are well caught, however. Penny Layden's Miranda is lovely - open, fresh and unaffected. Adrian Schiller and Barry Stanton bring nice comic timing to Trinculo and Stephano, and Scott Handy's Ariel is persuasively strange. His exit, suddenly uncertain now that he has finally gained his freedom, is typical of this thoughtful production.

Sponsored by Citroën

MUSIC

# Pianists' virtues set in sharp relief

A 67-year-old Russian pianist, Dmitri Bashkurov, played in London's Wigmore Hall on Sunday afternoon. For the BBC's lunchtime recital there on Monday, it was the turn of the German pianist Lars Vogt, who is not yet 30. They both concluded with Brahms. Hardly any similarities beyond that; but bearing them one after the other set their distinct virtues in relief.

Bashkurov is also a distinguished teacher in many countries, and he is one of the few living pianists still to embody a specific tradition and style of pianism. (The piano-manners of modern performers are generally more eclectic; it's only the less gifted ones whose mannerisms immediately betray the schools they came from.) Beyond that, however, Bashkurov has cultivated a whole piano-sound which is peculiarly his own. No

Though Bashkurov's 'ffs' are strong, they never domineer; there is no 'ffff' in his range

question of bending different composers to his own preferred tricks; rather, he clothes his composers - "reveals" would be better - in a measured radiance, lucid from bottom to top. High on the keyboard, the notes are sweetly sonorous; music in the middle range is often lent an unwritten half-staccato, for better articulation; the lower range is precise and deliberate, but deliberately under-pedalled, so as never to swallow up the middle. Though his *fs* are strong, they never domineer; there is no *ffff* in his range.

All this is now second nature to him, but it bespeaks an intensive education and long, creative experience. It was fascinating to hear in Mozart, from whom Bashkurov drew a "sonata" simulacrum by putting together three odd pieces in matching keys, with the daringly chromatic Mozart K.535 in the middle. A long group of Schubert songs, as transcribed for piano by Liszt, had many noble passages; also a few in which there were just too many notes for Bashkurov's comfort.

Lars Vogt is incessantly thoughtful and inquiring. He searched through Beethoven's late "little" *Ballettes* op.126, and found *Starrung*. He administered their abrupt, compact mood-switches justly, with all due weight. In no.5 he was soulful and wistful, adding depth and breadth as it went on, and no.6 - the last - felt like a long-considered valediction.

That was neatly placed: it contains a striking bass tremolo that echoed one in the "Appassionata" sonata here, which followed upon its heels. But I thought Vogt too ruminative in that main offering, like Bashkurov in the 20-year-old Brahms's grand F minor sonata: both it and the "Appassionata" require some sustained, forceful drama, and neither quite got it. Lovely moments, yes, as in Bashkurov's *Andante espressivo* and Vogt's suggestive, evasive finale. In both cases, though, we ought sometimes to have been forcibly dragged along, and we weren't - despite Vogt's fine, bristling *codas*.

Vogt's closing Brahms was the early *Ballade* in B, op.10 no.4. It unfolded slowly and intensely, on its way to an unceasing middle section that he rendered in dense Impressionist tones: swimming in pedal, with softly clashing discords continuing on and on. Quite memorable - which was good, since he might (who knows?) soon stop playing it at all like that.

David Murray

HILARY AND JACKIE

Anand Tucker

BULWORTH

Warren Beatty

CLASS TRIP

Claude Miller

THE POLYGRAPH

Robert LePage

PRACTICAL MAGIC

Griffin Dunne

(Wagner) or those who were punchbags for political persecution (Shostakovich). Mozart himself had to be turned into a juvenile delinquent from the Bronx's Viennese Quarter - or so he seemed in Tom Hulce's *Amadeus* - before he was filmable.

Here is a suggestion so novel that you may need time to think about it. How about a film on a musician that focuses on the music? I thought we might get this with *Hilary and Jackie*. Jacqueline du Pré made the cello sound like Shakespeare's sweet thunder, distilled through a blend of passion, rapture and control. She was a great musician. She was even married to one.

Unfortunately for everyone, and tragically for herself, she was struck down by MS. No less unfortunately for moviegoers she had a book written about her by her brother and sister. They portrayed her - with answers Jackie gone to the great rehearsal room in the sky - as a bolt-in-the-bag egomaniac who needed 24-hour attention, resulted in her victory in the Sibylling Rivalry stakes and took sister Hilary's husband Kiffer for a lover. Poor Kiffer. He obviously couldn't say no, but we can only hope that he didn't enjoy it.

With relatives like this who needs character assassins? And with a movie like this, who needs to waste time thinking musical biopics will improve? Anand Tucker directs like a man with a mission: make sure that filmgoers know that Jackie is off her trolley

# Acting up a storm on Prospero's magic island

THEATRE

SARAH HEMMING

The Tempest  
RSC, Barbican Theatre, London EC2

In some of Shakespeare's plays one feels he ties up the ends of the plot with indecent haste. You could see *The Tempest* as recompense for that. Here, there is very little plot, and what we are seeing is the resolution of a drama that began long ago, when Prospero had his place usurped by his scheming brother. We join the story as events come to a climax and Prospero works

painfully through the few hours he has dreamed of for so long. Adrian Noble's finely judged and reflective RSC production catches beautifully that feeling of time passing too quickly, and yet in slow motion. We feel how Prospero must seize the moment, and yet the great labour of doing just that.

This is in part thanks to David Calder's excellent Prospero. He, too, must undergo a sea-change and Calder takes us on his inner journey. He is tense, inscrutable, moody; embarrassed by Caliban, unsettled by his fondness of Ariel, unsure which way things will go. It is not until Ariel mentions clemency that he allows himself to forgive his

enemies, and the relief as he makes that decision is palpable. We see, too, the release as he abjures his rough magic, literally shrugging off a huge mantle, but also the regret that accompanies his decision. Forgiveness does not necessarily bring happiness.

It is a fine central performance and one that captures the essential loneliness of Prospero and the tough wisdom he acquires that life consists of letting go. It is also the loneliness of the author: Calder's Prospero is always slightly apart from the action, even while he is at its centre. The possibilities of interpretation are hinted at rather than hammered home, and the

play's concerns about knowledge and betrayal quietly emerge.

Anthony Ward's beautiful, dreamlike set encourages rumination. The magic island is a circle sealed with pebbles and enveloped by billowing silk curtains in sea greys and blues. We first see Prospero over his fire, his magic cape stretching up to the sky; Robert Glenister's loam-covered Caliban has to be prised from a giant shell. The only jarring note is struck by the island's spirits, who, encased in giant blue sacks, look like scatter cushions with minds of their own.

The production almost gets to the heart of this great, mysterious play.

INTERNATIONAL

# Arts Guide

CHICAGO

OPERA

Lyric Opera of Chicago  
Tel: 1-312-332 2244  
www.lyricopera.org  
● *Meisterspiele*: by Bolto, György Györfváry Rath conducts a revival staged by Peter McCintock. Samuel Ramey sings the title role; Jan 22, 25  
● *Roméo et Juliette*: by Gounod. Conducted by John Nelson in a staging directed by Nicolas Joel. The cast stars Roberto Alagna and Angela Gheorghiu; Jan 23, 26

FRANKFURT

EXHIBITION  
Schirn Kunsthalle  
Tel: 49-69-299 8820  
Treasures from King Zhao Mo: King Zhao Mo's tomb, sealed in 122 BC, was accidentally discovered in 1983 by construction workers. This exhibition displays the many treasures buried with Zhao Mo, the first time they have been seen in the west: to

Jan 22

HELSINKI

EXHIBITION  
Museum of Contemporary Art  
Tel: 352-0-173 357  
Bruce Nauman: spanning the career of the American artist, b.1941, this exhibition focuses on his relationship with language, and includes sound and video installations and neon pieces; to Jan 24

LAS PALMAS CANARY ISLANDS

CONCERTS  
Auditorio Alfredo Kraus  
● Cleveland Orchestra: first stop on the orchestra's European tour. Christoph von Dohnányi conducts a programme of works by Beethoven and Stravinsky, with violin soloist Frank Peter Zimmermann; Jan 22  
● Cleveland Orchestra: conducted by Christoph von Dohnányi in works by Schnittke, Bartók and Schubert; Jan 22

LONDON

CONCERT  
Barbican Hall  
Tel: 44-171-638 8891  
San Francisco Symphony Orchestra: conducted by Michael Tilson Thomas in works by Ives, Mendelssohn and Prokofiev; Jan 21

LOS ANGELES EXHIBITION

Los Angeles County Museum of Art  
Tel: 213-857 6000  
www.lacma.org

Van Gogh's Van Goghs: Masterpieces from the Van Gogh Museum, Amsterdam. Display of 70 paintings on loan during the period of the Dutch Museum's renovation, transferring to LA from Washington. Ranging across the artist's career, the show includes masterpieces such as *Potato Eaters* (1885) and *Wheatfield with Crows* (1890); to May 16

OPERA

L.A. Opera, Dorothy Chandler Pavilion  
Tel: 213-972 8001  
www.laopera.org  
*Madama Butterfly*: by Puccini. Conducted by Marco Guldafrini and directed by Christopher Harlan. With a cast including Yoko Watanabe, Richard Leach and John Atkins; Jan 23, 26

LYON

OPERA  
Opéra National de Lyon  
Tel: 33-4-7200 4500  
Zelmira: by Rossini. Conducted by Maurizio Benini in a staging by Yannick Kalkos, with a cast including Mariella Davis; Jan 24

MADRID

CONCERTS  
Auditorio Nacional  
Tel: 34-1-537 0700  
● San Francisco Symphony Orchestra: conducted by Michael Tilson Thomas in works by

Bernstein and Mahler; Jan 23  
● San Francisco Symphony Orchestra: conducted by Michael Tilson Thomas in works by Ives, Canteleube and Prokofiev, with violin soloist Gil Shaham; Jan 24

MUNICH

CONCERTS  
Philharmonie Gasteig  
Tel: 49-89-5481 8181  
● Munich Philharmonic Orchestra: conducted by Kent Nagano in works by Liszt, Prokofiev and Stravinsky. With violin soloist Kyung-Wha Chung; Jan 21, 22, 24  
● Symphonieorchester des Bayerischen Rundfunks: conducted by Lorin Maazel in works by Mozart and Bruckner, with piano soloist Murray Perahia; Jan 23

EXHIBITION

Haus der Kunst  
Tel: 49-89-211270  
Lyonel Feininger (1871-1956): From Gelmieroda to Manhattan. First comprehensive retrospective of the German-American painter, who was forced to leave Germany during the 1930s and subsequently worked in New York. The 120 works on display include important public and private loans, and paintings by the artist's contemporaries; to Jan 24

OPERA

Bayerische Staatsoper  
Tel: 49-89-2785 1920  
www.staatsoper.bayern.de  
*Lohegrün*: by Wagner. Peter Schneider conducts a staging by

Götz Friedrich. Cast includes Adrienne Pieczonka and Waltraud Meier; Jan 23

NEW YORK

CONCERTS  
Avery Fisher Hall, Lincoln Center  
Tel: 1-212-875 5030  
www.lincolncenter.org  
● London Symphony Orchestra: conducted by Colin Davis in works by Elgar and Beethoven, with cello soloist Steven Isserlis; Jan 24  
● London Symphony Orchestra: conducted by Colin Davis in works by Beethoven and Elgar; Jan 25  
● New York Philharmonic: conducted by Riccardo Muti in works by Brahms, Busoni and Ravel; Jan 21, 22

DANCE

Neil Simon Theatre  
Tel: 1-212-307 4100  
*Adventures in Motion Pictures*: Swan Lake. British choreographer Matthew Bourne's all-male version of Tchaikovsky's ballet; to Jan 23

EXHIBITIONS

Guggenheim Museum  
Tel: 1-212-423 3500  
www.guggenheim.org  
1989, Rendezvous: in their holdings of artworks from 1900 to 1945, the Guggenheim and the Centre Georges Pompidou are remarkably similar, with one often owning a preliminary study for a painting in the collection of the other. The closure of the Musée National d'Art Moderne

for renovation has created the unique opportunity for this exhibition, which brings together related works by the same artist, or works by different artists on the same theme; to Jan 24

NEW YORK

CONCERTS  
Metropolitan Museum of Art  
Tel: 1-212-879 5500  
www.metmuseum.org  
Mary Cassatt: Drawings and Prints. Coinciding with a major retrospective at the Art Institute of Chicago; to Jan 24

PARIS

CONCERT  
Salle Pleyel  
Tel: 33-1-4561 6589  
Orchestre de Paris: conducted by Neeme Järvi in works by Tchaikovsky and Franck, with violin soloist Régis Pasquier; Jan 21

TENERIFE, CANARY ISLANDS

CONCERTS  
Teatro Guimera  
● Cleveland Orchestra: conducted by Christoph von Dohnányi in works by Beethoven and Stravinsky, with violin soloist Frank Peter Zimmermann; Jan 23

● Cleveland Orchestra: conducted by Christoph von Dohnányi in works by Schnittke, Bartók and Schubert; Jan 24

TOKYO

CONCERTS  
Suntory Hall  
Tel: 81-3-3584 9999  
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● Business/Market Reports:  
05.07; 06.07; 07.07; 08.20; 09.20; 10.20; 11.20; 11.32; 12.20; 13.20; 14.20.

At 08.20 Tanya Bekkett of FTTV reports live from LIFFE as the London market opens.

FARE EDUCATION  
Schools seek permission  
test pupils for drugs

ECONOMY  
Retail sales growth slows

MARKET ACTIVITY  
Value of IT deals at \$31bn

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Watchdog to relax restrict



COMMENT & ANALYSIS



SAMUEL BRITTAN ECONOMIC VIEWPOINT

UK marks time

The discussion by the Bank of England of a 'neutral' interest rate might help reduce dependence on official forecasts

For some time past the British economy has faced the prospect of a hard landing. This meant something worse than the moderate slowdown foreseen by the Treasury last year, but not necessarily amounting to a major recession.

Too much importance should not be attached to whether tomorrow's preliminary estimate of the last quarter's gross domestic product shows an increase or a decrease of a few decimal points. Such variations are well within the margin of error, and the estimate itself is certain to be revised. On a broader view, UK output as a whole is stagnating, although the manufacturing sector is in decline. Or to put it less emotively, the economy is marking time.

Eddie George, the governor of the Bank of England, has just said that he does not expect this check "to develop into a steep or protracted recession... and such an outcome is one which the MPC [monetary policy committee] will certainly seek to avoid" consistent with the inflation target. This commitment is more important than whether base rates move down again at the beginning of February or a little later.

Since the Bank decided to reduce interest rates by a quarter of a percentage point at the beginning of this month, there has been no dramatic change in the British economic outlook. Retail sales volume - which accounts for only 30 per cent of total consumer spending - has been pretty static, compared with expectations of a modest increase. Unemployment remained flat in the last quarter of 1998, contrary to widespread

expectations that it would rise. Surveys of confidence are still bearish, but slightly less so than they were before.

Inflation is still on a gradually falling trend, despite the small blip shown in the December Retail Prices Index. Indeed, as Anatole Kaletsky, a commentator for The Times, has suggested, one reason why some business surveys are so much more pessimistic than consumer ones is that businessmen are reacting in pained surprise to the disappearance of the regular upward price adjustments with which they have grown up.

The downside risks to the UK outlook are of course international. They come from Latin America, Japan, the unsustainable US private sector deficit and the associated inflated level of Wall Street prices. By far the

most important of these is the vulnerable US private sector. Its deficit does not have to be reversed, but merely stop growing, for US expansion to come to a halt. As Goldman Sachs remarks: if the US private sector were forced into a crisis adjustment this would represent a negative shock to the world economy "several times larger than anything we have seen from Asia or Latin America in the recent past".

But to say that the position is unsustainable does not say when it will come to an end. A wise geologist might have known that Beachy Head was liable to crumble, but he could not have said when. Meanwhile it is of some comfort that Mr George so clearly recognises that the "urgently needed" improvement in the current account of the emerging

countries has as its counterpart a sharp decline in net external demand in the industrial countries.

He added that such countries would not only have to tolerate a "deterioration" in their balance of payments but would have to take offsetting action to stimulate domestic demand if the world was to avoid still further weakening in economic activity and outright price deflation. Should there be any such prospect it would be right, he said, to contemplate further monetary relaxation in the US, the euro-zone and the UK "to keep aggregate demand in line with the supply capacity of our economies". The recent cuts in interest rates in all three regions, which took some market commentators by surprise, provide strong evidence that Mr George was not speaking for the Bank of England alone.

One reason why the European Central Bank is sometimes regarded as more deflationary than it is, is its choice of language. For instance, when its governing council declared that there would be no further interest rates in the foreseeable future, it probably just meant that the ECB had done enough for the present and it could not foresee when the time would come for a change - an interpretation reinforced by the ECB's first monthly bulletin.

As far as the UK is concerned, I am in the rare position of partially defending the Bank of England's economic forecasts, which appear once a quarter in the Inflation Report, against those who say that the report provides few clues on future policy. The point of a forecast is not to say literally what is going to happen. Everyone knows that the best assessment can be knocked astray by outside ("exogenous") developments such as the recent international crises. The forecast is one way of summarising existing information which would otherwise remain a confused mass of data. It would indeed be more accurate to call them projections rather than forecasts. We can still question

whether these projections are the best way of deciding policy. The internal relationships are always doubtful, and the exogenous forces are often much more important than the conventional ones that the projectors try to take into account.

The sceptics have, of course, the problem of proposing an alternative. If one distrusts the projections, one has also to throw overboard fine-tuning and hopes of steering the economy on a stable short-term growth path with inflation close to target. Instead one has to take a step backwards and be content with achieving both the growth path and the inflation target over an average of many quarters and intervene only when there is a clear and obvious danger of large departures in an inflationary or recessionary direction.

The difficulty of this course is to define a neutral stance from which such interventions should depart. The most encouraging development here has been the discussion in the Bank's MPC of the pros and cons of seeking out a neutral short-term rate of interest. There is now a little less difficult than it was during the period of high and fluctuating inflation. The Bank estimates that the real short-term rate of interest is somewhere between 2 and 4 per cent. To this should be added some estimate of inflation expectations which are now not far from the official 2 1/2 per cent target. There are of course objections on the MPC who believe that the concept is too uncertain to be of use. To which I would reply: a good deal less uncertain than the customary projections. If we take the centre of the range for real interest rates we arrive at a neutral nominal short-term rate of 5 1/2 per cent. This is only half a percentage point below the present level and one could leave the Bank to exercise its discretion in deciding how fast to get there.

The interesting question is whether developments in the world economy will be so depressing that the Bank will need to go below this neutral 5 1/2 per cent to apply a positive stimulus.

LETTERS TO THE EDITOR Steps to regulatory co-ordination

From Mr Peter Cooke. Sir, I am stimulated to write by Stephany Griffiths-Jones's letter "Look to Basle for global regulator" (January 19).

As chairman of the Basle committee of banking supervisors for more than 10 years, it always seemed to me that the Bank for International Settlements, as the national bankers club, was an ideal base for work on international financial regulation (or supervision as it used to be called in earlier days). This view may have had to be modified somewhat in recent years with the trend, in which the UK is in the van, to take micro-regulation out of the central bank.

But the very forces prompting segregation of micro-regulation from macro-management by central banks argue, again as in the UK, that macro-regulation should still be undertaken with significant input from the central banking community and that the macro-international

manager - the International Monetary Fund - should be spared the conflict of being the prudential regulator. IMF officials concerned with market infrastructure and regulatory matters do not, I believe, seek to be the global prudential regulator.

A step forward in improved financial sector regulatory co-ordination has been made with the recent siting of the international insurance regulatory body in Basle. A further significant step would be to persuade Iosco (the International Organisation of Securities Regulators) to relocate to Basle also.

In all of this, however, it will be important to proceed gradually. Until, if ever, there is an international basis in law for a global regulatory authority, co-operation between national authorities needs to work toward co-ordination and, hopefully, an increasing moral authority for the recommendations of an overarching regulatory standard-

setting body. The impact of such a body's work, as with the original Basle Capital Accord, will depend on the degree to which the market, as well as national authorities, choose to embrace its recommendations. It is incidentally important to emphasise that the BIS as such is not a global regulator; the work is undertaken at the BIS rather than by the BIS.

In conclusion, one might observe that any organisation setting out to co-ordinate prudential regulation of financial markets has to be very careful about giving the impression that it is assuming a macro-prudential management role to control capital flows in international financial markets. There will always be limits to what regulation can be expected to achieve.

Peter Cooke, Bow Wood Barn, Bottom House Farm Lane, Chalfont St Giles, Bucks HP8 4EE, UK

A click of a mouse will seal the middleman's fate

From Mr Tim S. Staermose. Sir, Rupert Murdoch had it right (January 13) - the internet will destroy more businesses than it creates.

While that may be bad for middlemen, who are the first obvious casualties of the internet-commerce revolution, it is going to be immensely beneficial to those businesses that rely heavily on them and pay through the nose for it.

Online product-sourcing, for example, is already providing huge cost savings to scores of large companies. At the click of a mouse, market research and price comparisons that used to take days can be done in minutes. Once the best price has been found, a simple e-mail allows

orders to be placed direct with the manufacturer. When an established company cuts its cost in this manner, the savings pass straight to the bottom line. That's profit.

Forget about these high-flying internet retailers that lose more money the more they sell. There are no profits on the horizon there. But for a company such as General Electric, which is already slashing tens of millions from its procurement costs by using the web, the internet is already significantly fattening its bottom line.

Tim S. Staermose, Makati City, Philippines

Nato: fudge and politics go down well

From Mr Alexander Weir. Sir, Although Nato's October activation order is still "valid", I hear talk of a 96-hour deployment period for air attacks. Apart from giving thanks that the cold war is over, especially if it takes Nato so long to respond, could it be that these four days are required to get a valid UN Security Council resolution?

Fudge and politics do go well, even as we approach Nato's 50th anniversary summit in Washington this April.

Alexander Weir, Schützenstrasse 7, D-54295 Trier, Germany

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PERSONAL VIEW Gerhard Schröder

Germany's helping hand

The G8 should embrace a radical plan of debt forgiveness if the world's poorest countries are to have a fresh start

On the eve of the 21st century, we are faced with the task of using the opportunities of globalisation to create sustainable growth, socially equitable and ecologically responsible development. This is vital for the economically less developed countries.

We are currently focusing on overcoming the economic, monetary and financial crises in some Asian countries, in Russia and in Brazil. Given the urgency of their problems, that is understandable. However, we must remember that even 17 years after the international debt crisis emerged in 1982, it is still the poorest countries whose high burden of debt service is the heaviest encumbrance on sustainable economic development.

Although the international community has made several attempts to make debt problems more bearable during the past few years, it is clear that without a radical debt reduction in many of the poorest countries there is no hope of bringing about a fresh start. There is also little chance of making sustainable and significant improvements in living standards.

Against this background the German government has announced an initiative on overcoming the debt problems of the poorest developing countries.

In co-operation with the World Bank and the International Monetary Fund, a new, enlarged range of instruments has already been created in the form of the debt initiative for Heavily Indebted Poor Countries (HIPC). This aims to find a lasting solution to these countries' debt problems.

The strategy is based on the approach that debt relief first and foremost is to economic recovery and reform measures by debtors. Structural and social reforms aimed, for instance, at developing primary health care and an efficient education system - as well as the necessary macro-economic adjustments - are crucial elements of the initiative. Following these



Brighter future: these children would benefit from Germany's move

principles, a considerable reduction in the debt burden has already been achieved in seven countries that have so far received commitments on debt relief of about \$3bn.

Our task now is to enhance this instrument in close co-operation with the World Bank and the IMF. The heads of state and government of the Group of Eight countries (G8) - at a summit due to be held in Cologne in June - should send a clear message of sup-

port for the poorest countries. With the Cologne debt initiative, the German government wants to invite its partners to lend their support.

The initiative is aimed first and foremost at intensifying and accelerating the implementation of HIPC. Our aim is to enable as many countries as possible to make the necessary adjustments and receive debt relief quickly and comprehensively.

To this end the German government is proposing the following steps:

● To speed up the debt relief process in which all countries entitled to take part can ascertain the extent and date of their debt relief by 2000. This shall apply to those countries that observe the principles of the welfare state and the rule of law and are carrying out reform programmes in collaboration with the IMF and the World Bank. Thus we can foster conditions for sustainable development geared to fighting poverty and inequality.

● In order to safeguard the share of multilateral creditors in the HIPC initiative, the German government will make a contribution towards the World Bank's HIPC Trust in 1999. The IMF should also be enabled to make its contribution towards the HIPC without compromising its support to the poorest countries. The German government is therefore prepared to make available funds to help continue the Fund's so-called "enhanced structural adjustment facility" (through which the IMF assists its poorest members).

However, all attempts to bring about a sustainable improvement in the living standards of people in the poorest countries through debt relief or financial assistance will fail if they come up against an unstable political environment marked by armed conflicts. Every debt relief initiative must therefore be embedded in a comprehensive strategy for conflict prevention. At my request, the G8 summit in Cologne is to consider this issue in depth.

Elements of a crisis prevention strategy could include early international co-ordination talks based on early warnings. They could also include support for developing countries, for countries in transition and for regional organisations in their own efforts to improve early recognition of (and reaction to) crises and disasters.

In view of the high cost and human suffering caused by armed conflicts in the poorest countries, funds made available for a successful strategy aimed at crisis prevention represent an investment that will create a high stability dividend.

The author is chancellor of Germany

Every debt relief initiative must be embedded in a comprehensive strategy for conflict prevention. The summit will consider this

The existing framework in determining the need for relief should, of course, be used to its fullest extent. For some countries confronted with particularly difficult problems, however, this might not be enough. In exceptional cases, therefore, the Paris Club should consider total cancellation of commercial credits and loans.

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Vertical text on the right edge of the page, including "FINANCIAL TIMES", "Greenspa warning", and "Nuclear ha".

Handwritten Arabic text at the bottom of the page: "سكرا من الراجح"

FINANCIAL TIMES

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Thursday January 21 1999

# Mr Greenspan's warning

Alan Greenspan's testimony before the House Ways and Means committee, as always, was painfully even-handed. But still the Federal Reserve chairman's warning was clear. Equities are not risk-free. Anyone who thinks they are, because the Federal Reserve will always bail the market out, is wrong. This is a welcome warning. The danger is that it will not be heard.

A slowdown in the international economy has undermined manufacturing and exports in the US. The US expansion has been sustained by a circle of rising consumer spending fuelled by stock market gains. This is inherently unstable.

Mr Greenspan is careful not to sound too gloomy. US economic performance continues to impress. The rise in the stock market in part reflects low inflation, and so low inflation related risk premia, and productivity gains from technical progress. But reading between the lines, he appears deeply concerned.

Consumer spending has been supported by rising household wealth. Since 1992, the value of household assets has risen by 50 per cent. Over the same period, household savings have fallen from 6 per cent of income to close to zero. The wealth effect of the rising stock market has been concentrated among the high income groups that hold most of the assets. However, if equities stop rising, the growth of spending will slow. A decline in equity val-

ues could lead to a considerable fall in consumer demand as households rebuild savings.

Mr Greenspan warns that corporate profits have sagged in recent quarters. This underlines the "unusual nature" of the rebound in equities since the summer correction, and suggests that the recent performance of equity markets "will have difficulty in being sustained". The level of equities suggests expectations of higher corporate earnings in the face of an international slowdown. It also suggests that investors are ignoring risk, such as the growing threat of protectionism in the US which has implications for profit expectations and equity valuations.

Mr Greenspan made very clear that the Federal Reserve does not target asset prices. Interest rate cuts in the autumn were prompted by strains in US debt markets that threatened investment and consumption. They were not a reaction to the slump in share prices over the summer. "We were not attempting to prop up equity prices, nor did we plan to continue to ease rates until equity prices recovered."

But for all his warnings, the Fed cannot avoid cutting rates if an equity slump undermines prospects for the economy. Mr Greenspan has warned about asset price inflation before. The further the stock market rises, the greater is the prospect that when equities tumble, the Fed will be forced to act.

# Nuclear haste

Under single-minded pressure from the Greens, the German government has agreed to phase out nuclear power as a source of energy. Only the time-scale has yet to be determined, and it could be long drawn out.

But the government has also decided to stop reprocessing nuclear waste from 2000. That is a political decision likely to have two consequences. It will increase the pressure on the industry to close down its nuclear power stations sooner rather than later, because the power generators say they will run out of storage space for spent fuel elements. And it is likely to be a source of conflict with France and Britain, both of which have substantial contracts to reprocess spent German nuclear fuel elements.

Jürgen Trittin, Germany's Green environment minister, may well have to reconsider his tactics. He claims that the decision is a direct result of the last election in Germany, which brought his party to power. It therefore amounts to "an act of God", for which there can be no compensation. That is absurd.

While the German government is entitled to decide not to generate its own nuclear power, it cannot simply ignore the consequences. Its previous decisions not to allow reprocessing of spent fuel elements in its own backyard meant that it had to sign

the contracts with British Nuclear Fuels and France's Cogema to do the job instead. It would be quite wrong now for those countries to be penalised before the phasing out has begun in Germany.

Mr Trittin accepts that the spent fuel awaiting reprocessing in Britain and France will have to be brought back for long-term storage in his own country. This involves very large quantities of radioactive material, for which there is no agreed destination back in Germany. And the transportation could be met with massive popular demonstrations, not least from Mr Trittin's own supporters.

The nuclear industry cannot ignore the symbolic importance of the German government's decision. Public opinion is not as hostile in other European countries, but this could still be a big reverse for nuclear power. But loss of cheap nuclear energy could in the long run damage the competitiveness of a German industry.

An extended and gradual phase-out needs to be negotiated, allowing time for proper disposal sites to be found in Germany, for industry to adapt, and for the contracts in the UK and France to be properly wound down.

Mr Trittin must recognise that if he acts too hastily now, he may be forced to repent at leisure.

# After the Lords

Like the Queen of England, the House of Lords has more power than it cares to use. In theory, at least, the upper chamber is equal to the Commons, except for the constraint of the Parliamentary Acts which prevent it from blocking money bills and other public bills begun in the Commons.

This historic legacy creates a dilemma for the government as it set out to reform the Lords and make it more "legitimate". When the hereditary peers are swept aside, their elected or appointed successors may want to flex the legislative muscles of ancient tradition.

In recent decades, these powers have been limited voluntarily. Recognising that they have no democratic mandate, their lordships have usually been content to revise and advise. And as the government acknowledged in its white paper on Lords reform yesterday, this typically British compromise has worked tolerably well in practice.

However, the abolition of the voting rights of hereditary peers - first proposed in 1917 - is clearly overdue. In its plans to achieve this, the government has made the best of a rushed job. Its proposal to maintain for the time being a large block of non-voting "crossbenches" life peers is welcome; so is the transfer of the power of appointing crossbenchers from the prime minister to an independent commission.

For the longer term, a Royal Commission has been given reasonably wide terms of reference for considering the role and membership of the upper house. This includes the need to consider representation from the regions and from Wales and Scotland.

The government's evident preference for a mixed chamber of elected and appointed "lords" seems a sensible starting point.

But the bigger question of the relative powers of the two houses of parliament remains unresolved. The government is right that the Commons must remain superior. But that leaves open a wide range of possibilities for the upper chamber's powers to revise, delay, obstruct or to propose legislation.

The government's inclination seems to be to leave things pretty much as they are - that is, with the government in the commons decisively in charge.

But a more legitimate and more representative upper house could have a stronger role in curbing the excesses of the "elective dictatorship" that British governments can too easily become. Although it runs against British tradition to be explicit about such relationships, some definition, including, perhaps, an erosion of the powers of the Commons must now be attempted. The commission must not shrink the task.

I had been billed as a determined effort to change the subject. While the Congress delved deeper into what most Americans regard as the trivia of the Monica Lewinsky drama, President Bill Clinton would use his annual State of the Union address to demonstrate his eagerness to "get on with the nation's business". On prime-time television, before an artificially respectful audience in the chamber of the House of Representatives, the president would ignore the impeachment drama unfolding around him and outline his proposals for the final two years of his administration.

In the event Tuesday night's proceedings were about much more than simply diverting the public's gaze. By unveiling the boldest and potentially most significant policy initiative of his six years in office, Mr Clinton made a new bid to secure his place in history as something other than the impeached president.

His proposal to spend several trillion tax dollars over the next 15 years to shore up the finances of the country's most important public insurance programme - Social Security, the state pension scheme - was his most dramatic attempt yet to reshape the American political debate.

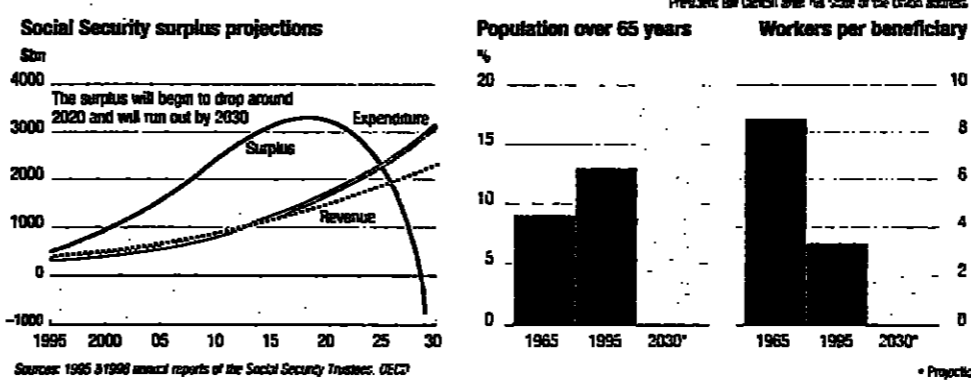
By seeking to rescue, rather than dismantle, the basic principle of universal state provision of retirement pension, he set firm limits on the retrenchment of the public sector that has been the guiding light for public policy in the US and elsewhere in the last 20 years. Republicans seem certain to oppose much of his plan, paving the way for a fierce political struggle over something other than Monica.

The plan itself calls for an injection of public funds into the Social Security system of at least \$3,000bn between now and 2014. On projections the system will start to run into serious financial difficulties in the second decade of the next century, as an ageing population places more demands on the "pay-as-you-go" system (see chart).

To avert a financial crisis, at least for the next 50 years, Mr Clinton has proposed using almost three-quarters of the forecast general federal budget surpluses in the next 15 years to bolster Social Security. Roughly \$2,700bn would be ploughed into the Social Security trust fund. A smaller amount - about \$400bn - would be used to subsidise personal retirement accounts that individuals would be encouraged to open to ease the burden on the public finances. White House officials acknowledged the vastness of the sums involved. "Given the

# Meanwhile, my policy is ...

## Gerard Baker argues that Bill Clinton is taking his biggest step yet in defining a new role for government



scope and the size of the challenge facing Social Security, it required something truly substantial," said one of the President's closest advisers.

Republicans were mostly unimpressed. They favour - and had expected - a plan to put a portion of the budget surplus into Social Security. But many of them wanted more of the excess funds to go towards encouraging private investment, and they also wanted to give most of the rest of the surplus back to the public in the form of tax cuts.

But Mr Clinton's scheme not only allocates far more to Social Security than Republicans would like, it also significantly increases his plan calls for the remainder of the expected surpluses in the next 15 years - about \$1,000bn - not to be given back in tax cuts,

Gore, the vice president, to strengthen his ties with unions in time for his run at the presidency next year, gave Mr Clinton, his critics argue, no choice.

Some Republicans see the latest move as a replay of Mr Clinton's disastrous 1994 initiative to expand health insurance coverage. That plan failed largely because it was seen as an unwarranted expansion of the role of the state. Its failure led directly to the "Republican Revolution" of 1994, when the party gained a majority in both houses of congress for the first time in a generation, and began legislating a programme based on fiercely anti-government conservatism.

But Republicans have underestimated Mr Clinton in the past. Might they do so again this time? The White House has been

# Back on the fast track

Clinton's renewed campaign to free world trade is to be welcomed, but he faces a formidable task, says Guy de Jonquières

he failed to persuade Congress to renew the "fast track" authority he needs to negotiate trade deals. Global economic fragility is the main reason trade is back on his agenda. Recovery depends on US readiness to import more from troubled emerging economies. But some US industries, notably steel, complain they are unfairly paying the price in ruinously cheap competition from Asia and elsewhere.

So far, Mr Clinton has stood firm against demands for trade restrictions. But a continuing rise in the US trade deficit and slower economic growth could renew protectionist pressures.

Resisting them would be less difficult politically if the US were fully engaged in a new push to liberalise global trade, which promised to open up foreign markets for its exporters.

Mr Clinton has another incentive, too. At his invitation, the World Trade Organisation will hold a ministerial meeting in the US at the end of this year, at which it aims to set the multilateral policy agenda for the early part of the next century.

The WTO is committed to negotiate on agriculture and services. Led by Sir Leon Brittan, Europe's trade commissioner, some WTO members want these

talks expanded into a full-blown trade round, covering areas such as industrial tariffs, competition policy and investment.

Until recently, the US reacted coolly. But Mr Clinton's advisers have begun to realise that, as host of the WTO meeting, the US risks political embarrassment unless it is ready to show leadership by advancing constructive initiatives of its own.

But whatever proposals the US makes, realising them - and completing a future trade round - will ultimately depend on winning renewed fast-track authority. This is regarded as essential to clinching trade deals, because

it obliges Congress to vote on them without amendment.

Mr Clinton has said he will seek fast track again. But his task looks formidable. Many Democrats say a new trade bill must include provisions to uphold labour and environmental standards, while Republicans want tighter control over the President's negotiating freedom. Legislation which incorporated either demand could be anathema to US trade partners.

A still worse outcome would be for the president to expend much political capital to win fast track - and again not get it.

For these reasons, some observers think Mr Clinton would be wise to leave renewal of fast track to his successor. But whatever he decides should soon be known. With a presidential campaign looming, he will have to submit a new proposal to Congress by spring at the latest.

# OBSERVER

## Going off-piste

It may just be a clever bit of bargaining, but there's a threat afoot to move the annual gathering of great business minds, known as the World Economic Forum, away from the ski slopes of Davos.

Organisers are muttering that the attractive Swiss location is simply no longer up to providing the quality of accommodation demanded by some of the world's top political and business leaders and that the whole circus just might be moved somewhere else. The intention is to keep the event - the next one is at the end of this month - small enough to retain its "cozy" atmosphere, though obvious alternatives such as Lucerne and Geneva seem to have been ruled out.

The problem may be that the hoteliers of Davos can't provide enough suites for the delegates and their hangers on and that the conference doesn't run for a full week - the usual booking period for rooms. The result is that tariffs get loaded to make up for empty days and the whole affair has been somewhat costly.

Klaus Schwab, organiser of the Davos think-in, says a study is under way to consider alternatives. The bash can stay at Davos, he emphasises, if the locals come up with the sort of package that encourages the

## Iron lion lady

One-time British prime minister Margaret Thatcher was never averse to bagging the odd cabinet minister. But her enthusiasm for more traditional big game has until now gone largely unrecorded.

This week's publication of the hard-going memoirs of former South African president FW de Klerk change all that. De Klerk tells how the pair passed a weekend together at the Male-Male game reserve in the eastern Transvaal with the then British ambassador Sir Robin Renwick and his wife.

Thatcher, no longer prime minister, spotted several African wildlife specimens but insisted on seeing the King of the Jungle himself. De Klerk recalls her saying "Mr Game Warden, I came to Africa to see a lion. Please show me one."

The former premier wasn't disappointed, though maybe just a little taken aback. Just towards sunset the party stumbled upon a couple of lions, engaged in the sort of things lions do when they think they're alone and it's getting dark. Summoning all her diplomatic skills, Lady Renwick politely inquired whether the party had noticed "the love in the lioness's eyes". The political beast with "the eyes of Calligula",

## Double scotch

It is the end of an era for the man who made Glenmorangie, Scotland's number one malt whisky, and for the company that bears the same name. David Macdonald, grandson of its founder, retires as a director at the annual meeting in June on reaching 65. He'll be replaced by solicitor Lesley Knox, deputy governor of merchant bank British Linen Bank - leaving the board without a Macdonald for the first time.

It's all part of the modernisation of the company which was known as Macdonald Martin until it adopted the name of its most famous dram only three years ago. Under Geoffrey Maddrell, who became chairman after Macdonald stepped down in 1994, Glenmorangie has put some oomph into its business, although that's not reflected in the market rating of what's now the last quoted single malt Scotch distiller.

The main culprit is a two-tier share structure: 4m voting B shares - just over 40 per cent in Macdonald hands - trade at a significant premium to the 14m non-voting A shares.

The departure of the last Macdonald from the board could be the cue for enfranchising all the shareholders. As a former

## New plumage

So that's where he's heading. Sir David Gore-Booth, the undiplomatic British diplomat who's been back in the headlines after bowing out of a long and distinguished career by breaking all the rules and publicly criticising his political masters, will be joining HSEB.

Gore-Booth has been enlisted by the bank as a sort of roving emissary. He'll pay special attention to the Middle East, where he served as ambassador to Saudi Arabia in the early 80s and managed to get himself caught up in a scandal involving shipments of arms to Iraq.

Now, at 55, he'll be revisiting his old stamping ground trying to drum up business for his new bosses. No doubt he'll steer clear of Baghdad.

# Financial Times

100 years ago

The Yankee Boom  
"Every day his sensation" seems to be the motto of those who are working the big boom in the Yankee market. The latest rumour is to the effect that the New York Central is about to be amalgamated with the Chicago and North Western and the Union Pacific on the model of the Lake Shore and New York Central combination. This means, we are told, a 10 per cent dividend on New York Centrals. Whether the increase dividend is to be provided by the Union Pacific or Chicago and North Western is open to doubt.

50 years ago

Defeating Tsetse Fly  
Solution of the tsetse fly problem in British Africa would be ensured by a combination of various methods, said Mr. D.R. Rees-Williams, Parliamentary Under-Secretary for the Colonies. He told a meeting at the Colonial Centre in Cardiff that the methods were the use of Attractives, selective clearing and aircraft spraying. These must be accompanied or followed by provision of water supplies, crops and cattle, and the making of communications.



السؤال الأول

# FINANCIAL TIMES COMPANIES & MARKETS

THURSDAY JANUARY 21 1999

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## INSIDE

**Fiat keeps its Russian commitment**  
Fiat's \$840m joint venture with Russia's Gaz auto company is to go ahead, despite the nation's economic difficulties. Meanwhile, Ford has postponed plans for an assembly plant in St Petersburg, and Renault is agonising over plans to assemble its Mégane model at Moscow's ZIL plant. Page 17

**TI sees profits rise on analog chips**  
Texas Instruments, the semiconductor manufacturer, reported a rise in fourth-quarter earnings per share, excluding one-time charges, to 59 cents compared with 41 cents in the third quarter. It follows the sale of its memory chip division and the decision to focus on the market for DSP and analog chips. Page 16

**Promodès bond issue raises €500m**  
Promodès, the French retail group, raised €589.5m (\$690m) in a convertible bond issue carrying the highest conversion premium for a European issuer. The proceeds will be used to restructure its debt profile and fund international expansion. Capital Markets, Page 22

**JAL set to shift flights to cut costs**  
Japan Airlines plans to shift some flights to a low-cost domestic subsidiary JAL Express and reroute its aircraft towards the US. The cost-cutting move takes effect from April. Page 14

**Increased competition over palm oil**  
Falls in Malaysian and Indonesian production have pushed up prices and increased competition in the palm oil market. Malaysia's production fell 15 per cent in December, while traders say Indonesian production could drop by more than half this month. Commodities, Page 24

**Greek stocks soar on euro hopes**  
Greek stocks have soared despite warnings from the government of Costas Simitis (left) about "euro-phobia". Inflation slowed to 3.9 per cent last year while the budget deficit shrank to 2.2 per cent of gross domestic product in December, reassuring investors that Greece's goal of euro membership in 2001 is within reach. Emerging Market Focus, Page 34

**Cap Gemini posts 62% rise in profits**  
Cap Gemini, the computer consultancy group, reported a 62 per cent advance in annual profits, lifted by the buoyant management consulting and IT services markets. Page 15

**Benchmark providers vie for Europe**  
Governments and banks are vying with each other to become the chief benchmark provider for the euro-zone because it is a vote of confidence in an institution's ability to manage its finances. Business and the euro, Page 21

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# GM sees record \$1.8bn profit

By Nikki Tall in Chicago

General Motors yesterday posted a record fourth-quarter profit of \$1.8bn, helped by strong results from its US automotive operations. This result compensates for last summer's two-month strike, which virtually halted the car and truck maker's North American production. The group said it had rebuilt its cash resources to more than \$13bn - having seen these run down during the strike. As a result, GM will restart its share repurchase scheme and proceed with a preference share redemption programme. But the cost of the summer stoppage still told. GM made a

## Carmaker rebuilds cash resources after strike

profit of \$8bn in 1998, down from \$6.3bn previously. Its US market share also fell back to 28.1 per cent in the final quarter, below the 30 per cent figure which management wishes to exceed. The fourth-quarter profits were higher than the \$1.5bn in the final three months of 1997, and ahead of market forecasts. The figure included a special charge of \$420m. Earnings per share in the final three months totalled \$3.28 before one-off charges, compared to a consensus forecast of about \$2.65. GM shares surged yesterday by 83% to \$91. GM's North American

automotive operations fuelled the fourth-quarter surge. Profits reached \$1.86bn, up from \$650m a year ago, with the net profit margin in the final quarter reaching 6 per cent, the best in recent history. Retail sales discounts were slightly up year-on-year, at around \$1,161 per vehicle, although down from third quarter levels. Michael Losh, finance director, said he expected the figure to "go up somewhat" early this year, but added that GM plans to switch its published calculations to average net price per vehicle. This number rose by

1.3 per cent year-on-year in the fourth quarter. Europe produced a much better result, with profits of \$146m in the fourth quarter compared with \$31m a year ago. GM's market share rose from 9.4 to 9.5 per cent, helped by sales of the new Astra. Mr Losh said GM believed it was "starting to see a turnaround" in European markets. By contrast, GM's Latin America/Africa/Middle East automotive business posted a \$18m loss in the final three months, compared with a \$12m profit a year earlier, while its Asia-Pacific

operations made a \$116m deficit compared with last time's \$27m loss. The group overall took \$420m of special charges in the final quarter and included in these \$97m to cover write-downs and costs in Asia-Pacific and \$31m for Latin America. Mr Losh said he did not foresee additional charges due to Brazil's problems. GM added that the strong final quarter was helped by continued cost-savings, which totalled about \$1bn during the last three months alone. Meanwhile, the company's Delphi automotive parts arm, due to be spun off this year, saw profits fall from \$348m to \$280m in the final quarter, largely due to Latin America.

# German carmaker buying out Adtranz partner

By Urs Harnischleger in Frankfurt and Charles Batchelor in London

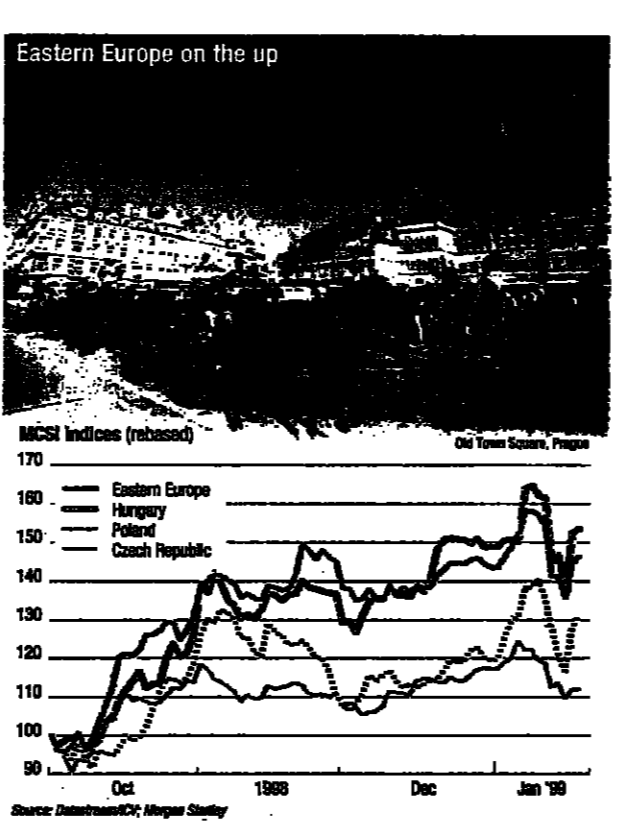
DaimlerChrysler is to take full control of Adtranz, one of the "big four" makers of locomotives and rail carriages, by paying \$472m to buy out its joint venture partner, the Swiss-Swedish engineering group ABB. The move was welcomed by analysts, who said the purchase of ABB's 50 per cent stake in Adtranz would make it easier for Daimler to restructure the loss-making rail group and turn it into profit. "The need to restructure massively is the essence of [the deal] and you can do that easier and faster when you take decisions alone," said Georg Stürzler, analyst at Bayerische Hypo- und Vereinsbank in Munich. Eckhard Cordes, a DaimlerChrysler board of management member and chairman of Adtranz's supervisory board, said: "The move is a clear signal of our commitment to do everything possible to get Adtranz back on track."

## WORRIES OVER ASIA AND BACKING FOR EURO PROMPT FUNDS SWITCH

# Investors take a shine to eastern Europe

By Jane Marlinson, Investment Correspondent

Investors in emerging markets are turning to eastern Europe as a bulwark against concerns over Asia and Latin America and because of enthusiasm about the euro-zone. Since the beginning of October when the world started to recover from the crisis in Russia, the eastern European index compiled by Morgan Stanley Capital International has risen 20 per cent more than all emerging markets combined. Hungary and Poland have been the main drivers to such outperformance since the beginning of this year.



in emerging Europe as a whole since October. F&C has moved up to \$500m out of Asia and Latin America in that period, about 80 per cent of which went into eastern Europe. It now invests more than 40 per cent of its \$3.5bn of funds under management outside Asia and Latin America compared with an index weighting of 28.5 per cent. Almost 5 per cent of an average portfolio is held in Poland and Hungary compared with an index weighting of less than 2 per cent.

There are signs of a two-speed market with the more peripheral markets such as Bulgaria failing to attract investors to the same extent. The Czech Republic has suffered from unease over its banking system in recent months although investors appear far more bullish on the country's long-term future. The "top-tier" of eastern European markets shares some similarities with other emerging European states such as Greece in terms of investor sentiment. There are several reasons for this. Most important are signs of economic improvement such as falling interest rates and

controlled inflation. There is also the side effect of monetary union in western Europe. "Europhoria" over the early strength of the single currency and relatively bullish corporate earnings expectations have increased enthusiasm for trading nations near the euro-zone. Arnab Banerji, F&C's chief investment officer, partly explains his group's bullishness by saying: "Eastern European markets are very, very sensitive to what happens in western Europe."

Mr Bassett, who manages about \$500m at Henderson, says: "Eastern Europe is one of the great strategic plays in emerging markets right now because of the convergence factor." It would take an extremely brave, if not foolhardy, investor to predict long-term behaviour in emerging markets with the situation in Brazil still so uncertain. Investors fear future financial sector problems in eastern Europe and point out that any delay in the accession attempts to the European Union could hit confidence. But for the time being, fund managers are finding Warsaw a far friendlier place than Rio de Janeiro.

# Lycos internet group looks for strategic partner

By Christopher Price and John Capper in London and William Lewis in New York

Lycos, the US internet search engine company, is seeking a media or telecommunications partner to become a strategic partner by taking up to a 20 per cent stake, one of its executives said yesterday. Eric Gerritsen, vice-president for international business development, said Lycos was not contemplating selling all of the business in a move similar to the \$6.7bn purchase of Excite by @Home Networks on Tuesday. But Mr Gerritsen confirmed that Lycos had entered into "informal discussions" with media and telecoms companies over them making an investment of up to \$1bn. He would not discuss the companies involved.

Speculation in New York centred on the German media company Bertelsmann, with which Lycos operates a joint venture in Europe. Bertelsmann already holds a stake in America Online valued at \$1.1bn. Thomas Middelhoff, chairman of Bertelsmann since the end of last year, has pushed the company towards internet investments, and was behind its purchase of a 5 per cent stake in America Online in 1998. Microsoft, the US software group, was also rumoured to have discussed a partnership

# GEC and BAe to resist inquiry by UK regulator

Lawyers build case against referring \$11.5bn deal

By Our UK and International Staff  
Lawyers for British Aerospace and General Electric Company yesterday began to marshal arguments against reference of BAe's \$7bn (\$11.5bn) purchase of GEC's Marconi defence division to Britain's Monopolies and Mergers Commission.

The deal will be looked at by regulators in London, Washington and possibly Brussels. A senior European Commission official said competition experts had not yet determined whether it fell under the jurisdiction of the European Union executive.

The companies are expected to argue to the UK Office of Fair Trading that BAe and Marconi do not compete directly in the supply of most defence equipment. The OFT has to decide whether to recommend Stephen Byers, the trade and industry secretary, to refer the deal to the MMC. Another important element of their case will be that MMC

scrutiny, which could last six months, would unduly delay consolidation of the defence industry across Europe. Tony Blair, the UK prime minister, said the deal was "very welcome from the companies' commercial point of view", but made clear he wanted BAe to pursue European alliances. "I do want to see European defence restructuring because it is absolutely in the interests of this country."

Denis Ranque, chairman of Thomson-CSF, the French electronics group, said BAe/Marconi would constitute a national bloc which would be hard to reconcile with the European perspective of industry restructuring. Lionel Jospin, the French prime minister, spoke of a possible Franco-German aeronautics rapprochement. "We are going to make proposals in this direction," he said. Lawyers for the UK companies have approached the

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COMPANIES & FINANCE: ASIA-PACIFIC

BANKS SANWA AND TOYO TRUST UNVEIL COLLABORATION EXPECTED TO LEAD TO CREATION OF SINGLE GROUP

Further link-up in Japanese banking

By Gillian Tett in Tokyo

Sanwa Bank and Toyo Trust, two of Japan's largest banks, yesterday announced plans to combine part of their asset-management and banking businesses.

and Mitsu Trust, the country's third and sixth largest trust banks, announced they would merge next spring.

Expectations are rising that the government will force more consolidation before it injects up to ¥25,000bn (\$200bn) into the banks' capital base this spring.

Hakuo Yanagisawa, chairman of the committee in charge of dispersing the ¥25,000bn funds, for example, yesterday called on the banks to accelerate their restructuring efforts.

The deal will leave them creating a joint venture to manage a pension business and jointly running multi-function branches.

Acer chip unit sees return to the black

By Mike Dickie in Taipei

Acer Semiconductor Manufacturing, a unit of Taiwanese computer group Acer, said yesterday it expected to end a string of losses with a profit of \$13m (US\$13m) this year.

Daiei president steps aside

By Naoko Nakamae in Tokyo

Isoo Nakauchi, the founder of Daiei, yesterday announced his resignation as president after 40 years at the helm of Japan's largest supermarket operator.

Daiei is struggling to keep its head above water after consumer spending collapsed amid Japan's worst post-war recession.

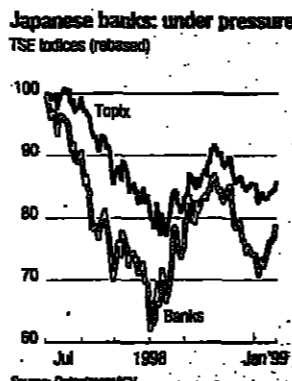
Shake-up gains momentum as government gets serious

After years of procrastination, Tokyo appears to be winning the battle for a new wave of banking reform, writes Gillian Tett

One of Japan's senior bureaucrats is carrying a striking list in his pocket. It cites the names of what used to be Japan's largest 21 banks - with a cross against those which have failed, nationalised, merged or formed alliances since Big Bang started.

Mitsubishi. And speculation is now rising that other groups, such as Daiwa, Sumitomo Trust, Fuji, Dai-ichi Kangyo and Sakura could soon follow suit.

has shifted away from the financial woes to other issues, such as the US defence pact. This has meant that banking reform is now being run by a small group of bureaucrats, centred around the Bank of Japan and the Financial Supervisory Agency.



Japanese banks: under pressure TSE indices (index)



Yukio Yanagisawa, chairman of financial reconstruction committee

Sumitomo, Sanwa and Industrial Bank of Japan, are being encouraged to act as industry leaders by publicly declaring they will apply for public funds.

one diplomat, who forecasts that in a year, the number of banking groups will have fallen to around a dozen.

Mr Tseng said profit predictions by other Taiwanese semiconductor powerhouses suggested Acer Semiconductor was being more optimistic than its competitors.

Analysts say Acer Semiconductor will need to raise capital to catch up with competitors already capable of producing smaller, higher-value chips.

JAL rejig to cut costs

By Alexander Harvey in Tokyo

Japan Airlines plans to shift some flights to a low-cost domestic subsidiary and reroute its planes away from Asia towards the US.

JAL intends to control costs in its fleet by increasing the number of planes under operational leases.

Advertisement for Sequent CRM software. Features a large image of a person's face and text: 'How... SEQUENT... Do you know them well enough to build better customer relationships than your competitors?'

WWF advertisement. Features a circular graphic with a tree and text: 'TO SAVE ALL THESE TREES WE HELP CHOP DOWN THIS ONE... Tropical hardwood trees are more valuable to loggers than other trees in the rainforest.'

Brown Brothers Harriman & Co. Private Bankers advertisement. Includes a list of office locations (New York, Boston, Philadelphia, Chicago, Los Angeles, Dallas, Naples, Palm Beach, Charlotte, London, Dublin, Luxembourg, Zurich, Tokyo, Hong Kong, Grand Cayman) and a detailed financial statement for December 31, 1998.

Large vertical advertisement on the right side of the page. Includes text: 'Ban shares on warning deeper loss', 'Airline sell-off... closer', 'Tech eyes... unit', and 'CARIPOLO'.

Handwritten Arabic text: 'سكرا من الارجل'

COMPANIES & FINANCE: EUROPE

## Baan shares slip on warning of deeper loss

By Jeremy Gray in Amsterdam

Shares in Baan fell 8 per cent yesterday after the all-giant Dutch business software group said it expected a fourth-quarter loss of \$250m and widened its estimate of its third-quarter deficit.

Baan attributed much of the loss to an "aggressive restructuring plan" unveiled last October, when it said it would take a pre-tax charge of \$100m. Yesterday, however, the company said the revamp - which includes a 20 per cent cut in staff, the closure of 50 offices, disposals and asset write-downs - would cost \$160m.

The company also said the loss included a \$50m revision for unsold goods in the inventories of retailers and distributors.

Tom Tinsley, chairman, said the fourth quarter "was an opportunity to take aggressive steps to stabilise Baan's business and set the stage for restoring revenue growth and profitability". The company had lowered its operating costs to \$200m a quarter, which would enable it cope with tough market conditions.

Baan also said accounting changes linked to its recent purchase of Caps Logistics

would incur a third-quarter charge of \$16m. As a result, the pre-tax loss during the three months would total 24 cents a share, compared with its previous estimate of a 16 cents shortfall.

As a part of the revamp, the company also said it had bought Baan Midmarket Solutions (BMS), a distribution unit owned by Vanenburg Ventures for \$2m in cash and 15 per cent of the reseller's revenues over the next three years.

Vanenburg, the investment vehicle controlled by the Baan family, owns roughly 25 per cent of the Dutch software group.

Devika Malik, an equity analyst at J.P. Morgan in London, said Baan's past practice of reporting indirect sales to distributors had allowed the company to inflate its balance sheet.

"At the end of the day, Baan has an inventory problem at BMS, and they have to clean it up now because they're acquiring the company," she said. "That's scary."

However, Ms Malik said it was positive that Baan managed to cut 1,250 staff in the fourth quarter alone.

The stock closed down 60.80 at 69.

## Nordic telecoms groups to merge

By Tim Burt in Stockholm and Valeria Skold in Oslo

The governments of Sweden and Norway plan to form one of Europe's largest telecommunications groups by merging Telia, the Swedish state-run telephone company, with its Norwegian rival Telenor.

The deal, the first cross-border merger of nationally-owned telecom companies in Europe, will create a dominant force in the Nordic communications market.

Officials in Stockholm and Oslo hinted that the company - boasting pre-forma operating profits of SKr2.3bn (\$1.6bn) on sales of almost SKr79bn - would explore international alliances.

Such alliances could follow a partial privatisation of the enlarged group, due to be completed before the end of 2000, which is expected to value the group at more than SKr300bn.

Telenor already has an alliance with British Telecommunications, while Telia has been linked with AT&T of the US in the past.

"We could seek exclusive international alliance partners, but the first priority is to create a Nordic flagship in the telecommunications and IT industry," said Tormod Hermansen, chief executive of Telenor.

Mr Hermansen, named chief executive of the enlarged group, said the new company would rank behind Telefonica of Spain as the EU's sixth largest telecoms operator. It will employ 51,000 people and have a strong presence in mobile, fixed-line, cable television and internet services.

Yesterday, analysts warned that potential partners could be deterred by the Swedish and Norwegian governments' decision to each retain a 33 per cent stake following an initial public offering. They have also imposed a 3 per cent ceiling on shareholdings in the group once it comes to market in Stockholm and Oslo.

The Swedish government will initially receive 60 per cent of the enlarged group, reflecting Telia's sales of SKr49.7bn and pre-tax profits of SKr2.35bn in the 12 months to September 30 last year. Telenor achieved profits of SKr2.1bn in the same period.

Telenor and the Norwegian government were advised by HSBC Investment Banking. J.P. Morgan advised Telia and Goldman Sachs acted for the Swedish government.

## Telia link-up set to produce telecoms jewel

Deal with Telenor will bring together fixed and mobile expertise, write Alan Cane and Tim Burt

Another day, another deal in the turbulent telecommunications sector.

But the proposed merger announced yesterday between Telia of Sweden and Telenor of Norway is more than just Scandinavia's contribution to the sector's accelerating consolidation. It is likely to provide the catalyst for a fundamental shift of alignments in the European industry.

The deal will result in the formation of a medium-sized operator with excellent technical capabilities, particularly in mobile telephony, annual revenues of about \$10bn and operating profits of some \$1.6bn.

About one-third of the company is intended to be sold as soon as possible in an initial public offering that could value the merged group at about \$30bn.

Economies of scale following from bulk buying and common ownership of switching and transmission facilities should lead to savings of about SKr20bn (\$2.5bn) a year, enabling the group to cut further prices that are already among the lowest in Europe.

The group will have a diverse spread of overseas assets. Telia has investments from the Philippines and Sri Lanka to the US, while Telenor has interests in Greece, China, the Czech Republic, Slovakia and elsewhere.

The two companies combined will also have greater clout in making acquisitions and forming strategic alliances abroad than either has on its own.

Tormod Hermansen, Telenor chief executive who will head the enlarged group, said yesterday it was intended to create a Nordic flagship. "We are open to international alliance partners. That would be natural in a globalising industry."

The obvious partner would be British Telecommunications. The UK group has links with Telenor through shareholdings in the new operators Telenordia in Scandinavia and Viag Interkom in Germany.

BT yesterday said no talks on a further alliance were in progress. It did not expect the merger to affect its existing relationships with Telenor.

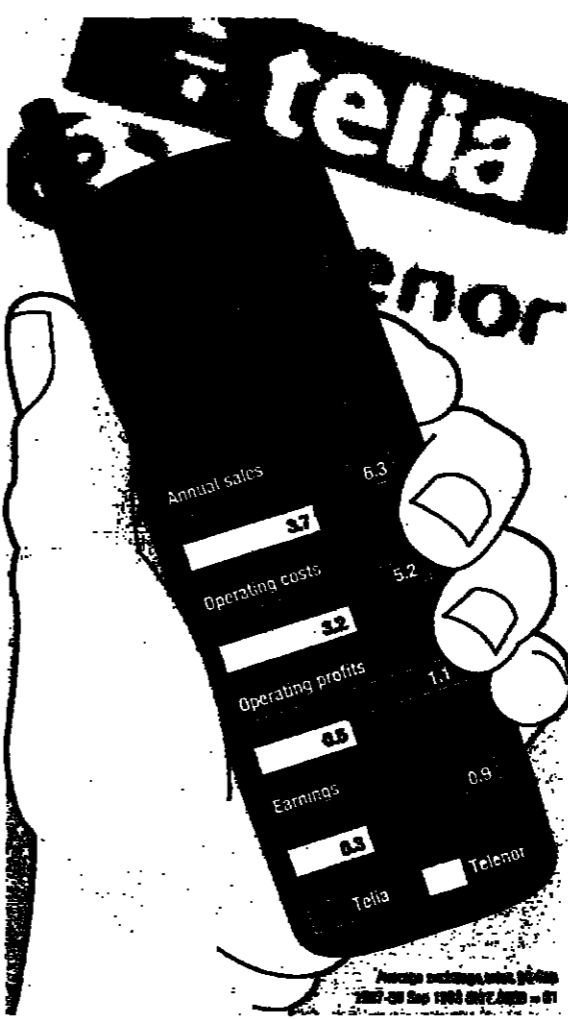
Sonera, the national Finnish operator, might also be a logical partner for a Scandinavian carrier.

Michael Sandberg of Analysys, the telecoms consultancy, argues that the deal will create a telecoms jewel. "All global players will have to be seriously interested in this company," he says.

Considerable cultural barriers, however, have had to be overcome to arrive this far. Not only will it be the first cross-border merger between state-owned companies in European telecoms, but it will also bring together strategic assets of two countries that traditionally compete rather than co-operate.

A merger was mooted a year ago but talks failed on questions of valuation and, insiders say, personality differences.

Since then, however, the



Following the planned withdrawal of AT&T from the US from links with Unisource, the partners are retaining small stakes but are no longer using the company as a vehicle for their international ambitions.

The Telenor-Telia deal has involved overcoming Scandinavian reservations about privatisation. Even so, both governments will retain 33.4 per cent of the company and some analysts are questioning their reluctance to sell off more of their holdings - especially in an industry where market liberalisation and privatisation have gone hand-in-hand.

"There seems to be an inertia over full privatisation that could restrict the group's freedom to do more interesting deals in future," one Swedish analyst said.

Göran Persson, the Swedish prime minister said: "The sell-off will take place in such a way that public majority ownership in the new company is not threatened."

The enlarged group will nevertheless boast a strong consumer presence in a market with the world's highest mobile phone penetration and a useful foothold in the satellite communications sector.

In a world where mobile telephony seems set to vie for dominance with the fixed-wire variety, the merged group's combination of fixed and mobile expertise should prove irresistible to potential partners.

## Airline sell-offs move closer

By David Owen in Paris and David White in Madrid

The French and Spanish governments are set to move ahead next week with the partial privatisations of their national carriers, Air France and Iberia.

La Tribune, the French business newspaper, reported yesterday that replacement of some 20 per cent of Air France shares should begin next week with listing likely in late February.

In Spain, terms are due to be made public next week for the sale of 30 per cent of Iberia, Spain's state-controlled airline, to Spanish institutional shareholders as part of a privatisation plan.

Banking, construction and travel groups are thought to be considering bids to become "new" shareholders. Pedro Ferreras, chairman of the state holding company Sepi, which now owns 95 per cent of Iberia, said recently the stake would be auctioned in packets of between

3 and 10 per cent, with the minimum price geared to that paid by British Airways and American Airlines for a joint 10 per cent holding.

Iberia indicated this week that group pre-tax profits would be about Ptas37bn (€22m, \$58m) for last year up from Ptas20.1bn in 1997.

The French government is thought to have been mulling over which of two widely expected initial public offerings to proceed with first: Air France or the partial privatisation of Aerospaciale, the aerospace group.

No one directly connected with the Air France transaction would comment yesterday. But London bankers said they expected pre-marketing to begin next week.

BNP, the French bank, is valuing the company at €3.7bn (\$4.5bn). Jean-Cyril Spinetto, the airline's chairman, said last month that shares worth between FFr3.5bn and FFr4bn (€53m, \$31m and €61m, \$76m) were likely to be sold.

## VA Tech eyes Kvaerner unit

By Eric Frey in Vienna and Valeria Skold in Oslo

Voest-Alpine Technologie (VA Tech), the Austrian engineering group, is in talks with Kvaerner about the acquisition of the Anglo-Norwegian group's metals division through its Voest-Alpine Industrieanlagenbau (VAI) subsidiary.

The link-up would create the second largest metallurgical plant producer behind Germany's SMS Demag, which was created through the merger of Mannesmann Demag and SMS.

Kvaerner's metals division accounted for about 10 per cent of the group's revenue until a restructuring in October last year.

VA Tech declined to give details but Kvaerner said it was talking to "various partners" about selling its metals division, the core of which it acquired in 1996

when it took over the UK group Trafalgar House and its Davy subsidiary. It could be several months before any deal is concluded, the company said.

Last October, Othmar Pöschinger, VA Tech chief executive, denied there were concrete acquisition talks with Kvaerner, but he confirmed the existence of "theoretical models" pointing in this direction.

The link-up between Mannesmann and SMS increased the pressure on VA Tech to look for further acquisitions to remain a key player in the global metals plant business. VAI's annual sales of Sch9bn (€54m, \$76m) pale compared with those of SMS Demag with revenue of DM3.6bn (€1.8m, \$2.1bn).

Kjell Almqvist, Kvaerner chief executive, has prioritised slimming the engineering and shipbuilding group to improve profitability.

## Cap Gemini earnings rise 62%

Cap Gemini, the French-based computer consultancy group, yesterday posted a 62 per cent advance in annual profits, writes David Owen in Paris.

The fast-growing company, now firmly entrenched among the biggest French-based groups in terms of market capitalisation, reported net income for 1998 of FFr1.24bn (€18m, \$19m), against FFr762m a year ago.

Consolidated revenue climbed 28 per cent to FFr25.9bn, in line with expectations. Operating income rose 63 per cent to FFr2.65bn, giving an operating margin of 10.3 per cent, against 6.1 per cent in 1997.

The group attributed the buoyancy of the management consulting and IT services markets to an acceleration in technological developments and a reduction in the cost of communications.

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# let's talk about strategic thinking

euro around the world

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Notice is hereby given that there will be a principal repayment of £4,000,000 per £100,000 note pursuant to Clause (5) of the Notes on the Interest payment date 29th January 1999. The principal amount outstanding will therefore be £2,530,000 per Note.

GREENWICH NATWEST

## COMPANIES &amp; FINANCE: THE AMERICAS

MEDIA RADIO GROUP HIRES BT ALEX BROWN TO EXPLORE OPTIONS

## Chancellor may put itself up for sale

By Christopher Parkes  
in Los Angeles

The market value of Chancellor Media soared 20 per cent yesterday morning after the company, a leader of the recent consolidation in the US radio industry, said it might be put up for sale.

The shares rose \$9½ to \$55½ in early trading, valuing the business at \$7.8bn, as investors reviewed the high valuation recently put on CBS's smaller radio busi-

ness, spun off from the network in December, and speculated on the possibility of a sale to an integrated entertainment company.

Walt Disney's ABC television network and NBC General Electric's network subsidiary, were seen as possible partners, with attention focused on Chancellor's 465 radio stations.

Other radio companies that have also grown rapidly through acquisitions since the market was deregulated in 1996 could be interested,

although the Federal Communications Commission recently said it was concerned about the pace of consolidation.

A brainchild of the Hicks, Muse, Tate & Furst buy-out firm, Chancellor said it had appointed BT Alex Brown, the investment bank, to explore options because of a "substantial disparity" between its market value and those of comparable companies.

Options included sale and merger of the whole com-

pany or parts, which include 13 newly acquired television stations and a billboard advertising division with about 36,000 sites.

Jeffrey Marcus, chief executive, said recently that Chancellor would concentrate on proving that advertisers would welcome the chance to buy mixed-media packages of radio and TV time and billboard space for regional markets.

He said an agreement last summer to buy Capstar Broadcasting - another

Hicks, Muse company - in an all-share deal worth about \$4bn, marked the end of a five-year buying spree.

Chancellor's stock price has lagged behind that of some of its rivals lately as concerns emerged that the slowdown in the US economy might depress demand for advertising.

Recent estimates suggested Chancellor's radio revenues for 1998 would reach \$1.6bn, putting it just ahead of the CBS-controlled Infinity group, which raised

almost \$2.8bn when 17 per cent of the company was sold to the public last month.

Hicks, Muse is Chancellor's largest single shareholder, with a 13 per cent stake, and Tom Hicks, the firm's leading light, is chairman.

Although the pace of consolidation in radio has slowed in the past six months, deals valued at more than \$400m have been completed in the past three years.

## Caterpillar warns of profits setback

By Nikki Teit in Chicago

Caterpillar, the world's biggest maker of heavy earth-moving equipment, warned yesterday it expected profits to drop in 1999, with falling demand in Japan, Latin America and Canada cancelling positive trends in Europe.

Caterpillar derives more than half its sales from outside the US, and until the recent economic upheavals, more than 40 per cent of export sales came from the Asia-Pacific and Latin American regions.

As the company unveiled a 9 per cent fall in after-tax profits for 1998 - in line with market expectations - it also painted a picture of worsening conditions in the current 12 months.

Caterpillar said low commodity prices were likely to "slightly lower" demand for construction and mining machinery, while similar trends in the agricultural sector were likely to depress demand there.

On a geographic basis, the group expected machine demand in the US to remain close to 1998 levels but predicted falling demand in the UK, Japan, Canada, Australia and Latin America would offset more positive trends in continental Europe.

Caterpillar forecast "severe recession" in Brazil during the first half of 1999 spreading to other countries in the region. Demand in Latin America was expected to "decline significantly" as a result.

The overall result would be to lower profits "moderately", with sales falling "slightly" from 1998 levels. The forecast profits fall was attributed to the decrease in volumes, coupled with the continued competitive pricing environment.

Analysts had expressed concerns about the build-up in dealer inventories, and Caterpillar acknowledged yesterday that price increases over the past year had been more than offset by discounting.

The cautious outlook came as Caterpillar reported an 11 per cent increase in sales for 1998 to \$21bn, but a dip in after-tax profits to \$1.51bn, down from 1997's \$1.67bn. Fourth-quarter sales were up a more modest 4 per cent, at a record \$5.1bn, but profits fell by one-third to \$301m.

Caterpillar warned last month of a fall in fourth-quarter profits, and blamed the shortfall on lower margins and "continued spending for growth initiatives".

Earnings per share for the final quarter were down from \$1.20 to 95 cents, in line with analysts' forecasts. Full-year earnings per share stood at \$4.11, down from \$4.37 a year earlier.

Caterpillar shares closed \$8½ in early New York trading yesterday to \$45½.

## GE in race to become first \$10bn earner

By Richard Waters in New York

General Electric has put itself on track to become the first US company ever to earn \$10bn in annual after-tax profits - unless Exxon, through the purchase of Mobil, gets there first.

The US manufacturing and services group reported yesterday that it had capped a turbulent year in the global economy with net income in the final quarter of \$2.67bn and earnings per share of 80 cents, both increases of 14 per cent from a year before.

The continuation of GE's steady earnings growth had been overshadowed in comments made by the company shortly before the end of 1998, and it confirmed once

again the factors that have made it possible for GE to sail through the global turbulence like a super-tanker through choppy seas.

Revenues rose by 7 per cent to \$28.6bn, helped by \$18bn worth of acquisitions during the year and a move into selling services.

Many of those acquisitions were outside the US, and GE's revenues from abroad climbed 10 per cent during the year. The group also dodged a bullet thanks to its relatively low exposure to Asia, which had accounted for only around 8 per cent of revenues in 1997.

Meanwhile, GE's operating profit margin rose a percentage point to 16.7 per cent. Higher-margin service businesses helped, as did the

group's so-called "six sigma" initiative to boost quality; the latter contributed an estimated \$1.2bn in savings last year, GE said.

The financial services business built by Gary Wendt, who was replaced as head of GE Capital last month, also remained one of the group's most powerful engines.

GE Capital's earnings rose 17 per cent during the year, to \$3.8bn. All of this was enough to lift GE's net income for all of 1998 by 13 per cent to \$9.3bn, or \$2.80 a share. That is likely to have put its profits ahead of any other US company last year.

GE lost its position as the most valuable US company to Microsoft late last year,



Gary Wendt: replaced last month as head of GE Capital AP

however, and is likely to lose its position as the most profitable one to Exxon this

assuming that company's proposed takeover of Mobil is completed as planned.

## Telmex seeks to block mobile charge plan

By Andrea Mandel-Campbell in Mexico City

Telmex, Mexico's leading telecommunications company, has temporarily blocked government efforts to boost domestic cellular telephony by legally challenging the introduction of "calling party pays", which shifts the cost of dialling cellular phones to the caller.

The move has caused outrage among competitors, and Cofetel, Mexico's telecoms regulatory body, is seeking to overturn an injunction against the mechanism, granted to Telmex on Friday by a Mexico City judge.

Calling party pays, which was to be introduced on March 1, has been a boon to nascent mobile-phone industries across Latin America.

By introducing the scheme in Mexico, telecoms authorities were seeking to spur growth by making wireless phones more affordable.

For Telmex, however, it poses an unusual problem. Though it has a cellular phone subsidiary, Telcel, Telmex has a virtual monopoly on land lines and local services. It predicted that calling party pays would result in a drop in the volume of calls on fixed telephone lines and an increase in unpaid bills by consumers

doubly squeezed by higher prices and a slowing economy.

Carlos Slim Helu, Telmex chairman, has called the plan authoritarian and capricious. "You are talking about just 10 to 15 countries in the world that operate using calling party pays," said Arturo Elias, head of regulation and new technology at Telmex.

Telmex has said it paid a 10m peso (\$1m) bond to secure the court order against calling party pays.

But the real issue, analysts say, concerns who keeps the revenue generated by calls made from fixed phone lines to wireless. Tel-

mex is lobbying to hold on to 70 per cent it currently takes. Cofetel has countered 85 per cent, still significantly above the 10-15 per cent collected by fixed-telephone-line operators in other Latin American countries.

"What Telmex is asking for is unheard of in any other Latin American market," said Leslie Arathoon, Mexican research analyst with Pyramid Research. "This is an example of Telmex really trying to use its clout."

A court decision is expected by the end of the month on the fate of the system and if Cofetel prevails, Mexico's cellular phone companies

and those who have won a rash of recently awarded Personal Communication System (PCS) wireless phone licences stand to gain handsomely.

It will be important in shoring up the mobile industry in Mexico, said Roberta Lopez Negrete, manager of strategic communications for Pegaso, a telecoms company launching cellular services in Tijuana in the first quarter of this year. It plans to invest \$1.8bn nationwide over the next five years.

Analysts predicted Telcel would grow 80 per cent this year. In 1998 its subscriber base increased an estimated 90 per cent.

## Credit card duo defy bank trend

By John Authers in New York

Last year was a poor one for US banks, whose growth was more modest than for years, with the Keefe, Bruyette & Woods/Philadelphia Stock Exchange banking index rising by only 6.6 per cent, massively under-performing the S&P 500.

But two credit card issuers, both of which describe themselves more as marketing companies than banks, showed there were profits to be found.

The share price of Capital One Financial of Virginia rose 112 per cent, while Sun Francisco's Provident Financial rose 149 per cent.

Their success is all the more surprising as many medium-size banks are leaving the credit card business - Mellon Bank was the latest to announce plans to sell its portfolio last week - and credit cards are now seen as a business requiring large scale.

Both companies are "mono-line" credit card issuers, operating without branches, and are spin-offs from larger institutions. Both depend on sophisticated "data-base mining" to target customers with specific offers through direct mail. And both have plans for international expansion.

Through the use of databases, customers will be targeted with low interest rates or with points towards loyalty schemes, depending on what will most appeal to them.

Those recently made bankrupt can take on "secured" credit cards, by offering some security.

Nigel Morris, president of Capital One, is bullish about the continued prospects. "We believe that it was an accident of nature that banks did credit cards, because the credit card business is fundamentally different from banking," he said.

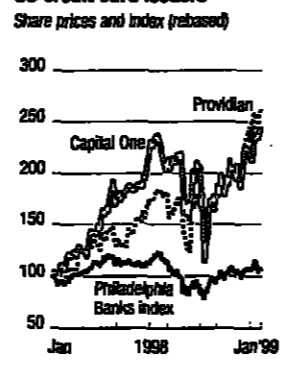
"It's about information management and making millions of loans to people you'll never see, and designing innovative products to meet their specific needs through customisation."

Provident's results are due today, but it has already forecast growth of 50 per cent in earnings for 1999, following compounded growth of 42 per cent over the last decade. This is mostly based on increased revenues.

Capital One has raised its number of accounts by 40 per cent for four years in succession, and earlier this week announced 1998 earnings of \$275.2m, up from \$188.4m in 1997.

Capital One launched an

operation in the UK last year, and is looking at opportunities in other countries. Provident is due to follow later this year, and is considering moves into Australia and South Africa.



The rise of mono-line credit card issuers has already transformed US banking in the 1990s.

It was led by MBNA, which specialises in "affinity cards" launched jointly with organisations such as charities and universities, and by First USA, now a part of Bank One, which is best known for "co-branding" with companies such as airlines.

By offering additional benefits, and using their partners' marketing systems, the

card issuers were able to take market share away from banks.

Both Capital One and Provident were too late to take part in co-branding. Shailesh Mehta, chief executive of Provident, said: "We missed the boat on co-branding. But a 'me too' product isn't going to give you an advantage over the competition. We have to do things differently."

"We decided to focus on where we could be good, which is as a better risk manager," he added.

Co-branding tends to take card issuers into the wealthier segments of the market, where customers pay off their bills on time but will consider paying a fee to be part of a "frequent flier" programme.

Provident - like Capital One - claims that targeted marketing allows it to gain market share when the larger players, with less sophisticated information, are competing on price.

Mr Mehta said: "Many companies have lowered their price, but at the same time, in order to offset loss of margins, they've raised the credit bar. So they've not been able to serve the entire spectrum."

"That gives us a much larger market."

## TI sees profit rise after chip arm sale

By Roger Taylor in San Francisco and Avi Machlis in Jerusalem

Texas Instruments, the semiconductor manufacturer, yesterday reported a sharp improvement in profitability following the sale of its memory chip division last year. Fourth quarter earnings per share, excluding one-time charges, rose to 59 cents compared with 41 cents in the third quarter and 56 cents a year ago. Wall Street had been expecting 54 cents.

The improved performance stems from TI's decision to focus on the more profitable market for DSP and analog chips, essential in a wide range of devices such as wireless phones, computers and consumer electronics.

The company said its operating margins jumped to 16 per cent from 9.6 per cent, following the sale of its loss-making memory chip business in the third quarter. Revenues fell \$435m from the year earlier quarter to \$1.9bn but net income was up 8 per cent at \$237m. Including charges, net income was \$189m or 47 cents per share.

TI shares rose 10 per cent to \$102½ by midday yesterday. The shares have now more than doubled in value from their low of just under \$50 in July.

The company said it expected to see modest revenue growth through 1999, helped by continued improvement in semiconductor markets. In particular, it forecast strong demand for wireless phones and hard disk drive circuits.

The company also said yesterday it agreed to acquire Butterfly VLSI, an Israeli start-up which specialises in short distance wireless technologies, for \$50m in cash.

TI will use Butterfly's technology in applications that include wireless internet access from a PC or laptop and wireless connections from computers to peripheral devices such as printers.

## Microsoft demonstrates its dominance

By Louise Kehoe in San Francisco

Microsoft's stunning second-quarter earnings growth has created an embarrassment of riches for the world's largest software company.

Even as Microsoft's lawyers were battling in Washington with the US Justice Department over charges the company had abused its alleged monopoly in personal computer operating systems to elbow out competitors in the internet browser market, executives on the West Coast were reporting a 73 per cent jump in quarterly earnings.

Microsoft earned almost \$2bn in net profits, up from \$1.1bn a year ago. These figures demonstrated more clearly than weeks of government evidence in the Washington trial, that Microsoft rules the PC software market.

World shipments of PCs had risen by over 25 per cent in the quarter, Microsoft said. This led to a 38 per cent surge in quarterly revenues, to \$4.94bn. Net profit margins also reached a record 40.2 per cent. The company's cash reserves swelled to \$19.3bn, up from \$17.2bn a year ago.

Microsoft shares rose \$10½ to \$169½ in mid-session yesterday, giving the company a market value of over \$13bn and making it by far the world's most highly valued company. General Electric, the next largest company, was worth \$33bn yesterday.

Microsoft attempted to play down its earnings growth, saying it was con-

sistent with industry trends. In remarks clearly aimed at government officials, Bob Herbold, chief operating officer, said it would be "hard to think of any other industry that can boast the unprecedented growth ranging from the creation of new jobs to the number of new start-ups to increased flow of capital investment".

Yet Microsoft stands almost alone in achieving such strong financial results. Intel, the world's largest chip manufacturer, also achieved record earnings, with net income up 18 per cent at \$2.1bn, but results from most other US high-tech companies, although strong, have not matched Microsoft's success.

Microsoft's earnings growth may raise further questions about the company's pricing and marketing policies, which have come under scrutiny in the antitrust trial.

In particular, Microsoft's revenues from software that is pre-installed by PC manufacturers, jumped by 48 per cent, or almost double the growth in PC shipments. This suggests the average revenue Microsoft derives from the sale of a PC is growing rapidly.

However, Wall Street analysts seem unaware of the possibility Microsoft's latest results could fuel its legal problems. In a lengthy conference call hosted by Greg Maffei, chief financial officer, most of the analysts' questions seemed to reflect concerns about adjusting their models for predicting the company's earnings, rather than legal issues.

## NEWS DIGEST

## TELECOMMUNICATIONS

## SBC Communications buys Comcast cellular unit

The reshaping of the US wireless telecommunications business continued yesterday as SBC Communications, the acquisitive Texas-based local telephone company, agreed to pay \$400m for the cellular operations of Comcast. It also agreed to assume \$1.3bn of the cable television company's debt.

The deal will bring SBC wireless operations in New Jersey, Delaware and the Philadelphia region, adding to its existing properties in the north-east and continuing its ambitious drive to develop a national presence.

So called "fill-in" acquisitions like this have become common as the largest wireless carriers have sought to develop national coverage to compete with existing national carriers like AT&T.

SBC's planned acquisition of Ameritech, the Baby Bell that serves much of the Midwest, is likely to prompt the disposal of some wireless operations, however. The two companies have already said they will sell businesses in areas where they have overlapping licences. Also, the different wireless technology standards used by the two companies could prevent them from integrating their operations, raising the prospect of further disposals. Richard Waters, New York

## PHARMACEUTICALS

## Bristol Myers Squibb rises 13%

Bristol Myers Squibb, the US-based pharmaceuticals company, yesterday reported a 13 per cent rise in earnings to \$908m in the fourth quarter, excluding a special pre-tax charge of \$800m. The pre-tax charge relates to previously announced litigation costs related to breast implant and prescription drug pricing cases. Earnings per share of 90 cents a share, up 15 per cent, were in line with analysts' estimates. The company reported record sales for the quarter of \$4.9bn, up 10 per cent. Tracy Corrigan, New York

## UTILITIES

## Enron in Mexican water buy

Enron extended its reach further into the global water business yesterday when it agreed to acquire an interest and jointly own a water and waste water operation in Cancun, Mexico. The deal to supply water and waste water treatment services in one of Mexico's top tourist destinations gives Enron a foothold in the growing Mexican and Latin American markets as it tries to establish itself as one of the few global groups in the industry. Last year the company bought Wessex Water, the UK utility, for \$2.8bn. Enron is to buy a 49.9 per cent stake from its partner Grupo Mexicano de Desarrollo, a big Mexican construction company, for \$13.5m in cash plus the assumption of \$25m in financing and operational commitments. They will jointly own the concession under a 30-year agreement. Hillary Durgin, Houston

U.S. \$300,000,000



Crédit Lyonnais

Subordinated  
Floating Rate Notes Due 2000

Interest Rate 5.0625% per annum

Interest Period 21st January 1999  
21st July 1999Interest Amount per  
U.S. \$10,000 Note due  
21st July 1999 U.S. \$254.53Credit Suisse First Boston (Europe) Ltd.  
Agent

## Sylvan plans acquisitions

By John Authers in New York

Sylvan Learning Systems, one of the largest private-sector education providers in the US, yesterday announced a plan to build an international network of universities by acquisition.

It has already acquired an option on a controlling stake in Universidad Europea de Madrid (UEM), a Spanish "for profit" university, and recruited Joseph Duffey, currently the director of the US Information Agency, to manage the venture.

Under the plan, Sylvan has an exclusive option to buy 51 per cent of the shares in UEM for approximately \$51m. This would include the assumption of \$21.5m in debt. UEM is the largest private-

sector university in Spain, with 7,200 students and 480 faculty. It had total revenues last year of \$49m, and earnings before interest, taxes and depreciation of \$15.5m. Sylvan intends to add further universities over time to form a network.

The plan is to own universities in at least 10 countries. This would mostly be done by acquisition but the company will also consider starting new universities on greenfield sites. Borrowing from experience in the US, where private healthcare companies have bought non-profit hospitals, it might also consider privatising and then acquiring existing public-sector universities.

Douglas Becker, Sylvan co-chief executive, said the company had chosen to

make its first acquisition in Spain because of its growth and stability and "ability to serve as a bridge to both Europe and Latin America".

The plan is an ambitious attempt to introduce the concept of private-sector profit-making higher education, which has grown swiftly in the past few years, to Europe and Latin America.

Higher education has expanded rapidly in Europe in recent years - most recently in the UK, where the proportion of students going to universities doubled from 1982 and 1992 - but Sylvan believes there is still significant unsatisfied demand. This is shown by the fact that 1.3m students are currently studying in higher education outside their home countries.

سكنا من الراجحي



COMPANIES & FINANCE: EUROPE

CARMAKING DM450m INVESTMENT IS AIMED AT ADDING PRODUCTION OF POLO MARQUE TO THAT OF GOLF

# VW to double capacity in Slovakia

By Kevin Done, East Europe Correspondent

Volkswagen of Germany, Europe's leading carmaker, is expanding its production capacity in eastern Europe. The group is developing its operations in Bratislava, the Slovak capital, into a mainstream car assembly plant for the VW brand in Europe with the investment of around DM450m (€230m, \$267m) to more than double capacity to between 200,000 and 250,000 cars a year. VW has started building assembly facilities in Bratislava including a paint shop

with a 500-a-day capacity, body welding and final assembly lines and it will add new products later this year. In the summer it will begin production of the VW Polo small car in addition to the existing output of its VW Golf and Bora family cars. The VW plant at Pamplona, Spain, will remain its main production centre for the Polo, but the German carmaker has decided to make Bratislava its second Polo production site in Europe by moving additional Polo output from its headquarters plant in

Wolfsburg, Germany, to Slovakia. Volkswagen has previously used the Bratislava plant chiefly as the location for producing the more labour intensive, specialist four-wheel drive versions of its Golf hatchback, for which the Slovak operation is its only production centre worldwide. The new plan will make the Slovak facility one of VW's mainstream European production locations, taking advantage of much lower labour costs in Slovakia than in Germany. The paint plant is due

to come into operation in October. Combined with existing facilities, the Bratislava plant will have a capacity to produce 200,000 cars a year on a pattern of working three shifts a day, five days a week or up to 250,000 cars a year with four shifts and weekend working. The workforce in Bratislava will be raised to around 6,500 by the end of this year from more than 5,000 at present. Around 1,500 workers were added last year as VW raised production to 125,000 from only 40,000 in 1997. The existing facilities have

a capacity in body welding and painting for producing only 75,000 cars a year, but VW raised output last year in an interim emergency measure to raise European output by shipping around 50,000 already painted car bodies from west Europe to Bratislava for final assembly. VW also assembles gearboxes in Bratislava and it plans to raise output to 390,000 in 1999 from 328,000 last year and 280,000 in 1997. The plant machines gearbox components and output rose last year to 8m from 6m a year earlier.

## Iris.Bus forecasts sales of €1.12bn

By John Griffiths

Iveco, the commercial vehicles arm of Fiat of Italy, and Renault of France, said yesterday their new 50-50 bus joint venture would produce some 2,300 buses and chassis this year. To be known as Iris.Bus, the venture is the result of the pooling of the two companies' bus and coach manufacturing and distribution operations. The company said it had chosen neutral territory in Barcelona for its operating headquarters, with registered offices in Madrid. It confirmed that Iris.Bus would be headed by Elicio Pascual as chief executive. Mr Pascual is a Renault veteran who once ran the French group's Mack Trucks subsidiary in the US and until now has been deputy director general of Renault VI. Enrico Valente is to be chief operating officer. Iveco and Renault will provide an equal number of members to the board, which will be chaired by Saverio Gaboardi. For its first year of business Iris is forecasting consolidated sales of €1.12bn (\$1.3bn), with a projected European bus and coach market share of 27 per cent, second only to DaimlerChrysler, the world's biggest truck and bus group. The company employs 6,200 people in Italy, France, Spain, Germany, the UK and Czech Republic.

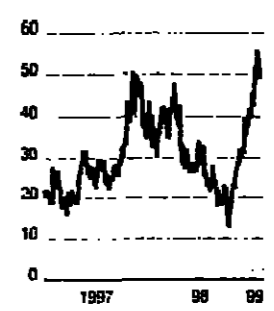
## NETWORK SECURITY SOFTWARE

# Check Point posts 77% rise for year

By Avi Machlis in Jerusalem

Check Point Software Technologies, the Israeli manufacturer of network security software, yesterday said net income soared 77 per cent during 1998 as the company consolidated its position as world leader in its niche. But despite record results, Check Point shares on Nasdaq yesterday plunged 37%, or nearly 14 per cent, to \$47.75 in early trading. Analysts, who said fourth-quarter earnings were in line with expectations, were not immediately sure why the stock reacted so sharply. Check Point shares have bounced back from a low of \$13 last October. Check Point is Israel's flagship software company and is one of only a few Israeli software firms to successfully build a global sales and marketing network. Its annual net income jumped from \$29.3m, or \$1.04 a share, in 1997 to \$52.8m, or \$1.81, in 1998. Revenues climbed 64 per cent from \$96m to \$141.9m over the same period. "Despite continued attempts by competitors to imitate our strategy, Check Point broadened its lead over the competition in all aspects of our business: market position, technology and industry partnerships," said Gil Shved, chief executive.

Check Point Software Share price (\$)



Source: Dataquest/IV

In the fourth quarter, net income climbed 34 per cent from \$13.8m, or 36 cents a share, to \$18.6m, or 47 cents, as expected. Revenues rose 32 per cent from \$30.5m to \$40.5m. "Check Point should be able to maintain this kind of growth through 1999," said Eric Zimet, analyst at Hambrecht & Quist, the US investment bank. "Growth drivers that will be important are in the managed service provider arena - they will sell their technology to telecoms companies and internet service providers, and will continue expanding into virtual private networks (VPNs)." International Data Corporation, the market research firm, says Check Point has captured 64 per cent of the European market for VPNs.

## Fiat well placed to profit from Russian recovery

The Italian group remains optimistic about prospects for its joint venture with Gaz, reports Anthony Robinson

When foreign companies began to reassess their projects in Russia in the aftermath of the financial melt-down, it came as a relief to Moscow that Fiat, at least, was prepared to make a gesture of faith. No one was more relieved than Yevgeny Primakov, the Russian prime minister, when Gianni Agnelli, the Italian carmaker's honorary chairman and global trouble-shooter, flew to Moscow to assure him that Fiat's \$640m joint venture with Russia's Gaz auto company would go ahead. The timing and phasing of the investment have been modified but the commitment remains at a time when Ford has postponed plans for an assembly plant in St Petersburg and Renault is agonising over plans to assemble its Megane model at Moscow's ZIL plant. Fiat's plan to produce 150,000 Marea, Siena and Palio "world cars" annually at a new greenfield factory is precisely the kind of foreign direct investment in the "real economy" sought by Mr Primakov and Yuri Maslyukov, the former Soviet planning chief now in charge of economic policy. Cancellation or indefinite delay would have dealt a

heavy blow to morale in a country reeling from the collapse of its banking system and facing two to three years of falling economic output. The decision to build the new plant alongside the existing Gaz Light van and car plant at Nizhny Novgorod on the Volga river east of Moscow was drawn up before the crisis. "It was our choice to come to Russia and we still take the view that Fiat can play a constructive and profitable role in helping this country rebuild its industrial base, as we have done elsewhere around the world," Fiat says. While the commitment remains, the depth of the crisis and the 60 per cent devaluation of the rouble against the dollar since August has forced Fiat to renegotiate key aspects of the original plan. While Fiat is still committed to investing \$640m over five years, the bulk of its investment will now take place towards the end of the period. Investment will in the meantime be limited to a relatively small-scale assembly operation of up to 20,000 cars a year. The Fiat/Gaz project will be financed in part by the European Bank for Reconstruction and Development,



Women workers check a Fiat 124 car in the Fiat factory on the Volga river in the Soviet Union in 1974.

which has a 20 per cent stake in the venture. Fiat, which has a 40 per cent stake, will contribute its know-how and machine tools and equipment, mostly made by Fiat subsidiaries. Its main partner, Gaz, the Gorky Avtomobilny Zavod, has a similar stake and will contribute land and infrastructure, labour and the distribution network set up to market its revamped 30-year-old Volga model cars and the new Gazelle light truck range. The Gazelle, developed by Nikolai Pugin, the plant's veteran Soviet-era director,

is one of the few post-Soviet industrial success stories. The cheap, rugged Ford Transit look-alike was just what Russia's new class of small traders and shopkeepers needed to supply the vastly expanded post-Soviet retail system. The light trucks kept Gaz and its ageing Volga saloon car complex afloat while rival AvtoVAZ, at the 1990s Fiat-built Togliatti complex on the Volga river that produces Ladas and Zhigulis, sank deeper into debt. The Togliatti plant is a reminder that this is not the first time Russia has relied

on Fiat to revitalise this key industrial sector. In 1966 Mr Agnelli's predecessor, Vittorio Valletta, signed the Soviet Union's biggest-ever turnkey contract. Four years later the first modified Fiat 124 cars rolled off the assembly lines. Since the collapse of the Soviet system, cash-paying Russian customers - those with a real choice - have tended to buy second-hand imported cars in preference to clunky, poorly assembled Ladas. Now imports have become prohibitively expensive, offering AvtoVAZ a breathing space. With the cheapest Lada model priced at \$3,000 at the factory gate, the Togliatti complex may be able to struggle on into the 21st century. But it too has been forced to cut output as Russian consumers hunker down into survival mode. Fiat, meanwhile, is relying on its long experience of operating in emerging economies. It strongly believes that when the Russian economy does finally pick up, the entrepreneurs and aspirant middle class currently driving Gazelles will be wealthy enough to buy Fiat's Russian-made "world cars".

## BOL plans February start-up

BOL International, the European online bookselling operation owned by German media giant Bertelsmann, said yesterday it would launch operations in February, Reuters reports from Basel, Switzerland. BOL - short for Bertelsmann Online and based in Switzerland - said it would establish operations in Germany and France next

month, in England and the Netherlands in the spring and in Spain by the end of the year. Business in France is to be operated as a joint venture with the Havas media group. BOL spokesman Christof Erhart said the companies had signed a memorandum of understanding and were in talks to hammer out final details. He said that BOL

was pursuing a similar deal in Spain with Grupo Planeta. All other national services are to be operated as 100 per cent units of Bertelsmann. He declined to provide a sales forecast. BOL acquired 50 per cent of US internet bookseller barnesandnoble.com last October. Barnesandnoble.com will continue to operate exclusively in the US and Canada.

All of these securities having been sold, this advertisement appears as a matter of record only.

**7,864,833 Shares**

**RSL Communications, Ltd.**  
RSLCOM

**Class A Common Shares**  
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COMPANIES & FINANCE: UK

# UK p/e ratios reach all-time high

By Philip Coggan, Markets Editor

The UK stock market has moved to its highest valuation level in terms of corporate profits in the wake of the recent rally in share prices.

The price-earnings ratio on the FTSE Non-Financials index (the benchmark for which records go back further) passed 24 for the first time on Monday and closed at that figure last night.

The previous high was 23, recorded in 1969, with 21

achieved just before the crash of October 1987.

Investors are willing to pay such a high multiple of profits to buy shares in spite of the gloomy outlook for 1999.

Many are forecasting that the UK economy is close to recession, and Richard Kersley, the Credit Suisse First Boston strategist, predicts zero corporate earnings growth this year.

Normally, the market and individual shares command a high price-earnings ratio when profit prospects are

buoyant. But at present, investors are being pushed into shares by the lack of an attractive alternative.

UK government bond (gilt) yields are just above 4 per cent, about their lowest levels for 40 years, and the rate on deposits (cash) is 6 per cent and expected to fall further.

Institutional investors are moving spare cash into the market and, with personal equity plans to be abolished in April, private investors may follow suit.

"If there is ever a case

when liquidity could cause markets to overshoot, this is it," said Mr Kersley. But the overall market rating is misleading. Stocks have become sharply divided between some highly-rated sectors and the rest.

The telecommunications and pharmaceuticals sectors both trade on a p/e ratio of more than 50, thanks to their strong growth prospects, while the cyclical construction industry and paper and packaging industries have a rating of less than 10.

"The FTSE 100 index [which closed up 78 at 6,105.6 yesterday] has been driven up by some heavily rated sectors but, if you look at the SmallCap stocks, the position is quite different," said Richard Jeffrey, Charterhouse group economist.

Smaller companies have suffered for some time from the strong pound and slowing UK economy. Having peaked at nearly 29 in March last year, the p/e on the small cap index has dropped below 16.

## CGU to transfer business to Lloyd's

By Andrew Bolger, Insurance Correspondent

The recovering reputation of the Lloyd's of London insurance market received a boost yesterday when CGU, the UK's largest composite insurer, said it would move all its marine underwriting business to Lloyd's.

Cees Schrauwers, managing director of CGU Insurance, said Lloyd's syndicates were writing more profitable business in the difficult marine insurance market than London's company market, which includes most of the world's top insurers and reinsurers.

"Lloyd's has re-established itself as the centre of gravity of the London market," he said. "That's where we want to be."

After coming close to collapse in the early 1980s and early 1990s through a combination of financial scandal and unexpectedly high pollution and asbestos claims, Lloyd's has brought in corporate capital, which this year will account for more than 70 per cent of the market's overall capacity.

Earlier this week Lloyd's received another vote of confidence, when Marsh & McLennan Capital, part of the US-based insurance and reinsurance broking group, said it had advised investors forming a Bermuda-based company to capitalise a new Lloyd's agency and syndicate to be the underwriting basis for a global insurance and reinsurance group.

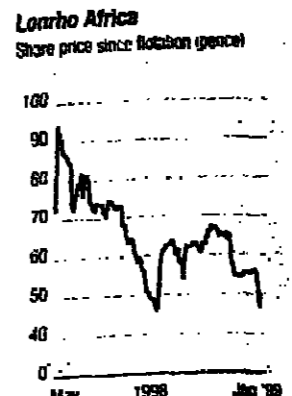
The new company, Danish Reinsurance, will apply to run an integrated Lloyd's corporate capital vehicle with an intended initial capacity of \$250m.

Nicholas Johnson, an analyst with Raphael Zorn Hemley, the stockbroker said: "These moves are a big corporate thumbs-up for Lloyd's. The costs associated with being a member of Lloyd's have come down over the last couple of years."

CGU expects to transfer about £100m (\$166m) of annual marine premiums, net of reinsurance and brokerage, to a wholly CGU-capitalised Lloyd's syndicate managed by Mariborough Underwriting Agency Ltd (MUAL). CGU already owns 51 per cent MUAL and will lift its stake to 60 per cent.

## COMMENT Lonrho Africa

How many companies can blame El Niño, the Nairobi bombing and the fighting in Congo for their profit warnings? Lonrho Africa's first annual results since last May's demerger show that cash is flooding out of the company; before financing, the net outflow was £83.7m. Without the £48m silver spoon it received from Lonrho, the balance sheet would look scary. The company, under pressure from a £19m annual interest bill on its £99m debt, could become a forced seller of assets - ironic given its former aversion to break-ups. Why, then, is it paying a dividend despite the losses? Probably because the losses' Blakeney Management, its 10 per cent shareholder, failed to shake up the board last year. These results should play into its hands.



### Dividends

While the UK stock market's price earnings ratio hit a new high yesterday, manufacturers' share prices continue to slide. In the engineering sector alone, 23 companies now offer double-digit dividend yields - which would normally offer double-digit dividend yields - which would normally offer double-digit dividend yields.

One option is share buy-backs - taking on debt at perhaps 6 1/2 per cent to remove some of that expensive equity. But it would require huge repurchase programmes to make much long-term difference. A more drastic alternative, already being researched by some, would be to take the companies private. The option should not be dismissed on the grounds of corporate vanity and conflicts of interest.

Smaller engineers, though, should have fewer qualms. Given that high yields have done little to support their share prices, if they do not respond, it will be no surprise if bidders do. As Siebe found with BTR, there are obvious advantages for corporate buyers with low yields which can take over a high-yielding target and cut its payments.

## Zergo shares rise on further deals

By Susanna Vayle

Shares in Zergo rose strongly for the second day running yesterday, after the internet security specialist announced another strategic alliance and more contracts.

The news that it was linking with KPMG consultants to help clients make their electronic commerce projects secure, drove the shares up 66p to 767 1/2, a rise of more than 9 per cent.

On Tuesday the shares - which were listed in September 1996 at 140p - rose 182 1/2p to 702 1/2p, after Zergo announced a similar deal with PwC, the professional services firm, and a licensing deal with Intel, the US semiconductor group.

Zergo - which plans to change its name to Baltimore after its recent acquisition of the Irish group of that name - specialises in encryption and digital signatures to secure e-commerce. Zergo moved from Aim to the London main market last July.

The new contracts are with nine commercial certificate authorities - organisations that oversee and authenticate internet transactions for companies.

The specialist public key infrastructure technology offered by Zergo and its rivals, most of which are based in the US, is seen as crucial for the expansion of e-commerce, because it will increase user confidence.

## Slowdown in trading at First Leisure

By Maggie Ury

First Leisure shares fell by more than 10 per cent yesterday, after the nightclub, health clubs and ten-pin bowling group where Michael Grade is chief executive, reported a sharp slowdown in trade.

The shares closed down 23p at 122 1/2p. Profits for the year to October 31 were obscured by a raft of accounting changes, but the second half had suffered from a softening of demand.

So far in the current year, the nightclub and bars had suffered a 7 per cent fall in trade, while the family entertainment division turnover was down 2 per cent.

Only the health clubs trade was still showing growth. Profits before tax and after a number of exceptional items were £24.3m, up from a pro-forma figure of £8.1m.

Profits from continuing operations and after "trading" exceptionals fell from a pro-forma £34.5m to £33.3m.

Mr Grade, who took executive control in June 1997, said: "There is a consumer

downturn but it is nothing like as severe as in the early nineties.

"The downturn continues, it is very hard to read the trend."

Worst affected were the group's nightclubs, which attract students and people in their twenties.

But Mr Grade said, "in our experience the dancing habit has always bounced back from recession."

Mr Grade said remedial action was under way at the nightclubs, which had booked the Chippendales, the group of male dancers, to attract more customers to mid-week sessions.

During the year, the group sold its bingo and resorts divisions, the latter including the Blackpool Tower.

Mr Grade said, "notwithstanding current trading conditions, the group is a much better focused, better founded company that it was a year and a half ago."

Graham Coles, finance director, said that the group had applied a number of new accounting standards before they become compulsory.

This had caused a one-off £17.4m charge for backlog



First Leisure's Equinox Disco, in London's Leicester Square

David Ahmed

depreciation on freehold and long leasehold buildings, and a £9.2m charge for impairment of value of properties.

Further, the expected

introduction of VAT on health club memberships on April 1, persuaded the group that £2.7m of its income was exceptional, and not sustain-

able. In the past, Mr Coles said, the company had "shared the benefit" with its customers of the VAT-free status.

## Lonrho Africa hit by currency swings

By Charles Pretzlik

A cocktail of political unrest, currency devaluations and plunging cotton prices forced Lonrho Africa to report a loss in the year to September 30.

In its first annual results since its demerger from Lonrho, the conglomerate said it made a pre-tax loss of £5.7m (\$9.4m), compared with a £22.6m profit last time. The company warned on profits in October.

The figures come one month after Lonrho Africa narrowly defeated an attempt by Blakeney Man-

agement, the fund manager that controls a 10.1 per cent stake, to replace three of the existing directors with its own nominees.

Analysts believe Lonrho Africa could come under renewed pressure from Blakeney's chairman, Miles Morland. Michael Coulson, an analyst at Paribas, said: "Looking at these figures and at what the company thinks it's worth, I don't think Morland is going away. He's still in the game."

Blakeney would only say: "The numbers speak for themselves."

Mark Newman, chief executive, said: "Although we expect and anticipate volatile and difficult trading in Africa, the last year has been particularly severe and the results must be seen in the context of the adverse economic, political and climatic factors affecting our operations."

Lonrho Africa operates in 14 sub-Saharan countries and has businesses which range from pig farming to car dealerships.

Mr Newman said that currency devaluations of up to 63 per cent had had a severe impact on the results, as did

unusually harsh weather. Cotton lint prices dropped about 30 per cent because of falling demand in East Asia and substitution by synthetic fabrics.

Lonrho Africa's profits were depressed by a £7m exceptional charge to pay for restructuring, especially in its motors and textiles businesses.

It also made a £2.6m profit on the sale of fixed assets. Group turnover, including joint ventures, fell 27 per cent to £255m and operating profits plunged 70 per cent to £12.5m.

Mr Newman said the

group would concentrate on agribusiness and distribution. He added businesses would be sold unless existing activities achieve a 20 per cent return on capital and new investments must achieve a 25 per cent return.

Analysts expect the group's hotels, which include the Norfolk Hotel in Nairobi, to be among the assets sold.

The group has recommended a 1.9p final dividend, making a total of 2.9p for the year. The shares rose 3 1/4p, or 7 per cent, to 50p, compared to 56p at the time of its demerger.

## Chesapeake launches offer for Field

By Virginia Marsh

Chesapeake of the US yesterday launched a recommended £195m (\$320m) cash offer for Field Group in a further sign of consolidation in the UK packaging sector.

The US group said it would use Field to spearhead its expansion in Europe as part of a drive to become a global packaging supplier.

"We are very keen on the strategy that Field has developed - to expand on the Continent and build a base to serve multinational cli-

ents," said Thomas Johnson, Chesapeake president.

The move follows last year's sale of Waddington's cartons business to Low & Bonar and Revam's recent decisions to dispose of its industrial packaging operations and bid for PLM, a Swedish packing group.

Chesapeake, based in Richmond, Virginia, is offering 330p for each Field share and will also assume its debt of about £30m. The offer is pitched at a 41 per cent premium to Field's share price on January 8, the day before

the group said it had received an approach. However, the bid is well below the once highly-rated shares' peak of 420p two years ago. Yesterday, they closed up 23p at 316 1/2p.

The UK group, which produces packaging mainly for the tobacco, alcoholic drinks, food and pharmaceutical industries, had to warn on profits last autumn partly because of the Asian economic downturn.

Keith Gilchrist, Field's chief executive who is staying on, said the fall in the

share price had frustrated its ambitions and that it welcomed the opportunity to be part of a larger organisation.

Last year Chesapeake's income before tax and exceptionals was \$55.8m, while sales were \$950m. Field made pre-tax profits of £24.1m on sales of £245m in the year to April 4 1998 and is forecast to make \$21m this year.

At mid-session in New York, Chesapeake shares were down \$ 1/2 at \$38.

Chesapeake was advised by DLJ: Field by ING Barings.

### RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividend yield (%)	Total for year	Total last year	
Adson	6 mths to Nov 28	26.2 (26.9)	35.4 (2.87)	19.47	(6.45)	3.5	Apr 7	3.5	8.5
Adson	Yr to Dec 31	698 (638)	10.34 (21.5)	12.2	(33.9)	6	Mar 12	13.1	12
Richardson	6 mths to Oct 31	17.2 (12.3)	0.1 (0.04)	0.382	(0.103)	0.1	Mar 12	1.1	0.5
Colclough & Fowler	6 mths to Oct 31	31.2 (24.1)	1.71 (1.41)	4.231	(3.51)	1.17	Apr 8	1.1	2.3
Carroll	6 mths to Oct 31	6.65 (5.78)	1.25 (0.589)	4.2	(1.99)	0.875	Feb 22	0.75	2.5
Emar	6 mths to Sept 30	8.15 (8.36)	0.41 (0.45)	1.2	(1.2)	0.25	Feb 23	0.25	0.26
First Leisure	Yr to Dec 31	229.6 (229.2)	0.43 (0.4)	10.92	(2.52)	6.68	Mar 12	6.36	9.3
Good & Housego	Yr to Sept 30	7.1 (8.7)	1.81 (1.55)	7.5	(7.4)	1.2	Feb 26	1.2	1.7
Industrial Control	6 mths to Nov 30	41.2 (37)	3.94 (27.4)	2.31	(46.79)	1.1	Mar 12	1.1	1.7
Inter Link Foods	6 mths to Oct 31	4.44 (4.02)	0.51 (0.2)	10.51	(5)	2.9	Apr 6	2.9	2.9
Lonrho Africa	Yr to Sept 30	425.1 (583)	5.71 (22.6)	7.2	(6.9)	3	Apr 7	3	5.37
Shelf	Yr to Oct 31	29 (29.5)	1.25 (1.36)	5.8	(8.4)	3	Apr 7	3	5.37

Share prices shown basic. Dividends shown net. Figures in brackets are for corresponding period. \*After exceptional charge. \*After exceptional credit. †On increased capital. ‡Nil stock. §Comparative pro-forma. †Second interim, making 5p so far.

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MANAGEMENT FOREIGN ASSIGNMENTS

# A counter to culture shock

Alison Maitland reviews a book that advises executives on how best to adapt to a new business environment

It was a frank and shocking admission. The oil company would not let executives take familiarisation trips before starting a foreign assignment. "If the manager knew where he was going, he would never take the job," confessed the personnel manager.

That suicidal policy illustrates why Elisabeth Marx, a German-born psychologist who coaches international executives, wrote *Breaking Through Culture Shock*, to be published next month.

The oil company case cited in her book may be extreme, but many organisations do not prepare managers fully for working abroad or handle them well while on assignment, she says. Asked what long-distance support they offer managers, some companies simply reply: "They have our fax and phone number."

Ms Marx, who has coped with culture shock as a PhD student at Oxford University and then as a lecturer at the National University of Singapore, said: "It seemed to me quite astonishing how little knowledge there is about how to help international managers prepare."

Now a director of Norman Broadbent International, the executive search firm, Ms Marx says managers with

international experience not only have more challenging careers but also tend to command higher salaries.

Yet at least one in four US managers and one in seven UK managers are estimated to fail on international assignments. Learning how to handle culture shock is essential. The book's main targets are individuals whom Ms Marx believes need to be more assertive in managing their careers and asking for help.

The theme is upbeat. Most managers can be effective abroad if they work hard on their adaptability, she argues. Understanding how other business cultures think is not enough. International managers must deal with their emotions and develop their social skills to be successful.

Adaptation is described as a process that starts with excitement and curiosity in the honeymoon phase - and moves back and forth between feelings of anxiety and well-being before arriving at full cultural adjustment.

Trying to overcome culture shock by clinging to national prejudices or by "going native" are both unhealthy, says Ms Marx. The ideal is to reach a compromise between preserving our own identity and being

open to alternative ways of doing business. The most self-aware executives appear to experience the most intense culture shock and also to adapt best.

The book investigates cultural differences, describing the German, French, British, American and Chinese approaches to business. In Germany long working hours are a sign that someone is not clever enough to finish within normal hours. Humour is not welcome in business.

In France, lunches of two to three hours are normal but business may be discussed only over dessert. The Chinese are extremely flexible and are able to juggle demands on their time. In the US, salaries help define social status and there is no taboo about asking people how much they earn.

British managers "are very flexible and can deal with adversity very well", Ms Marx says. Americans, often having less experience of other cultures in their youth than Europeans, assume that the US business culture is the right one. "But to be fair to the Americans, a lot of international businesses try to adopt the American style."

She pinpoints potential areas of friction. Managers from the US or UK may find it hard to adapt to the political and hierarchical business structures in France. Germans, used to structure and

predictability, may be put out by the fluid, agenda-less approach found in Brazil.

What qualities should companies look for in their international managers? Ms Marx highlights curiosity, flexibility, communication skills, assertiveness and team-working, stress resistance and self-reliance.

She has rarely ruled out international candidates as unsuitable. But she says "Type A" personalities may fall in certain regions.

These competitive, dedicated high-achievers may be



Marx: clinging to national prejudices and 'going native' are both unhealthy

David Ahmed



TECHNOLOGY WORTH WATCHING

## New light on molecular structures

Researchers at the University of Rochester in the US have succeeded in "growing" a photonic crystal - an optical device that manipulates light - in a rare example of molecules building themselves into useful microstructures with little human intervention.

The process begins with polymer molecules in solution, which self-organise into hollow spheres. Billions of these spheres then come together in an ordered way to form photonic crystals which are about a square centimetre in area and less than the thickness of a human hair.

The crystal's ability to manipulate light depends on the size of the spheres and structures they create, which can be altered chemically. The research was reported in the journal *Science*, University of Rochester, US, tel 716 275 7954; <http://www.rochester.edu/>

to three fewer fungicide applications than usual during the growing season, for the same or better disease control.

American Phytopathological Society, US, <http://www.ccsoc.org>; e-mail [aps@ccsoc.org](mailto:aps@ccsoc.org)

## Sunscreen snag

An active ingredient in many sunscreens damages DNA when exposed to sunlight in a test tube, according to researchers in Northern Ireland. Their findings raise the possibility that if similar damage occurred within skin cells, using sunscreens could increase the risk of skin cancer.

The ingredient is PBBA (2-Phenylbenzimidazole-5-sulfonic Acid), which is used in many sunscreens to absorb harmful ultraviolet B radiation. The process energises the molecules and, in principle, renders them capable of damaging adjacent skin tissue.

The researchers, from Queen's University in Belfast, said it might be safer to replace PBBA with another ultraviolet sunscreen - even though there is no evidence that PBBA actually enters human skin. The research is in the *Chemical Research in Toxicology* journal, which is published by the American Chemical Society.

American Chemical Society, US, tel 202 672 4445; <http://www.acs.org>

## On the grapevine

Computer forecasting techniques are helping grape growers in California reduce their reliance on fungicides.

The computer program, created by researchers at the University of California, is designed to tackle powdery mildew, one of the most persistent problems faced by wine growers.

The spread of the fungus, which reduces the growth of the plant and the quality of the fruit, depends on temperature and moisture.

The researchers, who are members of the American Phytopathological Society, used these parameters to develop a computerised forecasting model to help growers track the disease.

By predicting the disease's severity over the following week or two, growers can determine which fungicides will be most effective and when to apply them. The model allows growers to apply two

## Down to earth

More than 10,000 people a year are injured falling off ladders in the UK alone. A Welsh company has designed a stabilising device to reduce the risks. The Surefoot is based on a pair of sandbags which enhance the grip and stability of the ladder, the feet of which are embedded in a plate at the top of the bags. The bags' flexibility allows them to mould and conform to any terrain.

Jacob's Ladder Bases, UK, tel/fax +44 1443 207259.

Vanessa Houlder

INFORMATION TECHNOLOGY COMPUTER MODELLING

# A model for treating injured knees

Collaboration between European researchers has brought advances in implant technology, writes Simon Hadlington

British, French and German researchers have collaborated to produce what they believe is the most sophisticated three-dimensional computer model of the human knee joint to date.

The model for the first time includes a realistic representation of the meniscus - two horseshoe-shaped pieces of cartilage that act as shock absorbers in the knee and which are commonly damaged by sportsmen and women.

The research team hopes the model will be useful in the design of artificial menisci. The project, funded under the European Union's information technology programme, was instigated by Gavin Holt, a lecturer in

orthopaedic surgery at Sheffield university in the UK.

Total replacement of the knee joint is the fastest growing orthopaedic procedure, with an increasing number of people in early middle age requiring the operation. "These are sporty people who had injuries during their youth which have made them more prone to arthritis in their 40s and 50s," says Mr Holt.

Because of this trend, future generations of artificial implant will need to last much longer than current ones, designed mainly for elderly patients.

Mr Holt believes computer modelling has a central role to play in the design of better implants. "In most manufacturing processes objects

go through computer testing before laboratory testing, but in orthopaedics this has been a missing link," he says.

"You can make an implant and test it in a machine before putting it in a volunteer, but we can't really predict how it is going to perform in that hostile environment."

To develop a realistic 3-D simulation of the knee joint, the Sheffield researchers teamed up with the engineering software designers ESI Group of France and the German National Research Centre for Information Technology.

The team took a specimen of a knee joint and scanned it, using magnetic resonance imaging. These images were

fed into a computer to create into three-dimensional digital representation of the structure.

Next, using software developed for crash simulations, the image was subjected to finite element analysis.

"This is a technique in which the model is divided into a large number of very small elements," says Justin Penrose, a medical physicist at Sheffield university.

"For a given stress or strain placed on the structure, the computer calculates the effect on each element individually; it can then combine all the elements to determine the overall resultant effect."

By using data from published literature, the researchers were able to simulate the various forces acting upon each element in the knee joint during a variety

of situations, including walking and injury in a car crash.

"One of the nice things about the model is that we can import computer designs of artificial implants directly into our system to see how they behave," says Mr Holt.

He added that they hoped to design artificial menisci which could be tested in their computer model to find where "hotspots" of strain occur.

Further information: e-mail [j.m.penrose@sheffield.ac.uk](mailto:j.m.penrose@sheffield.ac.uk)

MANAGEMENT PAY IN JAPAN

# Salarymen's fat bonus goes west

Japanese workers find merit-based rewards hard to accept, says Alexandra Nusbaum

For most employees a bonus is just that: an extra, over and above the normal pay cheque. It may be expected, but it cannot be counted on and will almost certainly vary according to sales, profits, performance. Not so in Japan: the bonus, like lifetime employment, has been almost guaranteed.

But tough economic conditions are forcing managers to demand increased flexibility. As revenues have continued to decline, companies are cutting bonuses to manage earnings. Fringe negotiations, strikes and job losses have followed.

Traditionally, Japanese companies guaranteed employees a monthly salary as well as a twice-yearly "bonus" equivalent to about five months of pay a year. Now, with Japan suffering from its worst economic recession in post-war history, companies - both domestic and foreign - have begun to move toward performance-based pay. The changes mean progress towards the end of pay by age and seniority and the beginning of a more meritocratic system.

THE INTRODUCTION OF PERFORMANCE-RELATED PAY MEANS THAT SO FAR THIS YEAR YOU OWE US THREE MONTHS' SALARY



highest rewards to some of the least effective employees. The largest bonuses go to senior employees, mostly men in their 40s and 50s, who have worked for the company for years. Some "are people who couldn't get a job anywhere else 15 years ago when no one wanted to work for a western firm. Today, they are really third-rate," he says.

Competition to work for a non-Japanese company is now more intense. As a result, the company has recently hired highly skilled graduates who are proving to be more effective than the old-timers.

But local custom permits no reward for excellence nor penalty for mediocrity. This is changing. A number of western managers say they will begin to incorporate performance-based incentives this year. The bonus will remain, albeit at a lower rate, and will be supplemented with an additional amount determined by performance.

"We won't do away with the fixed bonus system, but we will review the level of

bonuses and start to pay people based on their performance. This will create a freer, more efficient labour market and will enable us to hire the really good people," says Jeremy Parrish, chief executive of Standard Chartered Bank, Japan.

While foreign groups struggle to build a meritocracy, one Japanese company, Fujitsu, has been paying employees according to performance since 1995. Since then, it has evaluated employees against individual, pre-established goals and provided a bonus based on the evaluation.

Starting this year, the company says the fixed portion of the bonus will depend on company performance. In the past, management and the union have negotiated the bonus level at a yearly meeting called *shunto*, or spring fight.

Japan may find it difficult to accept performance-based pay. But a move to meritocracy could prove an important stimulus for the sort of structural changes needed to help the ailing economy recover.



## Time for a change of direction?

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EURO PRICES

EQUITIES

Microsoft dispels Greenspan gloom

EUROPEAN OVERVIEW  
By Bertrand Benoit

European equity markets closed slightly higher yesterday following much stronger than expected results from Microsoft that managed to dispel the relative gloom spread by a cautious statement from Alan Greenspan, US Federal Reserve chairman.

The main European bourses settled 1 per cent higher, recouping comparable losses on Tuesday.

The Dow was recovering in afternoon trading from an initial drop prompted by Mr Greenspan's warning to the US House of Representatives that overpriced assets and fragile financial markets were a threat to growth.

European bourses' resilience under the combined

weight of the Brazilian currency crisis and Europe's poor economic outlook means that markets are already priced for a recession, according to a research note by Lehman Brothers.

"We believe analysts are too upbeat as far as earnings prospects are concerned," said Ian Scott, the bank's European equity strategist.

"But that does not mean we are bearish because the

earnings yield gap with bonds shows that shares are actually attractively valued in relative terms."

Lehman yesterday published a list of 10 European stocks it expects will outperform the market in 1999.

The list includes some of the strongest performers in yesterday's market, such as France's BNP and Canal+, as well as companies that have fallen from historical highs

to more attractive prices. The FTSE Eurotop 300 index of leading European shares gained 16.37 to 1,229.92, while the FTSE Eurotop 100 closed 39.41 higher at 2,651.64. The FTSE Ebluc 100 index rose 17.82 to 1,040.05.

Gains were scattered across the board rather than confined to specific sectors. In the high-tech sector, Mays, the computer service company, rose 40 cents to €6.83, while Siemens rose €6.40, or 11.8 per cent, to €61.05 after favourable analyst comments.

France Telecom was one of the main performers, benefiting from the recent surge of interest in telecoms shares. The share ended €6.90, or 6.5 per cent, higher at €32.50.

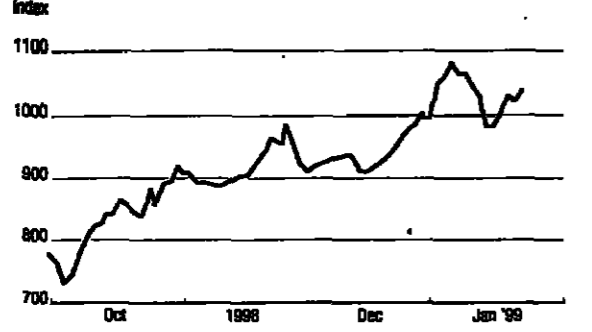
Vodafone, the market's darling of the week, rose 60 cents to €16.63 as investors continued to buy the stock.

CURRENCIES & MONEY

EURO SPOT FORWARD AGAINST THE EURO

Table with columns: Jan 20, Closing bid-price, Change on day, Bid/offer spread, Day's bid low, Day's ask high, One month rate, Three months rate, One year rate. Rows include various European currencies like GBP, CHF, SEK, etc.

FTSE Ebluc 100 Index



Source: FTSE International

THREE MONTH EURO FUTURES (LFF) Expiry points of 100%

Table with columns: Open, Set price, Change, High, Low, Est. vol, Open int. Rows for Apr, Jun, Sep.

THREE MONTH EURO OPTIONS (LFF) Expiry points of 100%

Table with columns: Strike, Price, Bid, Call, Put, Apr, Jun, Sep. Rows for various strike prices.

THREE MONTH EURO FUTURES (LFF) Expiry points of 100%

Table with columns: Open, Set price, Change, High, Low, Est. vol, Open int. Rows for Jan, Mar, May.

EURO STYLE FTSE EUROTOP 100 INDEX OPTION (AEI) Expiry per index point

Table with columns: 2000, 2700, 2750, 2800, 2850, 2900, 2950, 3000. Rows for Feb, Mar, Apr, May.

OTHER INDICES

Table with columns: DJ Stock 30, DJ Euro 30, NYSE Euro, etc. Rows for various indices.

FTSE EUROTOP 300

Large table listing FTSE Eurotop 300 components across various sectors: Aerospace & Defense, Automobiles, Banks, Chemicals, Construction & Building, Consumer Goods, etc.

BONDS

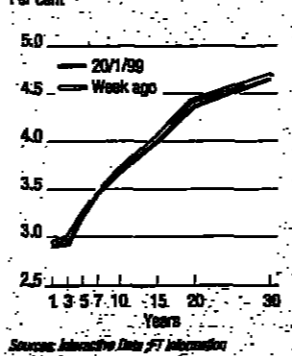
INTEREST RATE SWAPS

Table with columns: Jan 20, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask. Rows for 1 year, 2 year, 3 year, 5 year, 10 year, 15 year, 20 year, 30 year.

EURO-ZONE BONDS

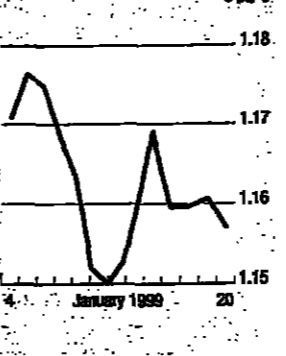
Table with columns: Jan 20, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask. Rows for various Euro-zone bonds like 1001, 1002, 1003, etc.

EURO BOND YIELD CURVE



Source: Interactive Data/FI Information

EURO AGAINST THE DOLLAR



Source: Interactive Data/FI Information

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# Benchmark providers head to head

Governments and banks are vying to become chief benchmark providers in the euro-zone. Edward Luce asks why

What is all this fuss about benchmarks? From the bond and money markets to the emerging pan-European stock market, governments and banks are vying with each other to claim the prize of being the chief benchmark provider for the euro-zone.

Judged on a crudely commercial basis, being a provider of a benchmark is not an obviously lucrative proposition. True, the German government would probably be able to issue debt at marginally lower rates than its French counterpart (assuming it is German rather than

French government bonds which become the benchmark for the euro-zone). But it is at best a marginal benefit.

More important is the kudos to be derived from being a benchmark provider. Being the first port of call - and the only port of call in times of crisis and "flight to safety" - is a very tangible vote of confidence by investors in a government's ability to manage its finances. Why else has France gone to

such lengths to compete with Germany for benchmark status?

Similarly, providing the benchmark lending rate in the money markets brings obvious prestige. London has for decades derived satisfaction from attaching its name to leading rates in the world's leading currencies. This is why continental governments are so keen that their own rate, Euribor, supplants Libor as the lending rate in the euro-zone. London, after all, is technically an offshore financial centre while the UK is outside the euro-zone.

For a bank providing the benchmark index for investors in the fixed-income markets, the rewards are difficult to measure. But few doubt that Salomon Smith Barney has a highly effective marketing tool in its World Government Bond Index. And this indirectly wins Salomon downstream business. The same - but with

the benefits going to financial centres rather than banks - applies to stock market indices. London will undoubtedly benefit if the Footsie's Eurotop 100 becomes the leading index for the pan-European stock exchange. Paris and Frankfurt, meanwhile, are hoping that Stoxx 50, which is listed on their respective derivatives exchanges, wins the battle even though it is supplied by Dow Jones, a US company.

## GOVERNMENT BONDS

# Germany in the lead

By Arkady Ostrovsky

Three weeks into the race for the status of the euro-zone benchmark bond, the German bond market is in the lead, boosted by the flight to safety from Brazil, Italy and France are trailing behind with little hope of catching up.

Yield spreads between French and German 10-year bonds virtually disappeared in the first days of euro trading and France even dipped below Germany in the 10-year sector. But the flight to quality and liquidity sparked off by the latest Brazilian crisis put Germany firmly in the lead with the yield spreads between the two rival benchmark bonds widening to 10 basis points in Germany's favour.

Phyllis Reed at Barclays Capital says the open interest in Matif, the French derivatives market, is only one-fifth of the open interest in Germany's Eurex in 10-year bond futures.

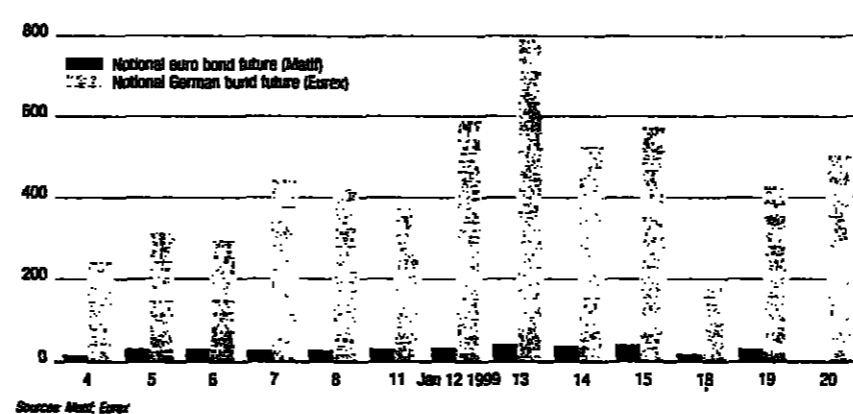
But analysts say that while for practical purposes Germany is widely perceived to be the euro-zone benchmark, France and Italy could lead in less prominent parts of the European yield curve. Danyelle Guyatt at Deutsche Bank says France has established a dominant position in bonds of 5-year maturity. France also provides the benchmark in less conventional instruments such as index-linked bonds and strips, while Italy is leading in short-term debt with maturity of up to one year. While few economists dis-

pute the dominance of the German bond, the most liquid and expensive in Europe, borrowers are concerned that German debt, which is only one-fifth the size of the US treasuries market, will not be able to satisfy demand for benchmark bonds.

When investors sought shelter from turmoil in Russia and other emerging markets in European bonds, the shortage of underlying bonds caused a huge squeeze in the bond futures. "Last August open interest on bond futures was exceeding the total of all the deliverable basket by almost three times," says Ms Reed.

But since the launch of the euro in the first half of the year, as investors diversified into other euro-zone bond markets, she adds.

Trading volumes remain in Frankfurt



Some analysts argue the yield spreads between France, Germany and the Netherlands - three AAA-rated countries - could all but disappear in the 10-year sector if Matif, the French

derivatives market, were to introduce a multi-issuer future contract. Last year Matif launched a similar contract which combines French, Dutch and German bonds of 30-year maturity into a single pool of bonds which would be delivered when the contract expires.

As a result, Dutch 30-year bonds are now trading only about 2 basis points over Germany, while the yield spread between France and Germany is flat. The only problem is that 30-year bonds are still fairly illiquid and it is the benchmark 10-year bond that matters.

## INTER-BANK LENDING RATES

# Euribor gaining ground on 'offshore' rival

By Edward Luce

Competition to establish the benchmark inter-bank lending rate in euros was in full throttle well before 4 January.

Although Euro-Libor benefited from the fact that existing contracts in D-Marks and other legacy currencies could only be based on Libor, Euribor, the rate set by the European Bankers

Federation, has already gained ground this year. Indeed, even before monetary union, several borrowers had issued floating rate bonds against Euribor in spite of the fact it did not yet exist.

Officials at the London International Financial Futures and Options Exchange estimate that between 60 and 80 per cent of new over-the-counter

derivatives and money market contracts agreed since the start of the year have used Euribor as their reference rate.

Although the large majority of all contracts are still based on Libor, this gap is likely to be narrowed relatively soon. Roughly 15 per cent of all Libor-based futures contracts were converted into Euribor-based contracts earlier this week

at a voluntary auction. Bankers say that the desire to reduce back-office administrative costs and to minimise risk means that one or other contract is likely to prevail.

Some in London attribute Euribor's initial popularity to the belief that European banks have been subjected to political pressure to adopt the benchmark. European central banks, including the

Bank of France, are thought to have insisted that leading domestic banks adopt Euribor. "We should not have an offshore benchmark for the euro-zone," said one French banker.

Continental bankers had predicted that the rate would be calculated at a spread of two or three basis points over Libor owing to the fact that it would be based on daily quotes from 57 as

opposed to just 16 banks under Libor. However, Euribor banks are asked to supply the best market rate, rather than their own inter-bank lending rate. Although the 16 Libor banks have a higher average credit standing, they are asked to supply their own lending reference rates. The two rates are thus almost identical, although Euribor has, on occasions, been marginally higher.

## EQUITY INDICES

# Horizons widen

By Vincent Boland

One of the most pressing issues facing fund managers in the aftermath of the euro is how to benchmark equity portfolios to cater for the new landscape the single currency has created.

The switch from country-specific to sector-specific investing and the prospect of a single trading platform for the shares of Europe's top companies have radically changed the way investors look at their portfolios. A significant rebalancing has begun.

A series of pan-European equity benchmarks is now available to cater for the wider horizons of Europe's fund managers. According to the most recent Merrill Lynch Gallup survey of fund manager views on equity benchmarks, only 2 per cent of those polled will be using national benchmarks this time next year.

The main providers of pan-European equity indices - Dow Jones, FTSE International and MSCI - are the main contenders to win new business.

For fund managers with

longstanding relationships with particular indices, switching a benchmark is not something done lightly. Several point out the cost and heavy burden of administrative work involved in doing so.

Nevertheless, most agree that the trend towards indices reflecting a wider geographical spread is inevitable. Roughly half of Europe's fund managers use MSCI indices to benchmark portfolios, according to the poll. But MSCI does not have derivative products, which is seen as a handicap to further growth.

Far behind, in joint second place are the FTSE Eurotop and Dow Jones Stoxx series, which were used by 8 per cent of fund managers polled in January.

Futures contracts on both are available and relatively widely used.

A crucial factor in establishing which equity benchmark will win in the post-euro environment will be the adoption of a family of indices by the new pan-European market being developed by the London and Frankfurt stock exchanges.

## BOND INDICES

# No clear winner

By Edward Luce

It is likely to take several months for a winner to emerge in the battle to establish a benchmark bond index for the euro.

A large number of mostly US banks have launched bond indices for the euro ranging from straight government bond indices to much broader corporate and even high-yield indices.

Even within the broader indices there is a large variation of the type of index on offer.

For example, Lehman Brothers offers an index with a cut-off point for inclusion of 610m. This means the index will track over 7,000 securities. Salomon Smith Barney, on the other hand, has chosen a cut-off

point of 650m arguing that liquidity is the best criterion for inclusion.

One reason why it may take some time for a winner to emerge is that European fixed-income investors are less accustomed to benchmarking than their US counterparts. This is partly due to the fact that investment in Europe has, until recently, been less competitive than in the US and because the existence of 11 separate domestic markets has, to an extent, protected large institutional investors from easy comparisons with their cross-border counterparts.

It is possible that three or four indices will become popular in Europe without any one obviously predominant.

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Prices for electricity generated for the use of the electricity supply for the period 1998/99 in England and Wales

Contract type	Price for supply	Price for supply	TS use of
Supply on 1st	Price for supply	Price for supply	Supply on 1st
10 hour	20.52	21.77	22.24
15 hour	20.52	21.77	22.24
20 hour	20.52	21.77	22.24
25 hour	20.52	21.77	22.24
30 hour	20.52	21.77	22.24
35 hour	20.52	21.77	22.24
40 hour	20.52	21.77	22.24
45 hour	20.52	21.77	22.24
50 hour	20.52	21.77	22.24
55 hour	20.52	21.77	22.24
60 hour	20.52	21.77	22.24
65 hour	20.52	21.77	22.24
70 hour	20.52	21.77	22.24
75 hour	20.52	21.77	22.24
80 hour	20.52	21.77	22.24
85 hour	20.52	21.77	22.24
90 hour	20.52	21.77	22.24
95 hour	20.52	21.77	22.24
100 hour	20.52	21.77	22.24
105 hour	20.52	21.77	22.24
110 hour	20.52	21.77	22.24
115 hour	20.52	21.77	22.24
120 hour	20.52	21.77	22.24
125 hour	20.52	21.77	22.24
130 hour	20.52	21.77	22.24
135 hour	20.52	21.77	22.24
140 hour	20.52	21.77	22.24
145 hour	20.52	21.77	22.24
150 hour	20.52	21.77	22.24
155 hour	20.52	21.77	22.24
160 hour	20.52	21.77	22.24
165 hour	20.52	21.77	22.24
170 hour	20.52	21.77	22.24
175 hour	20.52	21.77	22.24
180 hour	20.52	21.77	22.24
185 hour	20.52	21.77	22.24
190 hour	20.52	21.77	22.24
195 hour	20.52	21.77	22.24
200 hour	20.52	21.77	22.24
205 hour	20.52	21.77	22.24
210 hour	20.52	21.77	22.24
215 hour	20.52	21.77	22.24
220 hour	20.52	21.77	22.24
225 hour	20.52	21.77	22.24
230 hour	20.52	21.77	22.24
235 hour	20.52	21.77	22.24
240 hour	20.52	21.77	22.24

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Financial Times Surveys

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INTERNATIONAL CAPITAL MARKETS

Greenspan remarks hit Treasuries

BENCHMARK BONDS

By John Labate in New York and Bertrand Benoit in London

The US Treasury market lost some ground yesterday after remarks by Federal Reserve chairman Alan Greenspan suggesting US interest rates would remain stable in the near future.

By early afternoon the benchmark 30-year bond was 1/8 lower at 100 1/8, yielding 5.210 per cent. The two-year note was down 1/8 at 99 1/8, yielding 4.709 per cent, and the 10-year note had fallen 1/8 to 99 1/8, yielding 4.789 per cent.

In his prepared remarks Mr Greenspan addressed the issue of asset price inflation. "Essentially he's not targeting any level for the stock market," said Richard Gilhooly, international bond strategist at Paribas Capital Markets in New York.

The resulting pressure on bonds was compounded by the reversal of last week's flight to quality in the wake of the Brazilian currency crisis, with funds now flying back into US shares and emerging market paper.

In Germany, the ECB wrote in its first monthly bulletin, published on Tuesday, that growth in the euro-zone this year was likely to be slow, prompting speculation that it might cut rates in the first half of 1999.

Promodès convertible raises €600m

By Vincent Boland

Promodès, the French retail group, yesterday raised nearly €600m in a convertible bond issue carrying the highest conversion premium so far for a European issuer.

Investors pile into bonds in drachma

By Khezam Merchant

Greek bonds have emerged as the next "convergence play" as investors pile into drachma paper in the expectation that the country will be one of the next to join the European Monetary Union.

Greek government officials called "on track". He said Greece had benefited from the continuity of economic policy, based on a strong incomes policy, privatisation and raising tax revenues.

Pfandbrief issue pace sustained

NEW ISSUES

By Khezam Merchant

The pace of pfandbrief bond issuance was sustained yesterday by Württemberg Hypothekbank with a 10-year €1bn offering.

Sachs and HypoVereins, had a globally structured syndicate that helped distribute the paper in France, Italy and Spain. German buyers bought half the issue.

New international bond issues

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Spread, Bookrunner. Lists various international bond issues from Australia, Canada, France, Germany, etc.

US CORPORATE BONDS

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Spread, Bookrunner. Lists various US corporate bond issues.

INTERNATIONAL BONDS

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Spread, Bookrunner. Lists various international bond issues.

WORLD BOND PRICES

Table with columns: Country, Bond Type, Price, Yield, Change. Lists world bond prices for Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Greece, Ireland, Italy, Japan, Netherlands, New Zealand, Norway, Portugal, Spain, Sweden, Switzerland, UK, US.

BOND FUTURES AND OPTIONS

Table with columns: Instrument, Price, Change, High, Low, Est. Vol., Open Int. Lists bond futures and options for France, Germany, Italy, Spain, UK.

UK BONDS

Table with columns: Instrument, Price, Change, High, Low, Est. Vol., Open Int. Lists UK government bonds and gilts.

UK Gilts

Table with columns: Instrument, Price, Change, High, Low, Est. Vol., Open Int. Lists UK gilts and other fixed interest instruments.



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CURRENCIES & MONEY

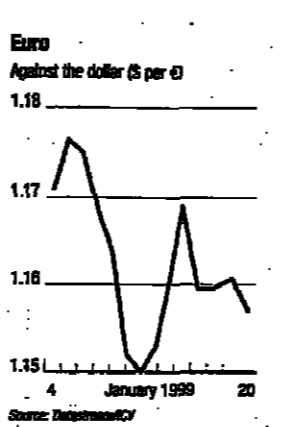
Dollar stable on cautious Greenspan

MARKETS REPORT

By Alan Beattie
The dollar reacted calmly yesterday to measured testimony from Alan Greenspan, chairman of the Federal Reserve...

to argue that the very low savings ratio in the US, often cited as evidence of the instability of the US position, was partly a statistical illusion.

This is likely to boost the yen by increasing uncertainty and reducing capital flows needed to support the dollar.



heard today was more like the domestic Greenspan of 1986 and the first half of 1997, rather than the global liquidity manager of recent months," said Mr Crise.

Sterling fell yesterday after poor retail sales figures for December undermined anecdotal evidence that UK retailers had enjoyed a surprisingly good festive season.

Other currencies
The krona rose against the euro yesterday to close at SKr9.93 at the end of London trading, its highest level yet this year.

POUND IN NEW YORK

Table showing pound exchange rates in New York, including columns for bid, ask, and change.

POUND SPOT FORWARD AGAINST THE POUND

Table showing pound spot and forward rates against the pound for various countries and currencies.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table showing dollar spot and forward rates against the dollar for various countries and currencies.

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies, including columns for bid, ask, and change.

UK INTEREST RATES

LONDON MONEY RATES

Table showing London money rates for various currencies and terms.

UK clearing bank base lending rate

Table showing UK clearing bank base lending rates for different terms.

BASE LENDING RATES

Table showing base lending rates for various banks and currencies.

EMU EUROPEAN CURRENCY UNIT RATES

Table showing EMU European currency unit rates for various currencies.

PHILADELPHIA SE 28% OPTIONS

Table showing Philadelphia SE 28% options data.

PHILADELPHIA SE D-MARK OPTIONS

Table showing Philadelphia SE D-mark options data.

PHILADELPHIA SE DOLLAR OPTIONS

Table showing Philadelphia SE dollar options data.

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PHILADELPHIA SE DOLLAR OPTIONS

Table showing Philadelphia SE dollar options data.

WORLD INTEREST RATES

MONEY RATES

Table showing world interest rates and money rates for various currencies.

INTERNATIONAL CURRENCY RATES

Table showing international currency rates for various currencies.

THREE MONTH EURO DOLLAR FUTURES

Table showing three month Euro dollar futures data.

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FOREX FUTURES & OPTIONS

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COMMODITIES & AGRICULTURE

Lower crops push up palm oil prices

By J.L. Tan in Kuala Lumpur and Paul Solman in London

Falling palm oil production from Indonesia and Malaysia is pushing up prices and contributing to increased competition in the oilseeds market from other crops such as soyabean and rapeseed.

Malaysia's crude palm oil production fell 15 per cent month-on-month in December, according to growers, while Indonesian traders said palm oil exports could fall by more than half to about 100,000 tonnes this month.

Tight supply for immediate delivery has pushed up the spot price of palm oil on the Malaysian Commodity and Monetary Exchange so that it is commanding a premium of M\$90 a tonne over the benchmark March futures contract.

Indonesia's palm oil exports fell by about 500,000 tonnes in 1998, while Malaysia's were unchanged, one analyst said.

However, world exports of vegetable oils were up about 100,000 tonnes, which led to a net swing of about 600,000 tonnes away from palm oil to other oils such as soyabean, rapeseed and canola.

The October-February period is a time of low palm oil production, but heavy rain has cut the Malaysian harvest more than expected.

Kumpulan Guthrie, a leading plantation company, said its output in December fell 13 per cent from November.

Malaysian output in November was 734,787 tonnes, down 7.5 per cent from October.

According to growers, normal oil with less than 5 per cent free fatty acid content is not readily available in

Jobor, a vital growing area in southern peninsular Malaysia, where heavy rains have disrupted harvesting.

Delays in harvesting have resulted in oil palm fruits becoming over-ripe and lowering the quality of the oil.

Sabah, an important palm oil producing state in east Malaysia, has been hit by tropical storm Hilda, while plantations in Tawau and Sandakan suffered production falls of about 20 per cent month-on-month in December.

In Indonesia, traders report strong demand ahead of the Muslim end-of-Ramadan festivities later this month, while price rises in the domestic market have also discouraged exports.

The price of refined palm olein, used as cooking oil, is about Rp3,500 (45 US cents) a kg, giving it a premium of about \$80 a tonne over the export price.

According to traders, exports could remain low in February if Indonesia does not cut or export taxes on palm oil as expected.

The government has said it might reduce taxes by 20 percentage points from the current 60 per cent for crude palm oil and 55 per cent for palm olein.

Analysts said palm oil supplies were likely to increase during the second quarter as Malaysia returns to normal production levels.

"Supplies from Indonesia are harder to gauge because of the impact of the export taxes," one analyst said.

"Indonesia's absence from the market has added to the premium in palm oil prices, and that shows signs of continuing."

APPLES AND PEARS CUTTINGS SAID TO HAVE BEEN STOLEN BY VISITING GROWERS

NZ finds pirated varieties in Chile

By Terry Hall in Wellington

ENZA, the apple and pear board of New Zealand, has accused Chilean orchardists of stealing two new apple varieties with enormous export potential.

Pat Murray, a spokesman for the company, said 65,000 trees from the Pacific Rose and Southern Snap varieties,

which have been patented internationally, have been found growing in Chile, apparently from cuttings stolen by visiting apple growers three years ago.

Chile has assured New Zealand it will co-operate in suppressing the varieties, which are owned by HortResearch, the government research group that devel-

oped them. ENZA has worldwide commercial rights.

This is the second international incident that has arisen over the new apple strains. In 1997 a visiting Chinese delegation was caught trying to smuggle out cuttings.

The Chinese government subsequently apologised and said the scientist responsible

had been disgraced. Mr Murray said the incidents were no different from people stealing industrial secrets.

ENZA has placed advertisements in Chilean newspapers, warning apple growers to scrap the stolen crop or face legal action.

Peter Silcock, chief executive of the Fruitgrowers Federation, said it was difficult

to stop people taking cuttings from orchards. He thought the best New Zealand could do was warn of the consequences of growing the pirated produce.

LME to launch two new contracts

By Gillian O'Connor and Paul Solman

Lord Bagri, London Metal Exchange chairman, confirmed yesterday that the exchange would introduce two new contracts this summer: silver and an index contract. The last new LME contract, for aluminium alloy, was launched in 1982.

An earlier LME silver contract was killed off in 1995 because of a lack of interest. Silver is already traded on Comex, the American exchange, which plans to start trading aluminium (now one of the LME's most important markets) in the spring.

Some analysts say the LME's launch of a silver contract is a tit-for-tat move. But traders in New York said yesterday they do not see it as a threat to Comex.

Aluminium for three-month delivery hit a five-year low of \$1,209 a tonne before the close, following another massive rise in LME stocks.

Analysts said the rise reflects the transfer of material from unofficial to official stockpiles, but there is a large underlying surplus.

Meanwhile, world oil prices slipped back as the market awaited the weekly report from the American Petroleum Institute, delayed for a day by Monday's US public holiday.

In late trading on London's International Petroleum Exchange, benchmark March Brent blend was \$10.62 a barrel against Tuesday's close of \$10.61.

IPF members met yesterday before next week's board meeting, which will debate the planned merger with the New York Mercantile Exchange.

Guatemala fretful over cardamom

A poor harvest and falling demand are squeezing the trade, says James Wilson

The wrinkled green pods that Rodolfo Rivera juggles in his hand do not look very valuable. But these seeds have become so expensive they have to be sent for export accompanied by armed guards.

"This is what causes us so many sleepless nights," says Mr Rivera, a resigned expression on his face.

Mr Rivera's trade - and the cause of his fitful slumbers - is cardamom, one of the most highly coveted of spices, whose price has rocketed this year because of a dreadful harvest in Guatemala, the world's main supplier.

Exporters such as Mr Rivera are paying three or four times more than they did 12 months ago when they buy cardamom from the select growing areas in Guatemala's highlands.

Security in Guatemala is already a problem, and with the spiralling price of cardamom Mr Rivera is worried that the shipments his Excard company sends across the country may be hijacked before they reach the Caribbean port of Santo Tomas de Castilla.

Moreover, Mr Rivera's problems do not end once the product reaches the port.

His business is being squeezed because prices in the main market for cardamom - the Middle East, where it is used to make gahwa, an aromatic cardamom coffee - do not yet reflect his increased costs at home.

Consumers have cut back on purchases. "Things are getting worse. There is terrible uncertainty," says Mr Rivera.

A happy combination of climate and topography has turned Guatemala into the world's biggest cardamom producer since the crop was introduced experimentally in the 1920s.

The plant needs high altitude with plenty of heat and rainfall, conditions that make Guatemala's highlands ideal. The country accounts for about 90 per cent of all world exports, topping India, where much of the cardamom grown is for internal consumption.

Last season's Guatemalan crop was about 18,000 tonnes but this season the harvest, which began in October, has been sharply hit by the lingering effects of last year's El Nino, the freak weather phenomenon. A prolonged drought stopped the cardamom cherries forming on the plants.



Guatemala accounts for about 90 per cent of world cardamom exports

The result has been a virtual wiping-out of the crucial first cut of the cherries, one of three cuts throughout a normal harvesting season. The first cut should have provided about 40 to 50 per cent of the crop, and its failure means this season's crop is forecast to fall to only 8,000 tonnes.

Mr Rivera says there will be very little to come from a third cut in February by the thousands of peasants who grow the cardamom in very remote areas. Some areas are predicting harvests will slump by 70 per cent.

Alfredo Diez, a middleman in the cardamom trading town of Coban, is doubtful about the third cut. "The price has gone up four-fold. Last season we were work-

ing on an average of Q\$00 (\$85) per quintal (46kg sack). Now we are around Q\$2,000 per quintal and I think we will reach Q\$2,500 in a month or two."

So far, prices in main markets such as Saudi Arabia have not reacted accordingly. Mr Rivera says importers are buying from him at about \$10 per kg compared with \$5-97 last season.

However, Mr Diez says the current shortage of cherries has come after six years of oversupply, adding that exporters have cried wolf in the past. "I think soon in the Middle East they will realise the shortage and prices will react," he says.

In spite of the higher prices, Guatemala's revenues from the export of cardamom fell by 20 per cent in 1998.

COMMODITIES PRICES

BASE METALS

Table listing prices for various base metals including London Metal Exchange, Aluminium, Zinc, Lead, and Tin.

Precious Metals continued

Table listing prices for precious metals including Gold, Silver, and Platinum.

GRAINS AND OIL SEEDS

Table listing prices for grains and oil seeds including Wheat, Corn, Soybeans, and Barley.

SOFTS

Table listing prices for soft commodities including Cocoa, Coffee, and Rubber.

MEAT AND LIVESTOCK

Table listing prices for meat and livestock including Live Cattle, Lean Hogs, and Pork Bellies.

JOTTER PAD

A grid for a crossword puzzle with clues provided.

ENERGY

Table listing prices for energy commodities including Crude Oil, Heating Oil, and Natural Gas.

PRECIOUS METALS

Table listing prices for various precious metal alloys and coins.

PULP AND PAPER

Table listing prices for pulp and paper products including Pulp and Paper.

INDEXES

Table listing various market indices and their values.

COMMODITY DATA

Table listing commodity data for various goods like Gold, Silver, and Copper.

COMMODITY DATA

Table listing commodity data for various goods like Wheat, Corn, and Soybeans.

PRECIOUS METALS

Table listing prices for precious metals including Silver, Gold, and Platinum.

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PRECIOUS METALS

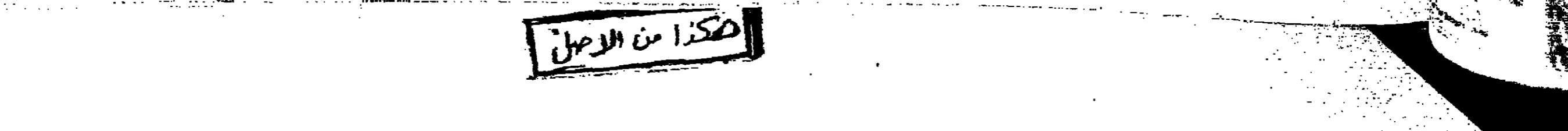
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FT MANAGED FUNDS SERVICE

FT Cytene Unit Trust Prices are available over the telephone. Call the FT Cytene Help Desk on 1-44 (71) 871 4276 for more details.

Offshore Funds

OFFSHORE AND OVERSEAS

BERMUDA (FSA RECOGNISED)

Table listing Bermuda funds including Bermuda Growth Fund, Bermuda Income Fund, and Bermuda Bond Fund.

BERMUDA (REGULATED)

Table listing regulated Bermuda funds including Bermuda Growth Fund, Bermuda Income Fund, and Bermuda Bond Fund.

BERMUDA (REGULATED)

Table listing regulated Bermuda funds including Bermuda Growth Fund, Bermuda Income Fund, and Bermuda Bond Fund.

CAYMAN ISLANDS (REGULATED)

Table listing Cayman Islands funds including Cayman Growth Fund, Cayman Income Fund, and Cayman Bond Fund.

CAYMAN ISLANDS (REGULATED)

Table listing regulated Cayman Islands funds including Cayman Growth Fund, Cayman Income Fund, and Cayman Bond Fund.

CAYMAN ISLANDS (REGULATED)

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CAYMAN ISLANDS (REGULATED)

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Table listing various offshore funds including Bermuda and Cayman Islands funds.

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Financial Times Surveys Puerto Rico Tuesday February 9. For further information please contact: Janeth Harvey in New York. Tel: +1 212 745 1346. Fax: +1 212 688 8229. email: janeth.harvey@FT.com. or Ian Court in Puerto Rico. Tel: +1 787 721 0160. Fax: +1 787 721 7333. FINANCIAL TIMES No FT. no comment.

I.M.E to launch two new contracts



CROSSWORD



Offshore Funds and Insurances

FT MANAGED FUNDS SERVICE

FT Offshore Unit Trust Prices are available over the telephone. Call the FT Offshore Help Desk on (444 771) 870 4376 for more details.

Main table containing financial data for various offshore funds and insurances, organized by region: JERSEY (REGULATED), LUXEMBOURG (FSA RECOGNISED), and LUXEMBOURG (REGULATED). Each entry includes fund names, dates, and numerical values.

OFFSHORE INSURANCES

Table listing offshore insurance companies and their details, including names and numerical values.

Handwritten Arabic text: "سكنا من الامم"

FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

FT Cytex Unit Trust Prices are available over the telephone. Call the FT Cytex Help Desk on (444 777) 873 4276 for more details.

Table listing various fund categories such as 'Other Offshore Funds' and 'Global Funds'. Includes columns for fund names, managers, and performance metrics.

Table listing various fund categories such as 'Global Funds', 'Equity Funds', and 'Fixed Income Funds'. Includes columns for fund names, managers, and performance metrics.

Table listing various fund categories such as 'Offshore Insurances and Other Funds'. Includes columns for fund names, managers, and performance metrics.

Advertisement for FT Managed Funds Service. Text: 'MORE PEOPLE LIVING LONGER INTO RETIREMENT. FEWER LEFT TO SUPPORT THEM. AN INSTITUTIONAL INVESTOR CAN GO GREY JUST THINKING ABOUT IT.' Includes a logo for 'Serving Institutional Investors Worldwide'.

Handwritten note in Arabic script: 'البيانات المالية' (Financial Data).

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table with columns for company names, share prices, and other financial data under the heading 'ALCOHOLIC BEVERAGES'.

BANKS, RETAIL

Table with columns for company names, share prices, and other financial data under the heading 'BANKS, RETAIL'.

BREWERIES, PUBS & REST

Table with columns for company names, share prices, and other financial data under the heading 'BREWERIES, PUBS & REST'.

BUILDING MATS. & MERCHANTS

Table with columns for company names, share prices, and other financial data under the heading 'BUILDING MATS. & MERCHANTS'.

CHEMICALS

Table with columns for company names, share prices, and other financial data under the heading 'CHEMICALS'.

CONSTRUCTION - Cont'd

Table with columns for company names, share prices, and other financial data under the heading 'CONSTRUCTION - Cont'd'.

DISTRIBUTORS

Table with columns for company names, share prices, and other financial data under the heading 'DISTRIBUTORS'.

DIVERSIFIED INDUSTRIALS

Table with columns for company names, share prices, and other financial data under the heading 'DIVERSIFIED INDUSTRIALS'.

ELECTRICITY

Table with columns for company names, share prices, and other financial data under the heading 'ELECTRICITY'.

ELECTRONIC & ELECTRICAL EQPT

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ENGINEERING - Cont'd

Table with columns for company names, share prices, and other financial data under the heading 'ENGINEERING - Cont'd'.

EXTRACTIVE INDUSTRIES

Table with columns for company names, share prices, and other financial data under the heading 'EXTRACTIVE INDUSTRIES'.

FOOD PRODUCERS

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HOUSEHOLD GOODS & TEXT

Table with columns for company names, share prices, and other financial data under the heading 'HOUSEHOLD GOODS & TEXT'.

FOOD PRODUCERS - Cont'd

Table with columns for company names, share prices, and other financial data under the heading 'FOOD PRODUCERS - Cont'd'.

GAS DISTRIBUTION

Table with columns for company names, share prices, and other financial data under the heading 'GAS DISTRIBUTION'.

HEALTH CARE

Table with columns for company names, share prices, and other financial data under the heading 'HEALTH CARE'.

HEALTH CARE - Cont'd

Table with columns for company names, share prices, and other financial data under the heading 'HEALTH CARE - Cont'd'.

INSURANCE

Table with columns for company names, share prices, and other financial data under the heading 'INSURANCE'.

INSURANCE - Cont'd

Table with columns for company names, share prices, and other financial data under the heading 'INSURANCE - Cont'd'.

INVESTMENT TRUSTS

Table with columns for company names, share prices, and other financial data under the heading 'INVESTMENT TRUSTS'.

INVESTMENT TRUSTS - Cont'd

Table with columns for company names, share prices, and other financial data under the heading 'INVESTMENT TRUSTS - Cont'd'.

INVESTMENT TRUSTS - Cont'd

Table with columns for company names, share prices, and other financial data under the heading 'INVESTMENT TRUSTS - Cont'd'.

INVESTMENT TRUSTS - Cont'd

Table with columns for company names, share prices, and other financial data under the heading 'INVESTMENT TRUSTS - Cont'd'.

Advertisement for Cuba Monday March 1, featuring contact information for Janeth Harvey and Robert Jager, and the Financial Times logo.

INVESTMENT TRUSTS - Cont'd

Table with columns for company names, share prices, and other financial data under the heading 'INVESTMENT TRUSTS - Cont'd'.

INVESTMENT TRUSTS - Cont'd

Table with columns for company names, share prices, and other financial data under the heading 'INVESTMENT TRUSTS - Cont'd'.

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INVESTMENT TRUSTS - Cont'd

Table with columns for company names, share prices, and other financial data under the heading 'INVESTMENT TRUSTS - Cont'd'.

Handwritten text in a box: 'سكركا من الاجل'.

LONDON SHARE SERVICE

OTHER INVESTMENT TRUSTS

Table listing various investment trusts with columns for name, price, and change.

INVESTMENT COMPANIES

Table listing investment companies with columns for name, price, and change.

MEDIA - Continued

Table listing media companies with columns for name, price, and change.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for name, price, and change.

OIL, INTEGRATED

Table listing integrated oil companies with columns for name, price, and change.

OTHER FINANCIAL

Table listing other financial companies with columns for name, price, and change.

LEISURE & HOTELS

Table listing leisure and hotels companies with columns for name, price, and change.

LIFE ASSURANCE

Table listing life assurance companies with columns for name, price, and change.

MEDIA

Table listing media companies with columns for name, price, and change.

PAPER, PACKAGING & PRINTING

Table listing paper, packaging, and printing companies with columns for name, price, and change.

PHARMACEUTICALS

Table listing pharmaceutical companies with columns for name, price, and change.

PROPERTY

Table listing property companies with columns for name, price, and change.

PROPERTY - Continued

Table listing property companies with columns for name, price, and change.

SUPPORT SERVICES

Table listing support services companies with columns for name, price, and change.

PROPERTY - Continued

Table listing property companies with columns for name, price, and change.

RETAILERS, FOOD

Table listing food retailers with columns for name, price, and change.

RETAILERS, GENERAL

Table listing general retailers with columns for name, price, and change.

TELECOMMUNICATIONS

Table listing telecommunications companies with columns for name, price, and change.

TOBACCO

Table listing tobacco companies with columns for name, price, and change.

TRANSPORT

Table listing transport companies with columns for name, price, and change.

SUPPORT SERVICES - Continued

Table listing support services companies with columns for name, price, and change.

WATER

Table listing water companies with columns for name, price, and change.

AMERICANS

Table listing American companies with columns for name, price, and change.

CANADIANS

Table listing Canadian companies with columns for name, price, and change.

SOUTH AFRICANS

Table listing South African companies with columns for name, price, and change.

TRANSPORT - Continued

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WATER

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AMERICANS

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TRADED INDEX SECURITIES

Table listing traded index securities with columns for name, price, and change.

AIM

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Alternative Investment Market

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AIM - Continued

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REUTERS@SCHWAB advertisement with contact information and logo.

GUIDE TO LONDON SHARE SERVICE and FT Free Annual Reports Club information.

Large advertisement on the left side of the page, partially cut off.

LONDON STOCK EXCHANGE

Revived interest rate hopes drive shares ahead

MARKET REPORT

By Steve Thompson, UK Stock Market Editor

London's equity market moved confidently back on to the upside trail yesterday, responding to weak retail sales data for December, which led to hopes of further interest rate cuts.

nades into markets viewed by many observers as overvalued. Mr Greenspan did allude to the strength of some stock markets, noting that it would be difficult to justify current stock prices given the current earnings outlook for US companies.

Russian and latterly the Brazilian turbulence changed his mind," said one. London was always looking to make progress yesterday. The FTSE 100 kicked off in good form in response to Wall Street's powerful overnight rally, which saw the Dow Jones Industrial Average recover from an early 100 point slide to finish the session 14 points ahead.

shocked a market looking for a modest 0.2 per cent increase. The UK interest rate cut story is now seen as being back on the agenda having been blown off course on Tuesday by the inflation report for December, which saw the underlying retail price index nudge ahead of the government's 2.5 per cent target.

At the finish, the FTSE 100 index had managed a 78.0 gain at 6,105.6, having posted a three-figure advance at best to 6,189.7. The rest of the market was never as positive as the leaders, but still looked in good fettle, with the FTSE 250 up 10.2 at 4,884.9 and the FTSE SmallCap 5.2 firmer at 2,106.1.

US market's surge, continued to capture the imagination of many investors, with stocks such as Procter, Sage and Misy attracting institutional support. The lesser known and more speculative internet stocks, meanwhile, were the talk of the market, with a handful recording startling gains.

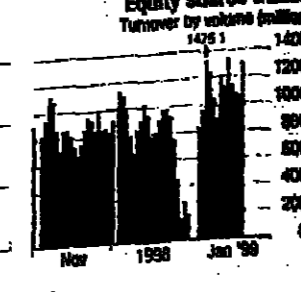
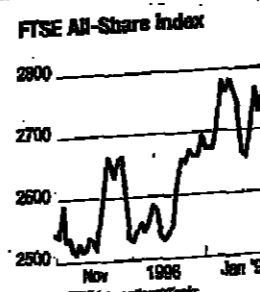


Table with indices and ratios, best performing sectors, and worst performing sectors. Includes FTSE 100, FTSE 250, FTSE All-Share, and various industry indices.

Reuters hits new record

COMPANIES REPORT

By Peter John, Martin Brice and Joel Kibazo

A severe squeeze in Reuters Group combined with fundamental enthusiasm to send the shares to a new high. The shares, which have risen by around a third since the beginning of the year, and outperformed the FTSE All Share index by about 27 per cent, jumped 88 to 868p on turnover of 15m, the best percentage performance in the Footsie. And after London closed, Reuters ADRs were trading more than 10 per cent higher in New York.

valued telecoms sector to which it is increasingly seen as comparable. Positive comments on British Steel benefited the stock, which has fallen from a 52-week high of 172p to a low of 85 1/2p. Traders said the company had arranged a series of meetings with analysts as the stock achieved one of the better performances in the FTSE 250. A broker, said to be HSBC, was thought to be positive on the shares, which gained almost 14 per cent, or 14 1/2 to 115p. A note from CSFB set a price target of 145p in the short term and 200p on an 18-month view.

Table titled 'FT 30 INDEX' showing index values from Jan 20 to Jan 19, 1999. Columns include index value, high, low, and change.

Table titled 'STOCK MARKET TRADING DATA' showing trading volume, turnover, and other market statistics for Jan 20, 1999.

The broker highlighted the cost reduction programme three times the European average, with a high yield and balance sheet strength. Rumours of a possible bid for House of Fraser continued to circulate yesterday, helping the shares brush off further negative news for the retail sector.

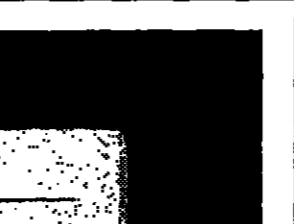
A 0.9 per cent decline in UK retail sales in December only served to confirm the Christmas period gloom that cast a shadow over the sector. The figure was worse than anticipated by the market while the annual growth rates slowed to 0.7 per cent from 2.5 per cent.

However reports this week suggesting businessman Shami Akmed had built up a stake of more than 2 per cent in House of Fraser kept the company shares on the buy list of many investors. The stock appreciated 4 1/2 to 32 1/2p after trade of 4.7m.

Fashion clothing manufacturer Ted Baker moved strongly ahead, the shares gaining 4 to 114 1/2p after it said sales in November and December 1998 had improved by 18 per cent. The prospect of bumper internet sales continued to boost Great Universal Stores. The shares, extending recent strong gains, closed 49 up at 728p.

Prospects of consolidation within the oil sector focused on the majors as a story whistled through the market first thing that Shell Transport was poised to take a chunk out of Elf Aquitaine. Dealers said Shell might consider buying Elf Gabon, the French company's exploration and production arm with a market value of \$500m.

Shares in convenience stores group Aldays plunged after it shocked the market with a sharp decline in profits and halved the dividend. The stock lost 85 or nearly 48 per cent to 82 1/2p.



cent from the same period a year before. Zeneca jumped 66 to 238.34 with dealers anticipating the re-weighting of the stock that will ensue from its merger with Astra of Sweden.

Salomon says "both companies are more financially robust than equity valuations imply". It has set a 170p share price target on Lasmco and a 30p target on Enterprise, which dipped 5 to 255p yesterday.

Norwich Union and Prudential moved forward 18 1/2 to 486 1/2 and 40 to 335 1/2p respectively in response to new business figures from the new insurers. IGT rose 38 to 497 1/2p after inclusion in Lehman Brothers' top buy picks and ahead of full year figures in two weeks.

FUTURES AND OPTIONS

Table showing futures and options prices for FTSE 100, FTSE 250, and FTSE All-Share. Columns include contract type, price, and change.

LONDON RECENT ISSUES: EQUITIES

Table listing recent equity issues in London, including company names, issue sizes, and prices.

RIGHTS OFFERS

Table listing rights offers for various companies, including issue size and price.

FTSE GOLD MINES INDEX

Table showing FTSE Gold Mines Index values and changes for various countries like Africa, Australia, and America.

Large advertisement for European Community Newspaper. Includes text: 'Subscribe for a year and receive 4 weeks extra free.' and 'More senior business people in Europe read the FT than ever before'.

FTSE Actuaries Share Indices

Table showing FTSE Actuaries Share Indices for various sectors like Resources, Construction, and Chemicals. Columns include index value, change, and volume.

TRADING VOLUME

Table showing trading volume for major stocks, including company names and volume in thousands of shares.

Hourly movements

Table showing hourly movements for FTSE 100, FTSE 250, and FTSE All-Share from 9:00 to 16:00.



Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE (EMU) Prices in €

Table listing stock prices for various European countries including Austria, Belgium, France, Germany, Greece, Ireland, Italy, Luxembourg, Netherlands, Portugal, Spain, and Switzerland.

EUROPE (NON-EMU)

Table listing stock prices for non-EMU European countries including Denmark, Finland, Greece, Ireland, Italy, Netherlands, Portugal, Spain, and Switzerland.

ASIA

Table listing stock prices for Asian countries including Australia, Hong Kong, India, Japan, Korea, Malaysia, New Zealand, Singapore, Taiwan, Thailand, and the Philippines.

PACIFIC

Table listing stock prices for Pacific countries including Australia, Hong Kong, India, Japan, Korea, Malaysia, New Zealand, Singapore, Taiwan, Thailand, and the Philippines.

AMERICAS

Table listing stock prices for American countries including Canada, Mexico, and the USA.

AFRICA

Table listing stock prices for African countries including Egypt, South Africa, and Zimbabwe.

COMMODITIES

Table listing commodity prices for various goods such as oil, metals, and agricultural products.

CURRENCY

Table listing exchange rates for various currencies against the US Dollar.

Rockwell advertisement featuring a photograph of a person and text describing Rockwell Collins Communication systems for two-way phone calls, e-mails, and faxes.

FT/S&P ACTUARIES WORLD INDICES

Table showing FT/S&P Actuaries World Indices for various countries and regions, including Australia, Canada, Europe, Japan, and the USA.

Emerging markets: IFC investible indices

Table showing IFC investible indices for emerging markets, including Latin America, Asia, and Africa.

AMERICAS

Table listing stock prices for American countries including Canada, Mexico, and the USA.

AFRICA

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Table listing stock prices for various international markets including Australia, Europe, Japan, and the USA.

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4 pm close January 20

# NEW YORK STOCK EXCHANGE PRICES

Symbol	Company Name	Price	Change
IBM	International Business Machines Corp	125.00	+0.75
GE	General Electric	40.00	+0.25
MSFT	Microsoft Corp	56.50	+0.75
AMZN	Amazon.com	21.00	+0.25
GOOGL	Google Inc	48.50	+0.50
DIS	Walt Disney	32.00	+0.25
INTC	Intel	35.00	+0.50
BA	Boeing	47.00	+0.25
WMT	Walmart	46.50	+0.25
CVS	CVS	45.00	+0.50
MCD	McDonald's	28.50	+0.25
LOW	Lowe's	38.00	+0.50
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TDY	Tyco	24.50	+0.25
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DOC	Dorland	19.00	+0.25
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TRN	Trans	13.50	+0.25
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VMW	VMware	35.00	+0.50
QCOM	Qualcomm	32.00	+0.50
ADI	Analog Devices	28.50	+0.25
MSI	Motorola	25.00	+0.25
MTX	Motorola	24.50	+0.25
UTX	United Technologies	24.00	+0.25
ABB	ABB	23.50	+0.25
TRV	Travelers	25.00	+0.25
COG	Cummins	24.00	+0.25
TRN	Trans	13.50	+0.25
BA	Boeing	47.00	+0.25
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BEA	Beaumont	16.00	+0.25
AYR	Ayr	15.50	+0.25
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**INSECTS (Pan European Sector Indices from EuroBench)**

The INSECTS - Pan European equity sector index from EuroBench - covers only those listed stocks that show strong activity relative to their peer companies. Therefore, this index may represent the core sector trend. Using the criteria of this sample, only the most active companies are included. The index is designed to provide an early signal of movement in the sector trading volume. (Index provided with 10 - 100 points)

Company	Price	Change
ALFA	22.00	+0.25
ALFA	22.00	+0.25
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150 من الاصل

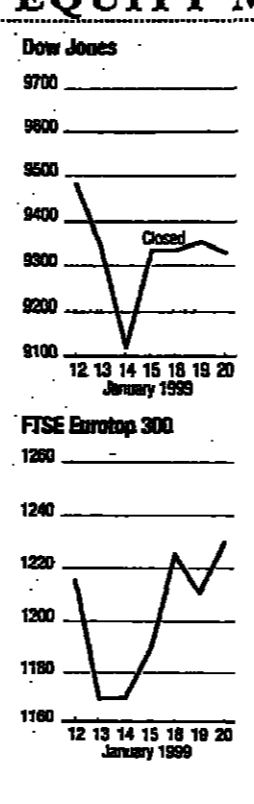
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GLOBAL EQUITY MARKETS

US INDICES: Table showing market activity for US indices including S&P 500, Dow Jones, and various sector indices.

US DATA: Table providing economic data for the US, including market activity, active stocks, and biggest movers.

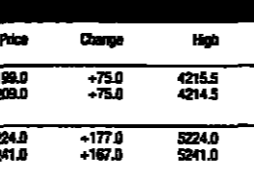


JAPAN: Table showing market activity for Japan, including Nikkei 225, TOPIX, and various sector indices.

FRANCE: Table showing market activity for France, including CAC 40, and various sector indices.

INDEX FUTURES: Table showing futures prices for S&P 500, Dow Jones, and other indices.

WORLD MARKETS AT A GLANCE: Table providing a snapshot of global equity markets across various countries.



GERMANY: Table showing market activity for Germany, including DAX, and various sector indices.

UK: Table showing market activity for the UK, including FTSE 100, and various sector indices.

WORLD MARKETS AT A GLANCE: Large table providing a comprehensive overview of global equity markets, including country indices, market activity, and performance metrics.

THE NASDAQ-AMEX MARKET GROUP

Large table listing individual stocks traded on the NASDAQ and AMEX exchanges, including company names, prices, and volume.

AMEX

Table listing specific stocks traded on the AMEX exchange.

EASDAQ advertisement: Promoting EASDAQ as a leading provider of financial data and research services.

